



**City Council Questions and Answers for  
Thursday, June 09, 2016**

These questions and answers are related to the  
Austin City Council meeting that will convene at 10:00 AM on  
Thursday, June 09, 2016 at Austin City Hall  
301 W. Second Street, Austin, TX



**Mayor Steve Adler**  
**Mayor Pro Tem Kathie Tovo, District 9**  
**Council Member Ora Houston, District 1**  
**Council Member Delia Garza, District 2**  
**Council Member Sabino Pío Renteria, District 3**  
**Council Member Gregorio Casar, District 4**  
**Council Member Ann Kitchen, District 5**  
**Council Member Don Zimmerman, District 6**  
**Council Member Leslie Pool, District 7**  
**Council Member Ellen Troxclair, District 8**  
**Council Member Sheri Gallo, District 10**

*The City Council Questions and Answers Report was derived from a need to provide City Council Members an opportunity to solicit clarifying information from City Departments as it relates to requests for council action. After a City Council Regular Meeting agenda has been published, Council Members will have the opportunity to ask questions of departments via the City Manager's Agenda Office. This process continues until 5:00 p.m. the Tuesday before the Council meeting. The final report is distributed at noon to City Council the Wednesday before the council meeting.*

## **QUESTIONS FROM COUNCIL**

1. Agenda Item # 8: Authorize negotiation and execution of a professional services agreement with the following four staff recommended firms (or other qualified responders) for Request for Qualifications Solicitation No. CLMP194: STANLEY CONSULTANTS, INC.; BURNS & MCDONNELL ENGINEERING COMPANY, INC.; HDR ENGINEERING, INC.; and JACOBS ENGINEERING GROUP, INC., to provide engineering services for the 2016 Power Plant Production Rotation List for an estimated period of three years or until financial authorization is expended, with the total amount not to exceed \$3,000,000 divided among the four firms. ( Notes: This contract will be awarded in compliance with City Code Chapter 2-9B (Minority Owned and Women Owned Business Enterprise Procurement Program) by meeting the goals with 15.80% MBE and 15.80% WBE participation.)
  - a. QUESTION: The backup lists 4 companies for the 2016 Power Plant Production Rotation List. How many years have these companies been on the professional rotation list? COUNCIL MEMBER HOUSTON'S OFFICE
  - b. ANSWER: Two of the recommend four firms (Stanley Consultants and Jacobs Engineering Group [formerly Carter & Burgess, Inc.]) have been on the professional rotation list since at least 2004, when the current contract was awarded.
2. Agenda Item # 14: Approve an ordinance authorizing acceptance of \$476,514 in grant funds from the TEXAS COMMISSION ON ENVIRONMENTAL QUALITY; and amending the Fiscal Year 2015-2016 Health and Human Services Operating Budget Special Revenue Fund (Ordinance No. 20150908-001) to appropriate \$476,514 for programs authorized under the Texas Health and Safety Code for whole air monitoring.
  - a. QUESTION: 1) The RCA for this item states that "When the grant funds expire, the Health and Human Services Department's need for continuing funding will be evaluated and may be denied." What entity is the RCA referring to that will evaluate and may deny the funding? Federal DHS? State TCEQ? City Council? 2) In the absence of state/federal grant money, would the City or Department consider these critical positions in need of funding

from local revenue? COUNCIL MEMBER TROXCLAIR'S OFFICE

- b. ANSWER: 1) This is standard language by the City for all grant RCAs. The City Manager makes the evaluation per the City of Austin Administrative Bulletin: Grants Application and Acceptance Process. <http://cityspace.ci.austin.tx.us/Members/guillermo/Grants.pdf> 2) If the federal Department of Homeland Security (DHS) or Texas Commission on Environmental Quality (TCEQ) end funding for this cooperative agreement, the program would no longer exist. The City of Austin would no longer need these positions to support Department of Homeland Security's mission or activities if the contract ends.
- 3. Agenda Item # 15: Authorize negotiation and execution of an amendment (No. 7) to an agreement with The Salvation Army, Inc. to increase funding for the provision of homeless social services at the Austin Shelter for Women and Children in an amount not to exceed \$210,404 (\$109,202 for the current contract period; \$101,202 for the remaining 12-month renewal option).
  - a. QUESTION: Please provide for Council's review, any and all: Contractually required, quarterly and annual performance reports submitted by Salvation Army since the original contract term to the present; Contractually required Financial Audits of Contractor; and Monthly Salvation Army Statistical reports, as required by the operation contract. COUNCIL MEMBER TROXCLAIR'S OFFICE
  - b. ANSWER: This contract with the Salvation Army, Inc. for the operation of the Austin Shelter for Women and Children dates back to 2008. The Health and Human Services Department has all the documents requested dating back to 2008 but due to the time needed to extract them from the online contract management database attached are the requested documents going back to the beginning of fiscal year 2014. See attached documents for more information.
- 4. Agenda Item # 16: Authorize negotiation and execution of an amendment (No. 5) to an agreement with AUSTIN TRAVIS COUNTY INTEGRAL CARE to increase funding for the provision of development, educational and behavioral health services to indigent residents of Austin/Travis County in an amount not to exceed \$100,869.
  - a. QUESTION: 1) Exhibit A.1, Program Work Statement (Deliverables) describes "supported employment," please describe what this services is? 2) Also, please describe the difference between "supported housing" and "transitional housing"? COUNCIL MEMBER TROXCLAIR'S OFFICE
  - b. ANSWER: 1) The term "supported employment" means competitive work in integrated work settings, or employment in integrated work settings in which individuals are working toward competitive work, consistent with the strengths, resources, priorities, concerns, abilities, capabilities, interests, and informed choice of the individuals, for individuals with the most significant

disabilities. 2) Transitional housing (TH) is designed to provide homeless individuals and families with the interim stability and support to successfully move to and maintain permanent housing. Transitional housing may be used to cover the costs of up to 24 months of housing with accompanying supportive services. Program participants must have a lease (or sublease) or occupancy agreement in place when residing in transitional housing. Permanent supportive housing is permanent housing with indefinite leasing or rental assistance paired with supportive services to assist homeless persons with a disability or families with an adult or child member with a disability achieve housing stability.

5. Agenda Item # 36: Authorize negotiation and execution of a 12-month contract through the GENERAL SERVICES ADMINISTRATION cooperative purchasing program with GENERAL SALES ADMINISTRATION, INC. DBA MAJOR POLICE SUPPLY to provide the Vigilant Solutions Automatic License Plate Recognition System in an amount not to exceed \$350,000, with five 12-month extension options in an amount not to exceed \$110,000 per extension option, for a total contract amount not to exceed \$900,000.
  - a. QUESTION: What is the amount of available funds in the equitable sharing program for Austin? COUNCIL MEMBER TROXCLAIR'S OFFICE
  - b. ANSWER: The equitable sharing funds, as explained in the memo from law that was sent to Council recently, is a Federal program that both the Department of Treasury and the Department of Justice operate. The Department of Treasury Asset Forfeiture account that is proposed for the License Plate Reader project is budgeted at \$575,823 for the current fiscal year, however the account had a cash balance as of April 2016 of \$974,324.95. The department is not allowed to pre- budget funds so when the budget was prepared last summer the account had only \$575,823 available to budget. The Department of Justice program is budgeted for Fiscal Year 2016 at \$1,996,724 and had a cash balance of \$2,288,528.29 as of April 2016. There is a pending obligation against this fund of \$800,000 for renovations at the police training academy and \$50,000 for recruiting software. Once the bids are received for the renovations that are currently being prepared for solicitation that item will come before council. There is a list of planned expenditures totaling \$1,695,000 which includes items requested in prior year budget requests and not funded by the city or for items previously purchased with asset forfeiture funds. This assures that we stay in compliance and are not supplanting funds that the city has already made available. The major item on that list is a tactical training building, also at the academy, that is estimated to cost \$1,100,000 planned for Justice funds.
6. Agenda Items # 37 and # 38: Authorize negotiation and execution of a 60-month contract with TASER INTERNATIONAL, or one of the other qualified offerors to Request For Proposals EAD0124, to provide body worn cameras in an amount not to exceed \$9,428,236, with two 12-month extension options in an amount not to exceed \$1,225,179 for the first extension option, and \$1,547,811 for the second



extension option, for a total contract amount not to exceed \$12,201,226. # 58915 Authorize negotiation and execution of a 60-month contract through the TEXAS DEPARTMENT OF INFORMATION RESOURCES cooperative program with AT&T, for the purchase of smartphones and wireless phone services to enhance the functionality of body worn cameras in an amount not to exceed \$5,029,200.

- a. QUESTION: 1) Why wasn't having "the required metadata" and "automatically adding the location of each recorded event" part of the Body Camera RFP? 1) Do the Dashcams have this same limitation? 3) How much time "cost savings of officer time" is expected with the phones? 4) Are the officers currently issued cell phones? 5) Do they currently have any type of GPS technology on them or in their vehicles? 6) Where did this item come from – in the previous discussions relating to Body Worn Cameras, cell phones were never mentioned? 7) How many officers are not generally in vehicles with Toughbooks? 8) Why can't the existing Toughbooks be used instead of a Smartphone? 9) Was this an APD initiated project? If not, who initiated it? 10) Which software or Aps will be installed on the phones? 11) Will this software/Aps worked with any Body Worn Camera or just the Taser International cameras? 12) Was there any public process or discussion for the phones? 13) Why didn't this go out for bid? 14) What functionality is missing from Android phones? 15) Which version of the iPhone will be used? 16) If an iPhone breaks during the 5 year contract, will it be replaced free of charge? 17) Why was AT&T selected? Which other carriers were look at? 18) From the FRP, "Recordings shall include metadata for indexing and searching, such as a date/time stamp. The system shall embed metadata in the video as viewable information. Describe available options for embedded metadata." If viewable metadata for time/date is embedded, why does APD need a smartphone to do that? 19) From the RFP, "It shall be possible to export data from storage to a non-proprietary format. Describe the formats your system will generate for file export." Which formats will TASER's body camera product allow for file export? 20) From APD's response to CM Zimmerman's Q&A: 5) Having the smartphone is not necessary for the body camera to function properly, however it will dramatically increase operational efficiency for officers in the field. This includes allowing officers to enter all metadata immediately following the video (Case number, Case Type, Classification Code and any notes). If body cam video will be uploaded or viewed using the smartphones can staff explain what security/ protection measures are in place for incorporating a third party device? Or from preventing an officer from videoing the iPhone video screen using a personal recording device?
- COUNCIL MEMBER ZIMMERMAN'S OFFICE

- b. ANSWER: See attachment.

7. Agenda Item # 55: Approve a resolution authorizing the filing of eminent domain proceedings for the Parmer Lane Interceptor Project for approximately 3,787 square feet of land for a permanent wastewater line easement and approximately 9,185 square feet of land for a temporary working space easement; both tracts of land situated in the Peter Conrad Survey No. 112, Abstract No. 199, Travis


County, Texas, being out of Lot 1, Parmer Lane Luxury Apartment Subdivision, a subdivision of record in Document No. 201200089 of the Official Public Records of Travis County, Texas, having been conveyed by Special Warranty Deed to Epoch Parmer Lane III, LLC and recorded in Document Number 2015170670 of the Official Public Records of Travis County, Texas, in the total amount of \$42,301. The owner of the needed property interests is EPOCH PARMER LANE III, LLC. The tract of land is vacant and located at 13401 Legendary Drive, in Austin, Travis County, Texas 78727. The general route covered by this project includes the north side of Parmer Lane from an easternmost point where it will connect to the existing Upper Walnut Creek Interceptor near the location where Walnut Creek crosses Parmer Lane, to a westernmost point where Lake Creek crosses Parmer Lane, in Austin, Travis County, Texas (District 6).


- a. QUESTION: 1) Why haven't the City and the property owner been able to reach an agreement? 2) Will these funds be used for fees associated with the filing of eminent domain proceedings, or for compensation for the owner's land? COUNCIL MEMBER TROXCLAIR'S OFFICE
  - b. ANSWER: 1) The City has entered into good faith negotiations with the property owner and offered to acquire the property at its appraised fair market value. The property owner declined the offer but did not provide underlying reasons for declining the offer. 2) The funds will be used for compensation for the owner's land.
8. Agenda Items # 58-# 62: Public Hearings for resolutions supporting an application to be submitted to the Texas Department of Housing and Community Affairs.
- a. QUESTION: 1) What is the age of the properties to be rehabilitated? 2) What is the aggregated cost of the rehabilitations? 3) Has the Housing Authority considered adding density to these developments? COUNCIL MEMBER HOUSTON'S OFFICE
  - b. ANSWER: See attachment.
9. Agenda Item # 69: Conduct a public hearing and consider an ordinance amending City Code Chapters 25-2, 25-8, and 30-5 relating to development regulations for boat docks and lake front development.
- a. QUESTION: 1) To address the problem of how to define "woody vegetation" per 25-8-261(C) "No more than 30% of the woody vegetation can be removed" in the shoreline setback, staff proposes to delete "woody vegetation" and replace with: No more than 30% of the total number of ECM Appendix F trees with diameters of 8" or more may be removed in the shoreline setback. 2) What is the typical distribution of native trees (and others included in Appendix F of the Environmental Criteria Manual) 8" or greater on single family lots in the Lake Austin District? 3) Does staff anticipate any loss in ecosystem services due to removal of other vegetation, such as understory woody vegetation and succession species? 4) Has staff considered

other options for addressing this code section through assessing the plant community functions from the perspective of erosion control, shoreline stabilization and riparian restoration? MAYOR PRO TEM TOVO'S OFFICE

- b. ANSWER: 1) Staff does not keep records related to the number or types of trees within the Lake Austin District. Tree survey information is only obtained if a site plan application is submitted for a boat dock or shoreline modification. Only areas potentially disturbed by development are required to be surveyed. This lack of base information is the key issue that makes the existing code language difficult to enforce. If we don't know what vegetation exists at any given time, then we can't enforce the requirement that the vegetation is preserved because we can't prove what was there. Unlike when large trees are removed without a permit and a stump remains, it is not possible to go back and determine how many small caliper trees or shrubs existed prior to their removal or whether or not the homeowner exceeded 30% removal. 2) Potentially yes, but in order to make up for this loss staff are proposing requirements for planting shade trees, understory trees, and shrubs for areas disturbed by development within the Critical Water Quality Zone of a lake. The remainder of the disturbed area is already required to be restored with native grasses and forbs. We are attempting to find an enforceable balance between typical homeowner desires and what environmental benefits we can reasonably achieve along the shoreline. 3) If a floodplain modification is proposed, staff does have the ability to assess plant communities for riparian function and does currently require applicants to increase the riparian functioning of the shoreline in order to modify a floodplain.

**END OF REPORT - ATTACHMENTS TO FOLLOW**

 *The City of Austin is committed to compliance with the Americans with Disabilities Act. Reasonable modifications and equal access to communications will be provided upon request.*

 *For assistance, please call 512-974-2210 or TTY users route through 711.*

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 4/1/14- 4/30/14

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.63%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	127	127	49	0	100.00%
Date of Birth*	All	127	127	0	0	100.00%
Race*	All	127	127	0	0	100.00%
Ethnicity*	All	127	127	0	0	100.00%
Gender*	All	127	127	0	0	100.00%
Veteran Status*	Adults	46	46	0	0	100.00%
Disabling Condition*	All	127	125	43	0	98.43%
Specified Disability	Disab = Y	11	10	N/A	N/A	90.91%
Residence Prior to Program Entry*	Adults & UY	46	46	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	46	46	1	0	100.00%
Homeless (Y/N)	All	127	127	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	125	125	0	0	100.00%
Housing Status*	All	127	127	0	0	100.00%
Domestic Violence	Adults & UY	46	44	17	0	95.65%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 4/1/14- 4/30/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.63%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	127	127	49	0	100.00%
Date of Birth*	All	127	127	0	0	100.00%
Race*	All	127	127	0	0	100.00%
Ethnicity*	All	127	127	0	0	100.00%
Gender*	All	127	127	0	0	100.00%
Veteran Status*	Adults	46	46	0	0	100.00%
Disabling Condition*	All	127	125	43	0	98.43%
Specified Disability*	Disab = Y	11	10	N/A	N/A	90.91%
Residence Prior to Program Entry*	Adults & UY	46	46	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	46	46	1	0	100.00%
Homeless (Y/N)	All	127	127	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	125	125	0	0	100.00%
Housing Status*	All	127	127	0	0	100.00%
Domestic Violence	Adults & UY	46	44	17	0	95.65%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 4/1/14- 4/30/14

---

User Prompt Field	Value(s) Selected
Enter Start Date:	4/1/14
Enter End Date PLUS 1 Day:	5/1/14
Select Provider(s):	Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	91

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 4/1/15- 4/30/15

GRADE BASED ON OVERALL PERCENTAGE:	Acceptable
	98.32%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	83	81	7	2	97.59%	1
Name Data Quality*+	All	83	83	0	1	100.00%	0
Date of Birth*	All	83	82	0	0	98.80%	0
Race*	All	83	83	0	0	100.00%	0
Ethnicity*	All	83	83	0	0	100.00%	0
Gender*	All	83	83	0	0	100.00%	0
Veteran Status*	Adults	32	32	0	0	100.00%	0
Disabling Condition*	All	83	82	0	0	98.80%	0
Specified Disability	Disab = Y	13	13	N/A	N/A	100.00%	N/A
Residence Prior to Program Entry*	Adults & HoH	32	32	0	0	100.00%	0
Relationship to Head of Household*	All	83	82	0	0	98.80%	0
Client Location*	All	83	82	N/A	N/A	98.80%	N/A
Continuously homeless for a year or more*	Adults & HoH	32	30	0	0	93.75%	0
Times Homeless in the Past 3 years*	Adults & HoH	32	30	0	0	93.75%	0
Months continuously homeless prior to entry*	Adults & HoH	32	30	N/A	N/A	93.75%	N/A
Status Documented*	Homeless Adults & HoH	31	29	N/A	N/A	93.55%	N/A
Housing Status	All	83	82	0	0	98.80%	0
Domestic Violence	Adults & HoH	32	29	0	0	90.63%	2

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 4/1/15- 4/30/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Acceptable

98.32%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	83	81	7	2	97.59%	1
Name Data Quality*+	All	83	83	0	1	100.00%	0
Date of Birth*	All	83	82	0	0	98.80%	0
Race*	All	83	83	0	0	100.00%	0
Ethnicity*	All	83	83	0	0	100.00%	0
Gender*	All	83	83	0	0	100.00%	0
Veteran Status*	Adults	32	32	0	0	100.00%	0
Disabling Condition*	All	83	82	0	0	98.80%	0
Specified Disability	Disab = Y	13	13	N/A	N/A	100.00%	N/A
Residence Prior to Program Entry*	Adults & HoH	32	32	0	0	100.00%	0
Relationship to Head of Household*	All	83	82	0	0	98.80%	0
Client Location*	All	83	82	N/A	N/A	98.80%	N/A
Continuously Homeless for a year or more*	Adults & HoH	32	30	0	0	93.75%	0
Times homeless in Past 3 years*	Adults & HoH	32	30	0	0	93.75%	0
Months continuously homeless prior to entry*	Adults & HoH	32	30	N/A	N/A	93.75%	N/A
Status Documented*	Homeless Adults & HoH	31	29	N/A	N/A	93.55%	N/A
Housing Status	All	83	82	0	0	98.80%	0
Domestic Violence	Adults & HoH	32	29	0	0	90.63%	2

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade



# Data Completeness Report Card (EE)

## Additional Information

Date Range: 4/1/15- 4/30/15

User Prompt Field	Value(s) Selected
Enter Start Date:	4/1/15
Enter End Date PLUS 1 Day:	5/1/15
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	83

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 4/1/16- 4/30/16

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.47%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	74	74	7	0	100.00%	0
Name Data Quality*	All	74	74	0	0	100.00%	0
Date of Birth*	All	74	74	0	0	100.00%	0
Race*	All	74	74	0	0	100.00%	0
Ethnicity*	All	74	74	0	0	100.00%	0
Gender*	All	74	74	0	0	100.00%	0
Veteran Status*	Adults	27	27	0	0	100.00%	0
Disabling Condition*	All	74	74	0	0	100.00%	0
Alcohol Abuse	All	74	73	0	0	98.65%	0
Drug Abuse	All	74	73	0	0	98.65%	0
Both Alcohol & Drug Abuse	All	74	73	0	0	98.65%	0
Chronic Health Condition	All	74	73	0	0	98.65%	0
Developmental	All	74	73	0	0	98.65%	0
HIV/AIDS	All	74	73	0	0	98.65%	0
Mental Health Problem	All	74	73	1	0	98.65%	0
Physical	All	74	73	0	0	98.65%	0
Residence Prior to Program Entry*	Adults & HoH	27	27	0	0	100.00%	0
Relationship to Head of Household*	All	74	74	0	0	100.00%	0
Client Location*	All	74	74	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	Adults & HoH (>1 Oct 15)	27	27	0	0	100.00%	0
Times Homeless in the Past 3 years*	Adults & HoH (>1 Oct 15)	27	27	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	26	26	0	0	100.00%	0
Start of Homelessness (Date)*	Entering = "Yes"	17	17	N/A	N/A	100.00%	N/A
Housing Status	All	74	74	0	0	100.00%	0
Domestic Violence	Adults & HoH	27	27	0	0	100.00%	0

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 4/1/16- 4/30/16

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.47%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	74	74	7	0	100.00%	0
Name Data Quality*	All	74	74	0	0	100.00%	0
Date of Birth*	All	74	74	0	0	100.00%	0
Race*	All	74	74	0	0	100.00%	0
Ethnicity*	All	74	74	0	0	100.00%	0
Gender*	All	74	74	0	0	100.00%	0
Veteran Status*	Adults	27	27	0	0	100.00%	0
Disabling Condition*	All	74	74	0	0	100.00%	0
Alcohol Abuse	All	74	73	0	0	98.65%	0
Drug Abuse	All	74	73	0	0	98.65%	0
Both Alc & Drug Abuse	All	74	73	0	0	98.65%	0
Chronic Health Condition	All	74	73	0	0	98.65%	0
Developmental	All	74	73	0	0	98.65%	0
HIV/AIDS	All	74	73	0	0	98.65%	0
Mental Health Problem	All	74	73	1	0	98.65%	0
Physical	All	74	73	0	0	98.65%	0
Residence Prior to Program Entry*	Adults & HoH	27	27	0	0	100.00%	0
Relationship to Head of Household*	All	74	74	0	0	100.00%	0
Client Location*	All	74	74	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	Adults & HoH (>1 Oct 15)	27	27	0	0	100.00%	0
Times homeless in Past 3 years*	Adults & HoH (>1 Oct 15)	27	27	1	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	26	26	0	0	100.00%	0
Start of Homelessness (Date)*	Entering = "Yes"	17	17	N/A	N/A	100.00%	N/A
Housing Status	All	74	74	0	0	100.00%	0
Domestic Violence	Adults & HoH	27	27	0	0	100.00%	0

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 4/1/16- 4/30/16

User Prompt Field	Value(s) Selected
Enter Start Date:	4/1/16
Enter End Date PLUS 1 Day:	5/1/16
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	74

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 8/1/14- 8/31/14

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	100.00%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	91	91	20	0	100.00%
Date of Birth*	All	91	91	0	0	100.00%
Race*	All	91	91	0	0	100.00%
Ethnicity*	All	91	91	0	0	100.00%
Gender*	All	91	91	0	0	100.00%
Veteran Status*	Adults	31	31	1	0	100.00%
Disabling Condition*	All	91	91	19	0	100.00%
Specified Disability	Disab = Y	19	19	N/A	N/A	100.00%
Residence Prior to Program Entry*	Adults & UY	31	31	1	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	31	31	0	0	100.00%
Homeless (Y/N)	All	91	91	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	86	86	0	0	100.00%
Housing Status*	All	91	91	0	0	100.00%
Domestic Violence	Adults & UY	31	31	6	0	100.00%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 8/1/14- 8/31/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

100.00%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	91	91	20	0	100.00%
Date of Birth*	All	91	91	0	0	100.00%
Race*	All	91	91	0	0	100.00%
Ethnicity*	All	91	91	0	0	100.00%
Gender*	All	91	91	0	0	100.00%
Veteran Status*	Adults	31	31	1	0	100.00%
Disabling Condition*	All	91	91	19	0	100.00%
Specified Disability*	Disab = Y	19	19	N/A	N/A	100.00%
Residence Prior to Program Entry*	Adults & UY	31	31	1	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	31	31	0	0	100.00%
Homeless (Y/N)	All	91	91	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	86	86	0	0	100.00%
Housing Status*	All	91	91	0	0	100.00%
Domestic Violence	Adults & UY	31	31	6	0	100.00%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 8/1/14- 8/31/14

User Prompt Field	Value(s) Selected
Enter Start Date:	8/1/14
Enter End Date PLUS 1 Day:	9/1/14
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	91

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 8/1/15- 8/31/15

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	100.00%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	101	101	21	1	100.00%	0
Name Data Quality*+	All	101	101	0	0	100.00%	0
Date of Birth*	All	101	101	0	0	100.00%	0
Race*	All	101	101	0	0	100.00%	0
Ethnicity*	All	101	101	0	0	100.00%	0
Gender*	All	101	101	0	0	100.00%	0
Veteran Status*	Adults	33	33	0	0	100.00%	0
Disabling Condition*	All	101	101	0	0	100.00%	0
Alcohol Abuse	All	101	101	0	0	100.00%	0
Drug Abuse	All	101	101	0	0	100.00%	0
Both Alcohol & Drug Abuse	All	101	101	0	0	100.00%	0
Chronic Health Condition	All	101	101	0	0	100.00%	0
Developmental	All	101	101	0	0	100.00%	0
HIV/AIDS	All	101	101	0	0	100.00%	0
Mental Health Problem	All	101	101	0	0	100.00%	0
Physical	All	101	101	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	34	34	0	0	100.00%	0
Relationship to Head of Household*	All	101	101	0	0	100.00%	0
Client Location*	All	101	101	N/A	N/A	100.00%	N/A
Continuously homeless for a year or more*	Adults & HoH	34	34	0	0	100.00%	0
Times Homeless in the Past 3 years*	Adults & HoH	34	34	0	0	100.00%	0
Months continuously homeless prior to entry*	Adults & HoH	34	34	N/A	N/A	100.00%	N/A
Status Documented*	Adults & HoH	34	34	N/A	N/A	100.00%	N/A
Housing Status	All	101	101	0	0	100.00%	0
Domestic Violence	Adults & HoH	34	34	0	0	100.00%	0

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade



# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 8/1/15- 8/31/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

100.00%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	101	101	21	1	100.00%	0
Name Data Quality*+	All	101	101	0	0	100.00%	0
Date of Birth*	All	101	101	0	0	100.00%	0
Race*	All	101	101	0	0	100.00%	0
Ethnicity*	All	101	101	0	0	100.00%	0
Gender*	All	101	101	0	0	100.00%	0
Veteran Status*	Adults	33	33	0	0	100.00%	0
Disabling Condition*	All	101	101	0	0	100.00%	0
Alcohol Abuse	All	101	101	0	0	100.00%	0
Drug Abuse	All	101	101	0	0	100.00%	0
Both Alc & Drug Abuse	All	101	101	0	0	100.00%	0
Chronic Health Condition	All	101	101	0	0	100.00%	0
Developmental	All	101	101	0	0	100.00%	0
HIV/AIDS	All	101	101	0	0	100.00%	0
Mental Health Problem	All	101	101	0	0	100.00%	0
Physical	All	101	101	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	34	34	0	0	100.00%	0
Relationship to Head of Household*	All	101	101	0	0	100.00%	0
Client Location*	All	101	101	N/A	N/A	100.00%	N/A
Continuously Homeless for a year or more*	Adults & HoH	34	34	0	0	100.00%	0
Times homeless in Past 3 years*	Adults & HoH	34	34	0	0	100.00%	0
Months continuously homeless prior to entry*	Adults & HoH	34	34	N/A	N/A	100.00%	N/A
Status Documented*	Adults & HoH	34	34	N/A	N/A	100.00%	N/A
Housing Status	All	101	101	0	0	100.00%	0
Domestic Violence	Adults & HoH	34	34	0	0	100.00%	0

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 8/1/15- 8/31/15

User Prompt Field	Value(s) Selected
Enter Start Date:	8/1/15
Enter End Date PLUS 1 Day:	9/1/15
Select Provider(s):	Select;; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	101

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 12/1/13- 12/31/13

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.69%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	93	93	30	0	100.00%
Date of Birth*	All	93	93	0	0	100.00%
Race*	All	93	93	0	6	100.00%
Ethnicity*	All	93	93	1	0	100.00%
Gender*	All	93	93	0	0	100.00%
Veteran Status*	Adults	31	31	0	0	100.00%
Disabling Condition*	All	93	93	35	0	100.00%
Specified Disability	Disab = Y	9	7	N/A	N/A	77.78%
Residence Prior to Program Entry*	Adults & UY	31	31	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	31	31	1	0	100.00%
Homeless (Y/N)	All	93	93	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	93	93	0	0	100.00%
Housing Status*	All	93	93	0	0	100.00%
Domestic Violence	Adults & UY	31	30	10	0	96.77%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 12/1/13- 12/31/13

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.69%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	93	93	30	0	100.00%
Date of Birth*	All	93	93	0	0	100.00%
Race*	All	93	93	0	6	100.00%
Ethnicity*	All	93	93	1	0	100.00%
Gender*	All	93	93	0	0	100.00%
Veteran Status*	Adults	31	31	0	0	100.00%
Disabling Condition*	All	93	93	35	0	100.00%
Specified Disability*	Disab = Y	9	7	N/A	N/A	77.78%
Residence Prior to Program Entry*	Adults & UY	31	31	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	31	31	1	0	100.00%
Homeless (Y/N)	All	93	93	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	93	93	0	0	100.00%
Housing Status*	All	93	93	0	0	100.00%
Domestic Violence	Adults & UY	31	30	10	0	96.77%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 12/1/13- 12/31/13

---

User Prompt Field	Value(s) Selected
Enter Start Date:	12/1/13
Enter End Date PLUS 1 Day:	1/1/14
Select Provider(s):	Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	93

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 12/1/14- 12/31/14

GRADE BASED ON OVERALL PERCENTAGE:	Unacceptable
	94.98%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	91	79	13	0	86.81%
Date of Birth*	All	91	88	0	0	96.70%
Race*	All	91	91	0	0	100.00%
Ethnicity*	All	91	91	0	0	100.00%
Gender*	All	91	88	0	0	96.70%
Veteran Status*	Adults	35	35	0	0	100.00%
Disabling Condition*	All	91	83	1	0	91.21%
Specified Disability	Disab = Y	13	12	N/A	N/A	92.31%
Residence Prior to Program Entry*	Adults & HoH	36	36	0	0	100.00%
Relationship to Head of Household+	All	91	86	0	0	94.51%
Client Location+	All	91	90	N/A	N/A	98.90%
Continuously homeless for a year or more+	Adults & HoH	36	35	0	0	97.22%
Times Homeless in the Past 3 years+	Adults & HoH	36	36	0	0	100.00%
Months continuously homeless prior to entry+	Adults & HoH	36	32	N/A	N/A	88.89%
Status Documented+	Adults & HoH	36	35	N/A	N/A	97.22%
Housing Status*	All	91	90	0	0	98.90%
Domestic Violence	Adults & HoH	36	26	0	0	72.22%

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 12/1/14- 12/31/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Unacceptable

94.98%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	91	79	13	0	86.81%
Date of Birth*	All	91	88	0	0	96.70%
Race*	All	91	91	0	0	100.00%
Ethnicity*	All	91	91	0	0	100.00%
Gender*	All	91	88	0	0	96.70%
Veteran Status*	Adults	35	35	0	0	100.00%
Disabling Condition*	All	91	83	1	0	91.21%
Specified Disability*	Disab = Y	13	12	N/A	N/A	92.31%
Residence Prior to Program Entry*	Adults & HoH	36	36	0	0	100.00%
Relationship to Head of Household+	All	91	86	0	0	94.51%
Client Location+	All	91	86	N/A	N/A	98.90%
Continuously Homeless for a year or more+	Adults & HoH	36	35	0	1	97.22%
Times homeless in Past 3 years+	Adults & HoH	36	36	0	0	100.00%
Months continuously homeless prior to entry+	Adults & HoH	36	32	N/A	N/A	88.89%
Status Documented+	Adults & HoH	36	35	N/A	N/A	97.22%
Housing Status*	All	91	90	0	0	98.90%
Domestic Violence	Adults & HoH	36	26	0	0	72.22%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 12/1/14- 12/31/14

---

User Prompt Field	Value(s) Selected
Enter Start Date:	12/1/14
Enter End Date PLUS 1 Day:	1/1/15
Select Provider(s):	Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	91



# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 12/1/15- 12/30/15

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.87%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	75	74	22	0	98.67%	1
Name Data Quality*	All	75	75	0	0	100.00%	0
Date of Birth*	All	75	75	0	0	100.00%	0
Race*	All	75	75	0	0	100.00%	0
Ethnicity*	All	75	75	0	0	100.00%	0
Gender*	All	75	75	0	0	100.00%	0
Veteran Status*	Adults	25	25	0	0	100.00%	0
Disabling Condition*	All	75	75	0	0	100.00%	0
Alcohol Abuse	All	75	75	0	0	100.00%	0
Drug Abuse	All	75	75	0	0	100.00%	0
Both Alcohol & Drug Abuse	All	75	75	0	0	100.00%	0
Chronic Health Condition	All	75	75	0	0	100.00%	0
Developmental	All	75	75	0	0	100.00%	0
HIV/AIDS	All	75	75	0	0	100.00%	0
Mental Health Problem	All	75	75	0	0	100.00%	0
Physical	All	75	75	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	25	25	0	0	100.00%	0
Relationship to Head of Household*	All	75	75	0	0	100.00%	0
Client Location*	All	75	75	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	Adults & HoH (>1 Oct 15)	20	20	0	0	100.00%	0
Times Homeless in the Past 3 years*	Adults & HoH (>1 Oct 15)	20	20	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	19	19	0	0	100.00%	0
Start of Homelessness (Date)*	Entering = "Yes"	10	9	N/A	N/A	90.00%	N/A
Housing Status	All	75	75	0	0	100.00%	0
Domestic Violence	Adults & HoH	25	25	0	0	100.00%	0

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 12/1/15- 12/30/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.87%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	75	74	22	0	98.67%	1
Name Data Quality*	All	75	75	0	0	100.00%	0
Date of Birth*	All	75	75	0	0	100.00%	0
Race*	All	75	75	0	0	100.00%	0
Ethnicity*	All	75	75	0	0	100.00%	0
Gender*	All	75	75	0	0	100.00%	0
Veteran Status*	Adults	25	25	0	0	100.00%	0
Disabling Condition*	All	75	75	0	0	100.00%	0
Alcohol Abuse	All	75	75	0	0	100.00%	0
Drug Abuse	All	75	75	0	0	100.00%	0
Both Alc & Drug Abuse	All	75	75	0	0	100.00%	0
Chronic Health Condition	All	75	75	0	0	100.00%	0
Developmental	All	75	75	0	0	100.00%	0
HIV/AIDS	All	75	75	0	0	100.00%	0
Mental Health Problem	All	75	75	0	0	100.00%	0
Physical	All	75	75	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	25	25	0	0	100.00%	0
Relationship to Head of Household*	All	75	75	0	0	100.00%	0
Client Location*	All	75	75	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	Adults & HoH (>1 Oct 15)	20	20	0	0	100.00%	0
Times homeless in Past 3 years*	Adults & HoH (>1 Oct 15)	20	20	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	19	19	0	0	100.00%	0
Start of Homelessness (Date)*	Entering = "Yes"	10	9	N/A	N/A	90.00%	N/A
Housing Status	All	75	75	0	0	100.00%	0
Domestic Violence	Adults & HoH	25	25	0	0	100.00%	0

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 12/1/15- 12/30/15

---

User Prompt Field	Value(s) Selected
Enter Start Date:	12/1/15
Enter End Date PLUS 1 Day:	12/31/15
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	75

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 2/1/14- 2/28/14

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.55%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	106	104	42	0	98.11%
Date of Birth*	All	106	106	0	0	100.00%
Race*	All	106	106	9	3	100.00%
Ethnicity*	All	106	106	5	0	100.00%
Gender*	All	106	106	0	0	100.00%
Veteran Status*	Adults	35	35	0	0	100.00%
Disabling Condition*	All	106	106	43	0	100.00%
Specified Disability	Disab = Y	6	4	N/A	N/A	66.67%
Residence Prior to Program Entry*	Adults & UY	35	35	1	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	35	35	1	0	100.00%
Homeless (Y/N)	All	106	106	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	106	106	0	0	100.00%
Housing Status*	All	106	106	0	0	100.00%
Domestic Violence	Adults & UY	35	34	15	0	97.14%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 2/1/14- 2/28/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.55%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	106	104	42	0	98.11%
Date of Birth*	All	106	106	0	0	100.00%
Race*	All	106	106	9	3	100.00%
Ethnicity*	All	106	106	5	0	100.00%
Gender*	All	106	106	0	0	100.00%
Veteran Status*	Adults	35	35	0	0	100.00%
Disabling Condition*	All	106	106	43	0	100.00%
Specified Disability*	Disab = Y	6	4	N/A	N/A	66.67%
Residence Prior to Program Entry*	Adults & UY	35	35	1	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	35	35	1	0	100.00%
Homeless (Y/N)	All	106	106	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	106	106	0	0	100.00%
Housing Status*	All	106	106	0	0	100.00%
Domestic Violence	Adults & UY	35	34	15	0	97.14%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 2/1/14- 2/28/14

User Prompt Field	Value(s) Selected
Enter Start Date:	2/1/14
Enter End Date PLUS 1 Day:	3/1/14
Select Provider(s):	Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	106

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 2/1/15- 2/28/15

GRADE BASED ON OVERALL PERCENTAGE:	Acceptable
	97.54%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	105	101	24	2	96.19%
Date of Birth*	All	105	105	0	0	100.00%
Race*	All	105	105	0	0	100.00%
Ethnicity*	All	105	105	0	0	100.00%
Gender*	All	105	105	0	0	100.00%
Veteran Status*	Adults	35	35	0	0	100.00%
Disabling Condition*	All	105	97	0	0	92.38%
Specified Disability	Disab = Y	12	7	N/A	N/A	58.33%
Residence Prior to Program Entry*	Adults & HoH	35	35	0	0	100.00%
Relationship to Head of Household+	All	105	101	0	0	96.19%
Client Location+	All	105	105	N/A	N/A	100.00%
Continuously homeless for a year or more+	Adults & HoH	35	34	0	0	97.14%
Times Homeless in the Past 3 years+	Adults & HoH	35	35	0	0	100.00%
Months continuously homeless prior to entry+	Adults & HoH	35	35	N/A	N/A	100.00%
Status Documented+	Adults & HoH	35	35	N/A	N/A	100.00%
Housing Status*	All	105	105	0	0	100.00%
Domestic Violence	Adults & HoH	35	31	0	1	88.57%

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 2/1/15- 2/28/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Acceptable

97.54%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	105	101	24	2	96.19%
Date of Birth*	All	105	105	0	0	100.00%
Race*	All	105	105	0	0	100.00%
Ethnicity*	All	105	105	0	0	100.00%
Gender*	All	105	105	0	0	100.00%
Veteran Status*	Adults	35	35	0	0	100.00%
Disabling Condition*	All	105	97	0	0	92.38%
Specified Disability*	Disab = Y	12	7	N/A	N/A	58.33%
Residence Prior to Program Entry*	Adults & HoH	35	35	0	0	100.00%
Relationship to Head of Household+	All	105	101	0	0	96.19%
Client Location+	All	105	101	N/A	N/A	100.00%
Continuously Homeless for a year or more+	Adults & HoH	35	34	0	0	97.14%
Times homeless in Past 3 years+	Adults & HoH	35	35	0	0	100.00%
Months continuously homeless prior to entry+	Adults & HoH	35	35	N/A	N/A	100.00%
Status Documented+	Adults & HoH	35	35	N/A	N/A	100.00%
Housing Status*	All	105	105	0	0	100.00%
Domestic Violence	Adults & HoH	35	31	0	1	88.57%

\* = HUD Universal Data Elements



# Data Completeness Report Card (EE)

## Additional Information

Date Range: 2/1/15- 2/28/15

User Prompt Field	Value(s) Selected
Enter Start Date:	2/1/15
Enter End Date PLUS 1 Day:	3/1/15
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	105

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 2/1/16- 2/29/16

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.77%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	110	110	19	0	100.00%	0
Name Data Quality*	All	110	110	0	0	100.00%	0
Date of Birth*	All	110	109	0	0	99.09%	0
Race*	All	110	110	0	0	100.00%	0
Ethnicity*	All	110	110	0	0	100.00%	0
Gender*	All	110	110	0	0	100.00%	0
Veteran Status*	Adults	38	38	0	0	100.00%	0
Disabling Condition*	All	110	107	0	0	97.27%	3
Alcohol Abuse	All	110	110	0	0	100.00%	0
Drug Abuse	All	110	110	0	0	100.00%	0
Both Alcohol & Drug Abuse	All	110	110	0	0	100.00%	0
Chronic Health Condition	All	110	110	0	0	100.00%	0
Developmental	All	110	110	0	0	100.00%	0
HIV/AIDS	All	110	110	0	0	100.00%	0
Mental Health Problem	All	110	110	0	0	100.00%	0
Physical	All	110	110	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	38	38	0	0	100.00%	0
Relationship to Head of Household*	All	110	110	0	0	100.00%	0
Client Location*	All	110	110	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	Adults & HoH (>1 Oct 15)	37	37	0	0	100.00%	0
Times Homeless in the Past 3 years*	Adults & HoH (>1 Oct 15)	37	37	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	35	35	0	0	100.00%	0
Start of Homelessness (Date)*	Entering = "Yes"	16	16	N/A	N/A	100.00%	N/A
Housing Status	All	110	110	0	0	100.00%	0
Domestic Violence	Adults & HoH	38	37	0	0	97.37%	1

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 2/1/16- 2/29/16

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.77%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	110	110	19	0	100.00%	0
Name Data Quality*	All	110	110	0	0	100.00%	0
Date of Birth*	All	110	109	0	0	99.09%	0
Race*	All	110	110	0	0	100.00%	0
Ethnicity*	All	110	110	0	0	100.00%	0
Gender*	All	110	110	0	0	100.00%	0
Veteran Status*	Adults	38	38	0	0	100.00%	0
Disabling Condition*	All	110	107	0	0	97.27%	3
Alcohol Abuse	All	110	110	0	0	100.00%	0
Drug Abuse	All	110	110	0	0	100.00%	0
Both Alc & Drug Abuse	All	110	110	0	0	100.00%	0
Chronic Health Condition	All	110	110	0	0	100.00%	0
Developmental	All	110	110	0	0	100.00%	0
HIV/AIDS	All	110	110	0	0	100.00%	0
Mental Health Problem	All	110	110	0	0	100.00%	0
Physical	All	110	110	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	38	38	0	0	100.00%	0
Relationship to Head of Household*	All	110	110	0	0	100.00%	0
Client Location*	All	110	110	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	Adults & HoH (>1 Oct 15)	37	37	0	0	100.00%	0
Times homeless in Past 3 years*	Adults & HoH (>1 Oct 15)	37	37	1	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	35	35	0	0	100.00%	0
Start of Homelessness (Date)*	Entering = "Yes"	16	16	N/A	N/A	100.00%	N/A
Housing Status	All	110	110	0	0	100.00%	0
Domestic Violence	Adults & HoH	38	37	0	0	97.37%	1

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 2/1/16- 2/29/16

User Prompt Field	Value(s) Selected
Enter Start Date:	2/1/16
Enter End Date PLUS 1 Day:	3/1/16
Select Provider(s):	Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	108

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 1/1/14- 1/31/14

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.43%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	84	84	28	0	100.00%
Date of Birth*	All	84	84	0	0	100.00%
Race*	All	84	84	5	6	100.00%
Ethnicity*	All	84	84	1	0	100.00%
Gender*	All	84	84	0	0	100.00%
Veteran Status*	Adults	29	29	0	0	100.00%
Disabling Condition*	All	84	84	27	0	100.00%
Specified Disability	Disab = Y	6	3	N/A	N/A	50.00%
Residence Prior to Program Entry*	Adults & UY	29	29	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	29	29	1	0	100.00%
Homeless (Y/N)	All	84	83	N/A	N/A	98.81%
Chronically Homeless	Homeless = Y or Literally Homeless	83	83	0	0	100.00%
Housing Status*	All	84	84	0	0	100.00%
Domestic Violence	Adults & UY	29	28	7	0	96.55%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 1/1/14- 1/31/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.43%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	84	84	28	0	100.00%
Date of Birth*	All	84	84	0	0	100.00%
Race*	All	84	84	5	6	100.00%
Ethnicity*	All	84	84	1	0	100.00%
Gender*	All	84	84	0	0	100.00%
Veteran Status*	Adults	29	29	0	0	100.00%
Disabling Condition*	All	84	84	27	0	100.00%
Specified Disability*	Disab = Y	6	3	N/A	N/A	50.00%
Residence Prior to Program Entry*	Adults & UY	29	29	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	29	29	1	0	100.00%
Homeless (Y/N)	All	84	83	N/A	N/A	98.81%
Chronically Homeless	Homeless = Y or Literally Homeless	83	83	0	0	100.00%
Housing Status*	All	84	84	0	0	100.00%
Domestic Violence	Adults & UY	29	28	7	0	96.55%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 1/1/14- 1/31/14

User Prompt Field	Value(s) Selected
Enter Start Date:	1/1/14
Enter End Date PLUS 1 Day:	2/1/14
Select Provider(s):	Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	84

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 1/1/15- 1/31/15

GRADE BASED ON OVERALL PERCENTAGE:	Acceptable
	97.77%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	98	97	11	0	98.98%
Date of Birth*	All	98	98	0	0	100.00%
Race*	All	98	97	0	0	98.98%
Ethnicity*	All	98	97	0	0	98.98%
Gender*	All	98	98	0	0	100.00%
Veteran Status*	Adults	34	34	0	0	100.00%
Disabling Condition*	All	98	90	0	0	91.84%
Specified Disability	Disab = Y	16	11	N/A	N/A	68.75%
Residence Prior to Program Entry*	Adults & HoH	35	35	0	0	100.00%
Relationship to Head of Household+	All	98	98	0	0	100.00%
Client Location+	All	98	98	N/A	N/A	100.00%
Continuously homeless for a year or more+	Adults & HoH	35	35	0	0	100.00%
Times Homeless in the Past 3 years+	Adults & HoH	35	35	0	0	100.00%
Months continuously homeless prior to entry+	Adults & HoH	35	35	N/A	N/A	100.00%
Status Documented+	Adults & HoH	35	35	N/A	N/A	100.00%
Housing Status*	All	98	98	0	0	100.00%
Domestic Violence	Adults & HoH	35	33	0	0	94.29%

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade



# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 1/1/15- 1/31/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Acceptable

97.77%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	98	97	11	0	98.98%
Date of Birth*	All	98	98	0	0	100.00%
Race*	All	98	97	0	0	98.98%
Ethnicity*	All	98	97	0	0	98.98%
Gender*	All	98	98	0	0	100.00%
Veteran Status*	Adults	34	34	0	0	100.00%
Disabling Condition*	All	98	90	0	0	91.84%
Specified Disability*	Disab = Y	16	11	N/A	N/A	68.75%
Residence Prior to Program Entry*	Adults & HoH	35	35	0	0	100.00%
Relationship to Head of Household+	All	98	98	0	0	100.00%
Client Location+	All	98	98	N/A	N/A	100.00%
Continuously Homeless for a year or more+	Adults & HoH	35	35	0	0	100.00%
Times homeless in Past 3 years+	Adults & HoH	35	35	0	0	100.00%
Months continuously homeless prior to entry+	Adults & HoH	35	35	N/A	N/A	100.00%
Status Documented+	Adults & HoH	35	35	N/A	N/A	100.00%
Housing Status*	All	98	98	0	0	100.00%
Domestic Violence	Adults & HoH	35	33	0	0	94.29%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 1/1/15- 1/31/15

---

User Prompt Field	Value(s) Selected
Enter Start Date:	1/1/15
Enter End Date PLUS 1 Day:	2/1/15
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	97

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 1/1/16- 1/31/16

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.09%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	110	105	28	0	95.45%	3
Name Data Quality*	All	110	110	0	0	100.00%	0
Date of Birth*	All	110	108	0	0	98.18%	0
Race*	All	110	110	0	0	100.00%	0
Ethnicity*	All	110	110	0	0	100.00%	0
Gender*	All	110	110	0	0	100.00%	0
Veteran Status*	Adults	35	35	0	0	100.00%	0
Disabling Condition*	All	110	109	0	0	99.09%	0
Alcohol Abuse	All	110	109	0	0	99.09%	0
Drug Abuse	All	110	109	0	0	99.09%	0
Both Alcohol & Drug Abuse	All	110	109	0	0	99.09%	0
Chronic Health Condition	All	110	109	0	0	99.09%	0
Developmental	All	110	109	0	0	99.09%	0
HIV/AIDS	All	110	109	0	0	99.09%	0
Mental Health Problem	All	110	109	0	0	99.09%	0
Physical	All	110	109	0	0	99.09%	0
Residence Prior to Program Entry*	Adults & HoH	35	35	0	0	100.00%	0
Relationship to Head of Household*	All	110	109	0	0	99.09%	0
Client Location*	All	110	109	N/A	N/A	99.09%	N/A
Entering from Streets, ES or SH*	Adults & HoH (>1 Oct 15)	30	30	0	0	100.00%	0
Times Homeless in the Past 3 years*	Adults & HoH (>1 Oct 15)	30	30	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	29	28	0	0	96.55%	0
Start of Homelessness (Date)*	Entering = "Yes"	16	16	N/A	N/A	100.00%	N/A
Housing Status	All	110	109	0	0	99.09%	0
Domestic Violence	Adults & HoH	35	35	0	0	100.00%	0

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 1/1/16- 1/31/16

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.09%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	110	105	28	0	95.45%	3
Name Data Quality*	All	110	110	0	0	100.00%	0
Date of Birth*	All	110	108	0	0	98.18%	0
Race*	All	110	110	0	0	100.00%	0
Ethnicity*	All	110	110	0	0	100.00%	0
Gender*	All	110	110	0	0	100.00%	0
Veteran Status*	Adults	35	35	0	0	100.00%	0
Disabling Condition*	All	110	109	0	0	99.09%	0
Alcohol Abuse	All	110	109	0	0	99.09%	0
Drug Abuse	All	110	109	0	0	99.09%	0
Both Alc & Drug Abuse	All	110	109	0	0	99.09%	0
Chronic Health Condition	All	110	109	0	0	99.09%	0
Developmental	All	110	109	0	0	99.09%	0
HIV/AIDS	All	110	109	0	0	99.09%	0
Mental Health Problem	All	110	109	0	0	99.09%	0
Physical	All	110	109	0	0	99.09%	0
Residence Prior to Program Entry*	Adults & HoH	35	35	0	0	100.00%	0
Relationship to Head of Household*	All	110	109	0	0	99.09%	0
Client Location*	All	110	109	N/A	N/A	99.09%	N/A
Entering from Streets, ES or SH*	Adults & HoH (>1 Oct 15)	30	30	0	0	100.00%	0
Times homeless in Past 3 years*	Adults & HoH (>1 Oct 15)	30	30	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	29	28	0	0	96.55%	0
Start of Homelessness (Date)*	Entering = "Yes"	16	16	N/A	N/A	100.00%	N/A
Housing Status	All	110	109	0	0	99.09%	0
Domestic Violence	Adults & HoH	35	35	0	0	100.00%	0

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 1/1/16- 1/31/16

User Prompt Field	Value(s) Selected
Enter Start Date:	1/1/16
Enter End Date PLUS 1 Day:	2/1/16
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	108

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 7/1/14- 7/31/14

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	100.00%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	83	83	26	0	100.00%
Date of Birth*	All	83	83	0	0	100.00%
Race*	All	83	83	0	0	100.00%
Ethnicity*	All	83	83	0	0	100.00%
Gender*	All	83	83	0	0	100.00%
Veteran Status*	Adults	31	31	1	0	100.00%
Disabling Condition*	All	83	83	19	0	100.00%
Specified Disability	Disab = Y	17	17	N/A	N/A	100.00%
Residence Prior to Program Entry*	Adults & UY	31	31	1	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	31	31	1	0	100.00%
Homeless (Y/N)	All	83	83	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	81	81	0	0	100.00%
Housing Status*	All	83	83	0	0	100.00%
Domestic Violence	Adults & UY	31	31	10	0	100.00%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 7/1/14- 7/31/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

100.00%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	83	83	26	0	100.00%
Date of Birth*	All	83	83	0	0	100.00%
Race*	All	83	83	0	0	100.00%
Ethnicity*	All	83	83	0	0	100.00%
Gender*	All	83	83	0	0	100.00%
Veteran Status*	Adults	31	31	1	0	100.00%
Disabling Condition*	All	83	83	19	0	100.00%
Specified Disability*	Disab = Y	17	17	N/A	N/A	100.00%
Residence Prior to Program Entry*	Adults & UY	31	31	1	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	31	31	1	0	100.00%
Homeless (Y/N)	All	83	83	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	81	81	0	0	100.00%
Housing Status*	All	83	83	0	0	100.00%
Domestic Violence	Adults & UY	31	31	10	0	100.00%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 7/1/14- 7/31/14

User Prompt Field	Value(s) Selected
Enter Start Date:	7/1/14
Enter End Date PLUS 1 Day:	8/1/14
Select Provider(s):	Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	81



# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 7/1/15- 7/31/15

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.36%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	99	97	16	0	97.98%	1
Name Data Quality*+	All	99	99	0	0	100.00%	0
Date of Birth*	All	99	99	0	0	100.00%	0
Race*	All	99	99	0	0	100.00%	0
Ethnicity*	All	99	99	0	0	100.00%	0
Gender*	All	99	99	0	0	100.00%	0
Veteran Status*	Adults	36	36	0	0	100.00%	0
Disabling Condition*	All	99	96	0	0	96.97%	2
Alcohol Abuse	All	99	98	0	0	98.99%	0
Drug Abuse	All	99	98	0	0	98.99%	0
Both Alcohol & Drug Abuse	All	99	98	0	0	98.99%	0
Chronic Health Condition	All	99	98	0	0	98.99%	0
Developmental	All	99	98	0	0	98.99%	0
HIV/AIDS	All	99	98	0	0	98.99%	0
Mental Health Problem	All	99	98	0	0	98.99%	0
Physical	All	99	98	0	0	98.99%	0
Residence Prior to Program Entry*	Adults & HoH	37	37	0	0	100.00%	0
Relationship to Head of Household*	All	99	99	0	0	100.00%	0
Client Location*	All	99	99	N/A	N/A	100.00%	N/A
Continuously homeless for a year or more*	Adults & HoH	37	37	0	0	100.00%	0
Times Homeless in the Past 3 years*	Adults & HoH	37	37	0	0	100.00%	0
Months continuously homeless prior to entry*	Adults & HoH	37	37	N/A	N/A	100.00%	N/A
Status Documented*	Adults & HoH	37	37	N/A	N/A	100.00%	N/A
Housing Status	All	99	99	0	0	100.00%	0
Domestic Violence	Adults & HoH	37	37	0	0	100.00%	0

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 7/1/15- 7/31/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.36%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	99	97	16	0	97.98%	1
Name Data Quality*+	All	99	99	0	0	100.00%	0
Date of Birth*	All	99	99	0	0	100.00%	0
Race*	All	99	99	0	0	100.00%	0
Ethnicity*	All	99	99	0	0	100.00%	0
Gender*	All	99	99	0	0	100.00%	0
Veteran Status*	Adults	36	36	0	0	100.00%	0
Disabling Condition*	All	99	96	0	0	96.97%	2
Alcohol Abuse	All	99	98	0	0	98.99%	0
Drug Abuse	All	99	98	0	0	98.99%	0
Both Alc & Drug Abuse	All	99	98	0	0	98.99%	0
Chronic Health Condition	All	99	98	0	0	98.99%	0
Developmental	All	99	98	0	0	98.99%	0
HIV/AIDS	All	99	98	0	0	98.99%	0
Mental Health Problem	All	99	98	0	0	98.99%	0
Physical	All	99	98	0	0	98.99%	0
Residence Prior to Program Entry*	Adults & HoH	37	37	0	0	100.00%	0
Relationship to Head of Household*	All	99	99	0	0	100.00%	0
Client Location*	All	99	99	N/A	N/A	100.00%	N/A
Continuously Homeless for a year or more*	Adults & HoH	37	37	0	0	100.00%	0
Times homeless in Past 3 years*	Adults & HoH	37	37	0	0	100.00%	0
Months continuously homeless prior to entry*	Adults & HoH	37	37	N/A	N/A	100.00%	N/A
Status Documented*	Adults & HoH	37	37	N/A	N/A	100.00%	N/A
Housing Status	All	99	99	0	0	100.00%	0
Domestic Violence	Adults & HoH	37	37	0	0	100.00%	0

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 7/1/15- 7/31/15

User Prompt Field	Value(s) Selected
Enter Start Date:	7/1/15
Enter End Date PLUS 1 Day:	8/1/15
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	99

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 6/1/14- 6/30/14

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	100.00%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	83	83	31	0	100.00%
Date of Birth*	All	83	83	0	0	100.00%
Race*	All	83	83	3	0	100.00%
Ethnicity*	All	83	83	3	0	100.00%
Gender*	All	83	83	0	0	100.00%
Veteran Status*	Adults	28	28	1	0	100.00%
Disabling Condition*	All	83	83	19	0	100.00%
Specified Disability	Disab = Y	15	15	N/A	N/A	100.00%
Residence Prior to Program Entry*	Adults & UY	28	28	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	28	28	0	0	100.00%
Homeless (Y/N)	All	83	83	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	81	81	0	0	100.00%
Housing Status*	All	83	83	0	0	100.00%
Domestic Violence	Adults & UY	28	28	9	0	100.00%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 6/1/14- 6/30/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

100.00%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	83	83	31	0	100.00%
Date of Birth*	All	83	83	0	0	100.00%
Race*	All	83	83	3	0	100.00%
Ethnicity*	All	83	83	3	0	100.00%
Gender*	All	83	83	0	0	100.00%
Veteran Status*	Adults	28	28	1	0	100.00%
Disabling Condition*	All	83	83	19	0	100.00%
Specified Disability*	Disab = Y	15	15	N/A	N/A	100.00%
Residence Prior to Program Entry*	Adults & UY	28	28	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	28	28	0	0	100.00%
Homeless (Y/N)	All	83	83	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	81	81	0	0	100.00%
Housing Status*	All	83	83	0	0	100.00%
Domestic Violence	Adults & UY	28	28	9	0	100.00%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 6/1/14- 6/30/14

User Prompt Field	Value(s) Selected
Enter Start Date:	6/1/14
Enter End Date PLUS 1 Day:	7/1/14
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	83

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 6/1/15- 6/30/15

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.89%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	84	84	14	0	100.00%	0
Name Data Quality*+	All	84	84	0	0	100.00%	0
Date of Birth*	All	84	84	0	0	100.00%	0
Race*	All	84	84	0	0	100.00%	0
Ethnicity*	All	84	84	0	0	100.00%	0
Gender*	All	84	84	0	0	100.00%	0
Veteran Status*	Adults	34	34	0	0	100.00%	0
Disabling Condition*	All	84	82	0	0	97.62%	2
Alcohol Abuse	All	84	84	0	0	100.00%	0
Drug Abuse	All	84	84	0	0	100.00%	0
Both Alcohol & Drug Abuse	All	84	84	0	0	100.00%	0
Chronic Health Condition	All	84	84	0	0	100.00%	0
Developmental	All	84	84	0	0	100.00%	0
HIV/AIDS	All	84	84	0	0	100.00%	0
Mental Health Problem	All	84	84	0	0	100.00%	0
Physical	All	84	84	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	35	35	0	0	100.00%	0
Relationship to Head of Household*	All	84	84	0	0	100.00%	0
Client Location*	All	84	84	N/A	N/A	100.00%	N/A
Continuously homeless for a year or more*	Adults & HoH	35	35	0	0	100.00%	0
Times Homeless in the Past 3 years*	Adults & HoH	35	35	0	0	100.00%	0
Months continuously homeless prior to entry*	Adults & HoH	35	35	N/A	N/A	100.00%	N/A
Status Documented*	Adults & HoH	35	35	N/A	N/A	100.00%	N/A
Housing Status	All	84	84	0	0	100.00%	0
Domestic Violence	Adults & HoH	35	35	0	0	100.00%	0

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 6/1/15- 6/30/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.89%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	84	84	14	0	100.00%	0
Name Data Quality*+	All	84	84	0	0	100.00%	0
Date of Birth*	All	84	84	0	0	100.00%	0
Race*	All	84	84	0	0	100.00%	0
Ethnicity*	All	84	84	0	0	100.00%	0
Gender*	All	84	84	0	0	100.00%	0
Veteran Status*	Adults	34	34	0	0	100.00%	0
Disabling Condition*	All	84	82	0	0	97.62%	2
Alcohol Abuse	All	84	84	0	0	100.00%	0
Drug Abuse	All	84	84	0	0	100.00%	0
Both Alc & Drug Abuse	All	84	84	0	0	100.00%	0
Chronic Health Condition	All	84	84	0	0	100.00%	0
Developmental	All	84	84	0	0	100.00%	0
HIV/AIDS	All	84	84	0	0	100.00%	0
Mental Health Problem	All	84	84	0	0	100.00%	0
Physical	All	84	84	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	35	35	0	0	100.00%	0
Relationship to Head of Household*	All	84	84	0	0	100.00%	0
Client Location*	All	84	84	N/A	N/A	100.00%	N/A
Continuously Homeless for a year or more*	Adults & HoH	35	35	0	0	100.00%	0
Times homeless in Past 3 years*	Adults & HoH	35	35	0	0	100.00%	0
Months continuously homeless prior to entry*	Adults & HoH	35	35	N/A	N/A	100.00%	N/A
Status Documented*	Adults & HoH	35	35	N/A	N/A	100.00%	N/A
Housing Status	All	84	84	0	0	100.00%	0
Domestic Violence	Adults & HoH	35	35	0	0	100.00%	0

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade



# Data Completeness Report Card (EE)

## Additional Information

Date Range: 6/1/15- 6/30/15

User Prompt Field	Value(s) Selected
Enter Start Date:	6/1/15
Enter End Date PLUS 1 Day:	7/1/15
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	84

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 3/1/14- 3/31/14

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.58%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	91	91	36	0	100.00%
Date of Birth*	All	91	91	0	0	100.00%
Race*	All	91	91	6	0	100.00%
Ethnicity*	All	91	91	2	0	100.00%
Gender*	All	91	91	0	0	100.00%
Veteran Status*	Adults	30	30	0	0	100.00%
Disabling Condition*	All	91	89	35	0	97.80%
Specified Disability	Disab = Y	5	4	N/A	N/A	80.00%
Residence Prior to Program Entry*	Adults & UY	30	30	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	30	30	1	0	100.00%
Homeless (Y/N)	All	91	91	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	91	91	0	0	100.00%
Housing Status*	All	91	91	0	0	100.00%
Domestic Violence	Adults & UY	30	29	12	0	96.67%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 3/1/14- 3/31/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.58%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	91	91	36	0	100.00%
Date of Birth*	All	91	91	0	0	100.00%
Race*	All	91	91	6	0	100.00%
Ethnicity*	All	91	91	2	0	100.00%
Gender*	All	91	91	0	0	100.00%
Veteran Status*	Adults	30	30	0	0	100.00%
Disabling Condition*	All	91	89	35	0	97.80%
Specified Disability*	Disab = Y	5	4	N/A	N/A	80.00%
Residence Prior to Program Entry*	Adults & UY	30	30	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	30	30	1	0	100.00%
Homeless (Y/N)	All	91	91	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	91	91	0	0	100.00%
Housing Status*	All	91	91	0	0	100.00%
Domestic Violence	Adults & UY	30	29	12	0	96.67%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 3/1/14- 3/31/14

User Prompt Field	Value(s) Selected
Enter Start Date:	3/1/14
Enter End Date PLUS 1 Day:	4/1/14
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	91

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 3/1/15- 3/31/15

GRADE BASED ON OVERALL PERCENTAGE:	Acceptable
	98.89%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	80	80	13	2	100.00%	0
Name Data Quality*+	All	80	74	0	1	92.50%	0
Date of Birth*	All	80	78	0	0	97.50%	0
Race*	All	80	80	0	0	100.00%	0
Ethnicity*	All	80	80	0	0	100.00%	0
Gender*	All	80	80	0	0	100.00%	0
Veteran Status*	Adults	29	29	0	0	100.00%	0
Disabling Condition*	All	80	74	1	0	92.50%	6
Specified Disability	Disab = Y	10	9	N/A	N/A	90.00%	N/A
Residence Prior to Program Entry*	Adults & HoH	29	29	0	0	100.00%	0
Relationship to Head of Household*	All	80	80	0	0	100.00%	0
Client Location*	All	80	80	N/A	N/A	100.00%	N/A
Continuously homeless for a year or more*	Adults & HoH	29	29	0	0	100.00%	0
Times Homeless in the Past 3 years*	Adults & HoH	29	29	0	0	100.00%	0
Months continuously homeless prior to entry*	Adults & HoH	29	29	N/A	N/A	100.00%	N/A
Status Documented*	Homeless Adults & HoH	29	29	N/A	N/A	100.00%	N/A
Housing Status	All	80	80	0	0	100.00%	0
Domestic Violence	Adults & HoH	29	28	0	0	96.55%	0

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 3/1/15- 3/31/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Acceptable

98.89%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	80	80	13	2	100.00%	0
Name Data Quality*+	All	80	74	0	1	92.50%	0
Date of Birth*	All	80	78	0	0	97.50%	0
Race*	All	80	80	0	0	100.00%	0
Ethnicity*	All	80	80	0	0	100.00%	0
Gender*	All	80	80	0	0	100.00%	0
Veteran Status*	Adults	29	29	0	0	100.00%	0
Disabling Condition*	All	80	74	1	0	92.50%	6
Specified Disability	Disab = Y	10	9	N/A	N/A	90.00%	N/A
Residence Prior to Program Entry*	Adults & HoH	29	29	0	0	100.00%	0
Relationship to Head of Household*	All	80	80	0	0	100.00%	0
Client Location*	All	80	80	N/A	N/A	100.00%	N/A
Continuously Homeless for a year or more*	Adults & HoH	29	29	0	0	100.00%	0
Times homeless in Past 3 years*	Adults & HoH	29	29	0	0	100.00%	0
Months continuously homeless prior to entry*	Adults & HoH	29	29	N/A	N/A	100.00%	N/A
Status Documented*	Homeless Adults & HoH	29	29	N/A	N/A	100.00%	N/A
Housing Status	All	80	80	0	0	100.00%	0
Domestic Violence	Adults & HoH	29	28	0	0	96.55%	0

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 3/1/15- 3/31/15

User Prompt Field	Value(s) Selected
Enter Start Date:	3/1/15
Enter End Date PLUS 1 Day:	4/1/15
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	80

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 3/1/16- 3/31/16

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.47%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	94	92	13	0	97.87%	0
Name Data Quality*	All	94	94	0	0	100.00%	0
Date of Birth*	All	94	94	0	0	100.00%	0
Race*	All	94	94	0	0	100.00%	0
Ethnicity*	All	94	94	0	0	100.00%	0
Gender*	All	94	94	0	0	100.00%	0
Veteran Status*	Adults	31	31	0	0	100.00%	0
Disabling Condition*	All	94	94	0	0	100.00%	0
Alcohol Abuse	All	94	93	0	0	98.94%	0
Drug Abuse	All	94	93	0	0	98.94%	0
Both Alcohol & Drug Abuse	All	94	93	0	0	98.94%	0
Chronic Health Condition	All	94	93	0	0	98.94%	0
Developmental	All	94	93	0	0	98.94%	0
HIV/AIDS	All	94	93	0	0	98.94%	0
Mental Health Problem	All	94	93	1	0	98.94%	0
Physical	All	94	93	0	0	98.94%	0
Residence Prior to Program Entry*	Adults & HoH	31	31	0	0	100.00%	0
Relationship to Head of Household*	All	94	94	0	0	100.00%	0
Client Location*	All	94	94	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	Adults & HoH (>1 Oct 15)	31	31	0	0	100.00%	0
Times Homeless in the Past 3 years*	Adults & HoH (>1 Oct 15)	31	31	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	30	30	0	0	100.00%	0
Start of Homelessness (Date)*	Entering = "Yes"	16	16	N/A	N/A	100.00%	N/A
Housing Status	All	94	94	0	0	100.00%	0
Domestic Violence	Adults & HoH	31	31	0	0	100.00%	0

\* = HUD Universal Data Elements



# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 3/1/16- 3/31/16

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.47%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	94	92	13	0	97.87%	0
Name Data Quality*	All	94	94	0	0	100.00%	0
Date of Birth*	All	94	94	0	0	100.00%	0
Race*	All	94	94	0	0	100.00%	0
Ethnicity*	All	94	94	0	0	100.00%	0
Gender*	All	94	94	0	0	100.00%	0
Veteran Status*	Adults	31	31	0	0	100.00%	0
Disabling Condition*	All	94	94	0	0	100.00%	0
Alcohol Abuse	All	94	93	0	0	98.94%	0
Drug Abuse	All	94	93	0	0	98.94%	0
Both Alc & Drug Abuse	All	94	93	0	0	98.94%	0
Chronic Health Condition	All	94	93	0	0	98.94%	0
Developmental	All	94	93	0	0	98.94%	0
HIV/AIDS	All	94	93	0	0	98.94%	0
Mental Health Problem	All	94	93	1	0	98.94%	0
Physical	All	94	93	0	0	98.94%	0
Residence Prior to Program Entry*	Adults & HoH	31	31	0	0	100.00%	0
Relationship to Head of Household*	All	94	94	0	0	100.00%	0
Client Location*	All	94	94	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	Adults & HoH (>1 Oct 15)	31	31	0	0	100.00%	0
Times homeless in Past 3 years*	Adults & HoH (>1 Oct 15)	31	31	1	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	30	30	0	0	100.00%	0
Start of Homelessness (Date)*	Entering = "Yes"	16	16	N/A	N/A	100.00%	N/A
Housing Status	All	94	94	0	0	100.00%	0
Domestic Violence	Adults & HoH	31	31	0	0	100.00%	0

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 3/1/16- 3/31/16

User Prompt Field	Value(s) Selected
Enter Start Date:	3/1/16
Enter End Date PLUS 1 Day:	4/1/16
Select Provider(s):	Select;; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	94

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 5/1/14- 5/31/14

GRADE BASED ON OVERALL PERCENTAGE:	Acceptable
	97.29%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	101	97	40	0	96.04%
Date of Birth*	All	101	99	0	0	98.02%
Race*	All	101	99	3	0	98.02%
Ethnicity*	All	101	99	3	0	98.02%
Gender*	All	101	99	0	0	98.02%
Veteran Status*	Adults	38	36	1	0	94.74%
Disabling Condition*	All	101	100	33	0	99.01%
Specified Disability	Disab = Y	16	13	N/A	N/A	81.25%
Residence Prior to Program Entry*	Adults & UY	38	36	0	0	94.74%
Zip Code of Last Permanent Address*	Adults & UY	38	36	1	0	94.74%
Homeless (Y/N)	All	101	98	N/A	N/A	97.03%
Chronically Homeless	Homeless = Y or Literally Homeless	96	96	0	0	100.00%
Housing Status*	All	101	99	0	0	98.02%
Domestic Violence	Adults & UY	38	36	11	0	94.74%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 5/1/14- 5/31/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Acceptable

97.29%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	101	97	40	0	96.04%
Date of Birth*	All	101	99	0	0	98.02%
Race*	All	101	99	3	0	98.02%
Ethnicity*	All	101	99	3	0	98.02%
Gender*	All	101	99	0	0	98.02%
Veteran Status*	Adults	38	36	1	0	94.74%
Disabling Condition*	All	101	100	33	0	99.01%
Specified Disability*	Disab = Y	16	13	N/A	N/A	81.25%
Residence Prior to Program Entry*	Adults & UY	38	36	0	0	94.74%
Zip Code of Last Permanent Address*	Adults & UY	38	36	1	0	94.74%
Homeless (Y/N)	All	101	98	N/A	N/A	97.03%
Chronically Homeless	Homeless = Y or Literally Homeless	96	96	0	0	100.00%
Housing Status*	All	101	99	0	0	98.02%
Domestic Violence	Adults & UY	38	36	11	0	94.74%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 5/1/14- 5/31/14

---

User Prompt Field	Value(s) Selected
Enter Start Date:	5/1/14
Enter End Date PLUS 1 Day:	6/1/14
Select Provider(s):	Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	99

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 5/1/15- 5/31/15

GRADE BASED ON OVERALL PERCENTAGE:	Acceptable
	98.07%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	91	85	12	6	93.41%	3
Name Data Quality*+	All	91	91	0	1	100.00%	0
Date of Birth*	All	91	91	0	0	100.00%	0
Race*	All	91	91	0	0	100.00%	0
Ethnicity*	All	91	91	0	0	100.00%	0
Gender*	All	91	91	0	0	100.00%	0
Veteran Status*	Adults	32	32	0	0	100.00%	0
Disabling Condition*	All	91	86	0	0	94.51%	5
Alcohol Abuse	All	91	88	0	0	96.70%	3
Drug Abuse	All	91	88	0	0	96.70%	3
Both Alcohol & Drug Abuse	All	91	88	0	0	96.70%	3
Chronic Health Condition	All	91	88	0	0	96.70%	3
Developmental	All	91	88	0	0	96.70%	3
HIV/AIDS	All	91	88	0	0	96.70%	3
Mental Health Problem	All	91	88	0	0	96.70%	3
Physical	All	91	88	0	0	96.70%	3
Residence Prior to Program Entry*	Adults & HoH	33	33	0	0	100.00%	0
Relationship to Head of Household*	All	91	91	0	0	100.00%	0
Client Location*	All	91	91	N/A	N/A	100.00%	N/A
Continuously homeless for a year or more*	Adults & HoH	33	33	0	0	100.00%	0
Times Homeless in the Past 3 years*	Adults & HoH	33	33	0	0	100.00%	0
Months continuously homeless prior to entry*	Adults & HoH	33	33	N/A	N/A	100.00%	N/A
Status Documented*	Adults & HoH	33	33	N/A	N/A	100.00%	N/A
Housing Status	All	91	91	0	0	100.00%	0
Domestic Violence	Adults & HoH	33	32	0	0	96.97%	1

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 5/1/15- 5/31/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Acceptable

98.07%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	91	85	12	6	93.41%	3
Name Data Quality*+	All	91	91	0	1	100.00%	0
Date of Birth*	All	91	91	0	0	100.00%	0
Race*	All	91	91	0	0	100.00%	0
Ethnicity*	All	91	91	0	0	100.00%	0
Gender*	All	91	91	0	0	100.00%	0
Veteran Status*	Adults	32	32	0	0	100.00%	0
Disabling Condition*	All	91	86	0	0	94.51%	5
Alcohol Abuse	All	91	88	0	0	96.70%	3
Drug Abuse	All	91	88	0	0	96.70%	3
Both Alc & Drug Abuse	All	91	88	0	0	96.70%	3
Chronic Health Condition	All	91	88	0	0	96.70%	3
Developmental	All	91	88	0	0	96.70%	3
HIV/AIDS	All	91	88	0	0	96.70%	3
Mental Health Problem	All	91	88	0	0	96.70%	3
Physical	All	91	88	0	0	96.70%	3
Residence Prior to Program Entry*	Adults & HoH	33	33	0	0	100.00%	0
Relationship to Head of Household*	All	91	91	0	0	100.00%	0
Client Location*	All	91	91	N/A	N/A	100.00%	N/A
Continuously Homeless for a year or more*	Adults & HoH	33	33	0	0	100.00%	0
Times homeless in Past 3 years*	Adults & HoH	33	33	0	0	100.00%	0
Months continuously homeless prior to entry*	Adults & HoH	33	33	N/A	N/A	100.00%	N/A
Status Documented*	Adults & HoH	33	33	N/A	N/A	100.00%	N/A
Housing Status	All	91	91	0	0	100.00%	0
Domestic Violence	Adults & HoH	33	32	0	0	96.97%	1

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 5/1/15- 5/31/15

User Prompt Field	Value(s) Selected
Enter Start Date:	5/1/15
Enter End Date PLUS 1 Day:	6/1/15
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	91



# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 11/1/13- 11/30/13

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.59%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	93	93	35	0	100.00%
Date of Birth*	All	93	93	0	0	100.00%
Race*	All	93	93	6	4	100.00%
Ethnicity*	All	93	93	3	0	100.00%
Gender*	All	93	93	0	0	100.00%
Veteran Status*	Adults	29	29	0	0	100.00%
Disabling Condition*	All	93	93	39	0	100.00%
Specified Disability	Disab = Y	10	8	N/A	N/A	80.00%
Residence Prior to Program Entry*	Adults & UY	30	30	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	30	30	1	0	100.00%
Homeless (Y/N)	All	93	93	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	93	93	0	0	100.00%
Housing Status*	All	93	93	0	0	100.00%
Domestic Violence	Adults & UY	30	28	9	0	93.33%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 11/1/13- 11/30/13

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.59%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	93	93	35	0	100.00%
Date of Birth*	All	93	93	0	0	100.00%
Race*	All	93	93	6	4	100.00%
Ethnicity*	All	93	93	3	0	100.00%
Gender*	All	93	93	0	0	100.00%
Veteran Status*	Adults	29	29	0	0	100.00%
Disabling Condition*	All	93	93	39	0	100.00%
Specified Disability*	Disab = Y	10	8	N/A	N/A	80.00%
Residence Prior to Program Entry*	Adults & UY	30	30	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	30	30	1	0	100.00%
Homeless (Y/N)	All	93	93	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	93	93	0	0	100.00%
Housing Status*	All	93	93	0	0	100.00%
Domestic Violence	Adults & UY	30	28	9	0	93.33%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 11/1/13- 11/30/13

User Prompt Field	Value(s) Selected
Enter Start Date:	11/1/13
Enter End Date PLUS 1 Day:	12/1/13
Select Provider(s):	Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	89

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 11/1/14- 11/30/14

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.85%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	83	83	11	0	100.00%
Date of Birth*	All	83	83	0	0	100.00%
Race*	All	83	83	0	0	100.00%
Ethnicity*	All	83	83	0	0	100.00%
Gender*	All	83	83	0	0	100.00%
Veteran Status*	Adults	29	29	0	0	100.00%
Disabling Condition*	All	83	83	5	0	100.00%
Specified Disability	Disab = Y	15	15	N/A	N/A	100.00%
Residence Prior to Program Entry*	Adults & HoH	30	30	0	0	100.00%
Relationship to Head of Household+	All	83	83	0	0	100.00%
Client Location+	All	83	83	N/A	N/A	100.00%
Continuously homeless for a year or more+	Adults & HoH	30	29	0	0	96.67%
Times Homeless in the Past 3 years+	Adults & HoH	30	30	0	0	100.00%
Months continuously homeless prior to entry+	Adults & HoH	30	28	N/A	N/A	93.33%
Status Documented+	Adults & HoH	30	29	N/A	N/A	96.67%
Housing Status*	All	83	83	0	0	100.00%
Domestic Violence	Adults & HoH	30	29	0	0	96.67%

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 11/1/14- 11/30/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.85%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	83	83	11	0	100.00%
Date of Birth*	All	83	83	0	0	100.00%
Race*	All	83	83	0	0	100.00%
Ethnicity*	All	83	83	0	0	100.00%
Gender*	All	83	83	0	0	100.00%
Veteran Status*	Adults	29	29	0	0	100.00%
Disabling Condition*	All	83	83	5	0	100.00%
Specified Disability*	Disab = Y	15	15	N/A	N/A	100.00%
Residence Prior to Program Entry*	Adults & HoH	30	30	0	0	100.00%
Relationship to Head of Household+	All	83	83	0	0	100.00%
Client Location+	All	83	83	N/A	N/A	100.00%
Continuously Homeless for a year or more+	Adults & HoH	30	29	0	0	96.67%
Times homeless in Past 3 years+	Adults & HoH	30	30	0	0	100.00%
Months continuously homeless prior to entry+	Adults & HoH	30	28	N/A	N/A	93.33%
Status Documented+	Adults & HoH	30	29	N/A	N/A	96.67%
Housing Status*	All	83	83	0	0	100.00%
Domestic Violence	Adults & HoH	30	29	0	0	96.67%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 11/1/14- 11/30/14

---

User Prompt Field	Value(s) Selected
Enter Start Date:	11/1/14
Enter End Date PLUS 1 Day:	12/1/14
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	83

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 11/1/15- 11/30/15

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.76%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	107	103	29	0	96.26%	3
Name Data Quality*	All	107	107	0	0	100.00%	0
Date of Birth*	All	107	107	0	0	100.00%	0
Race*	All	107	107	0	0	100.00%	0
Ethnicity*	All	107	107	0	0	100.00%	0
Gender*	All	107	107	0	0	100.00%	0
Veteran Status*	Adults	35	35	0	0	100.00%	0
Disabling Condition*	All	107	107	0	0	100.00%	0
Alcohol Abuse	All	107	107	0	0	100.00%	0
Drug Abuse	All	107	107	0	0	100.00%	0
Both Alcohol & Drug Abuse	All	107	107	0	0	100.00%	0
Chronic Health Condition	All	107	107	0	0	100.00%	0
Developmental	All	107	107	0	0	100.00%	0
HIV/AIDS	All	107	107	0	0	100.00%	0
Mental Health Problem	All	107	107	0	0	100.00%	0
Physical	All	107	107	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	35	35	0	0	100.00%	0
Relationship to Head of Household*	All	107	107	0	0	100.00%	0
Client Location*	All	107	107	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	All (>1 Oct 15]	20	20	0	0	100.00%	0
Times Homeless in the Past 3 years*	All (>1 Oct 15]	20	20	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	19	19	0	0	100.00%	0
Start of Homelessness (Date)*	Entering = "Yes"	10	9	N/A	N/A	90.00%	N/A
Housing Status	All	107	107	0	0	100.00%	0
Domestic Violence	Adults & HoH	35	35	0	0	100.00%	0

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 11/1/15- 11/30/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.76%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	107	103	29	0	96.26%	3
Name Data Quality*	All	107	107	0	0	100.00%	0
Date of Birth*	All	107	107	0	0	100.00%	0
Race*	All	107	107	0	0	100.00%	0
Ethnicity*	All	107	107	0	0	100.00%	0
Gender*	All	107	107	0	0	100.00%	0
Veteran Status*	Adults	35	35	0	0	100.00%	0
Disabling Condition*	All	107	107	0	0	100.00%	0
Alcohol Abuse	All	107	107	0	0	100.00%	0
Drug Abuse	All	107	107	0	0	100.00%	0
Both Alc & Drug Abuse	All	107	107	0	0	100.00%	0
Chronic Health Condition	All	107	107	0	0	100.00%	0
Developmental	All	107	107	0	0	100.00%	0
HIV/AIDS	All	107	107	0	0	100.00%	0
Mental Health Problem	All	107	107	0	0	100.00%	0
Physical	All	107	107	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	35	35	0	0	100.00%	0
Relationship to Head of Household*	All	107	107	0	0	100.00%	0
Client Location*	All	107	107	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	All (>1 Oct 15)	20	20	0	0	100.00%	0
Times homeless in Past 3 years*	All (>1 Oct 15)	20	20	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	19	19	0	0	100.00%	0
Start of Homelessness (Date)*	Entering = "Yes"	10	9	N/A	N/A	90.00%	N/A
Housing Status	All	107	107	0	0	100.00%	0
Domestic Violence	Adults & HoH	35	35	0	0	100.00%	0

\* = HUD Universal Data Elements



# Data Completeness Report Card (EE)

## Additional Information

Date Range: 11/1/15- 11/30/15

---

User Prompt Field	Value(s) Selected
Enter Start Date:	11/1/15
Enter End Date PLUS 1 Day:	12/1/15
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	107

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 10/1/13- 10/31/13

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.51%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	97	97	29	1	100.00%
Date of Birth*	All	97	97	0	0	100.00%
Race*	All	97	97	3	4	100.00%
Ethnicity*	All	97	97	0	0	100.00%
Gender*	All	97	97	0	0	100.00%
Veteran Status*	Adults	35	35	0	0	100.00%
Disabling Condition*	All	97	97	37	0	100.00%
Specified Disability	Disab = Y	10	6	N/A	N/A	60.00%
Residence Prior to Program Entry*	Adults & UY	35	35	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	35	35	1	0	100.00%
Homeless (Y/N)	All	97	97	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	97	97	0	0	100.00%
Housing Status*	All	97	97	0	0	100.00%
Domestic Violence	Adults & UY	35	34	13	0	97.14%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 10/1/13- 10/31/13

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.51%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	97	97	29	1	100.00%
Date of Birth*	All	97	97	0	0	100.00%
Race*	All	97	97	3	4	100.00%
Ethnicity*	All	97	97	0	0	100.00%
Gender*	All	97	97	0	0	100.00%
Veteran Status*	Adults	35	35	0	0	100.00%
Disabling Condition*	All	97	97	37	0	100.00%
Specified Disability*	Disab = Y	10	6	N/A	N/A	60.00%
Residence Prior to Program Entry*	Adults & UY	35	35	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	35	35	1	0	100.00%
Homeless (Y/N)	All	97	97	N/A	N/A	100.00%
Chronically Homeless	Homeless = Y or Literally Homeless	97	97	0	0	100.00%
Housing Status*	All	97	97	0	0	100.00%
Domestic Violence	Adults & UY	35	34	13	0	97.14%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 10/1/13- 10/31/13

---

User Prompt Field	Value(s) Selected
Enter Start Date:	10/1/13
Enter End Date PLUS 1 Day:	11/1/13
Select Provider(s):	Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	97

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 10/1/14- 10/31/14

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.16%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	99	99	18	0	100.00%
Date of Birth*	All	99	99	0	0	100.00%
Race*	All	99	99	0	0	100.00%
Ethnicity*	All	99	99	0	0	100.00%
Gender*	All	99	99	0	0	100.00%
Veteran Status*	Adults	38	38	1	0	100.00%
Disabling Condition*	All	99	94	11	0	94.95%
Specified Disability	Disab = Y	22	21	N/A	N/A	95.45%
Residence Prior to Program Entry*	Adults & HoH	39	39	0	0	100.00%
Relationship to Head of Household+	All	99	62	0	0	62.63%
Client Location+	All	99	62	N/A	N/A	62.63%
Continuously homeless for a year or more+	Adults & HoH	39	27	0	0	69.23%
Times Homeless in the Past 3 years+	Adults & HoH	39	28	0	0	71.79%
Months continuously homeless prior to entry+	Adults & HoH	39	26	N/A	N/A	66.67%
Status Documented+	Adults & HoH	39	25	N/A	N/A	64.10%
Housing Status*	All	99	99	0	0	100.00%
Domestic Violence	Adults & HoH	39	38	2	0	97.44%

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 10/1/14- 10/31/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.16%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	99	99	18	0	100.00%
Date of Birth*	All	99	99	0	0	100.00%
Race*	All	99	99	0	0	100.00%
Ethnicity*	All	99	99	0	0	100.00%
Gender*	All	99	99	0	0	100.00%
Veteran Status*	Adults	38	38	1	0	100.00%
Disabling Condition*	All	99	94	11	0	94.95%
Specified Disability*	Disab = Y	22	21	N/A	N/A	95.45%
Residence Prior to Program Entry*	Adults & HoH	39	39	0	0	100.00%
Relationship to Head of Household+	All	99	62	0	0	62.63%
Client Location+	All	99	62	N/A	N/A	62.63%
Continuously Homeless for a year or more+	Adults & HoH	39	27	0	0	69.23%
Times homeless in Past 3 years+	Adults & HoH	39	28	0	0	71.79%
Months continuously homeless prior to entry+	Adults & HoH	39	26	N/A	N/A	66.67%
Status Documented+	Adults & HoH	39	25	N/A	N/A	64.10%
Housing Status*	All	99	99	0	0	100.00%
Domestic Violence	Adults & HoH	39	38	2	0	97.44%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 10/1/14- 10/31/14

---

User Prompt Field	Value(s) Selected
Enter Start Date:	10/1/14
Enter End Date PLUS 1 Day:	11/1/14
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	99

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 10/1/15- 10/31/15

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.76%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	85	84	12	1	98.82%	0
Name Data Quality*	All	85	85	0	0	100.00%	0
Date of Birth*	All	85	85	0	0	100.00%	0
Race*	All	85	85	0	0	100.00%	0
Ethnicity*	All	85	85	0	0	100.00%	0
Gender*	All	85	85	0	0	100.00%	0
Veteran Status*	Adults	31	31	0	0	100.00%	0
Disabling Condition*	All	85	85	0	0	100.00%	0
Alcohol Abuse	All	85	85	0	0	100.00%	0
Drug Abuse	All	85	85	0	0	100.00%	0
Both Alcohol & Drug Abuse	All	85	85	0	0	100.00%	0
Chronic Health Condition	All	85	85	0	0	100.00%	0
Developmental	All	85	85	0	0	100.00%	0
HIV/AIDS	All	85	85	0	0	100.00%	0
Mental Health Problem	All	85	85	0	0	100.00%	0
Physical	All	85	85	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	31	31	0	0	100.00%	0
Relationship to Head of Household*	All	85	85	0	0	100.00%	0
Client Location*	All	85	85	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	All (>1 Oct 15]	17	17	0	0	100.00%	0
Times Homeless in the Past 3 years*	All (>1 Oct 15]	17	17	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	11	8	0	0	72.73%	0
Start of Homelessness (Date)*	Entering = "Yes"	6	6	N/A	N/A	100.00%	N/A
Housing Status	All	85	85	0	0	100.00%	0
Domestic Violence	Adults & HoH	31	31	0	0	100.00%	0

\* = HUD Universal Data Elements



# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 10/1/15- 10/31/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.76%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	85	84	12	1	98.82%	0
Name Data Quality*	All	85	85	0	0	100.00%	0
Date of Birth*	All	85	85	0	0	100.00%	0
Race*	All	85	85	0	0	100.00%	0
Ethnicity*	All	85	85	0	0	100.00%	0
Gender*	All	85	85	0	0	100.00%	0
Veteran Status*	Adults	31	31	0	0	100.00%	0
Disabling Condition*	All	85	85	0	0	100.00%	0
Alcohol Abuse	All	85	85	0	0	100.00%	0
Drug Abuse	All	85	85	0	0	100.00%	0
Both Alc & Drug Abuse	All	85	85	0	0	100.00%	0
Chronic Health Condition	All	85	85	0	0	100.00%	0
Developmental	All	85	85	0	0	100.00%	0
HIV/AIDS	All	85	85	0	0	100.00%	0
Mental Health Problem	All	85	85	0	0	100.00%	0
Physical	All	85	85	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	31	31	0	0	100.00%	0
Relationship to Head of Household*	All	85	85	0	0	100.00%	0
Client Location*	All	85	85	N/A	N/A	100.00%	N/A
Entering from Streets, ES or SH*	All (>1 Oct 15)	17	17	0	0	100.00%	0
Times homeless in Past 3 years*	All (>1 Oct 15)	17	17	0	0	100.00%	0
Months on streets, in ES or SH in past 3 years*	1+ times in 3 years	11	8	0	0	72.73%	0
Start of Homelessness (Date)*	Entering = "Yes"	6	6	N/A	N/A	100.00%	N/A
Housing Status	All	85	85	0	0	100.00%	0
Domestic Violence	Adults & HoH	31	31	0	0	100.00%	0

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 10/1/15- 10/31/15

---

User Prompt Field	Value(s) Selected
Enter Start Date:	10/1/15
Enter End Date PLUS 1 Day:	11/1/15
Select Provider(s):	Select; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	85

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 9/1/14- 9/30/14

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.37%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	105	104	0	0	99.05%
Date of Birth*	All	105	105	0	0	100.00%
Race*	All	105	105	0	0	100.00%
Ethnicity*	All	105	105	0	0	100.00%
Gender*	All	105	105	0	0	100.00%
Veteran Status*	Adults	37	36	0	0	97.30%
Disabling Condition*	All	105	105	0	0	100.00%
Specified Disability	Disab = Y	22	22	N/A	N/A	100.00%
Residence Prior to Program Entry*	Adults & UY	37	37	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	37	36	0	0	97.30%
Homeless (Y/N)	All	105	101	N/A	N/A	96.19%
Chronically Homeless	Homeless = Y or Literally Homeless	98	98	0	0	100.00%
Housing Status*	All	105	105	0	0	100.00%
Domestic Violence	Adults & UY	37	37	0	0	100.00%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 9/1/14- 9/30/14

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.37%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percentage Complete
Social Security Number*	All	105	104	0	0	99.05%
Date of Birth*	All	105	105	0	0	100.00%
Race*	All	105	105	0	0	100.00%
Ethnicity*	All	105	105	0	0	100.00%
Gender*	All	105	105	0	0	100.00%
Veteran Status*	Adults	37	36	0	0	97.30%
Disabling Condition*	All	105	105	0	0	100.00%
Specified Disability*	Disab = Y	22	22	N/A	N/A	100.00%
Residence Prior to Program Entry*	Adults & UY	37	37	0	0	100.00%
Zip Code of Last Permanent Address*	Adults & UY	37	36	0	0	97.30%
Homeless (Y/N)	All	105	101	N/A	N/A	96.19%
Chronically Homeless	Homeless = Y or Literally Homeless	98	98	0	0	100.00%
Housing Status*	All	105	105	0	0	100.00%
Domestic Violence	Adults & UY	37	37	0	0	100.00%

\* = HUD Universal Data Elements

# Data Completeness Report Card (EE)

## Overall Summary

Date Range: 9/1/15- 9/30/15

GRADE BASED ON OVERALL PERCENTAGE:	Excellent
	99.63%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	80	80	18	1	100.00%	0
Name Data Quality*+	All	80	80	0	0	100.00%	0
Date of Birth*	All	80	80	0	0	100.00%	0
Race*	All	80	80	0	0	100.00%	0
Ethnicity*	All	80	80	0	0	100.00%	0
Gender*	All	80	80	0	0	100.00%	0
Veteran Status*	Adults	27	27	0	0	100.00%	0
Disabling Condition*	All	80	80	0	0	100.00%	0
Alcohol Abuse	All	80	80	0	0	100.00%	0
Drug Abuse	All	80	80	0	0	100.00%	0
Both Alcohol & Drug Abuse	All	80	80	0	0	100.00%	0
Chronic Health Condition	All	80	80	0	0	100.00%	0
Developmental	All	80	80	0	0	100.00%	0
HIV/AIDS	All	80	80	0	0	100.00%	0
Mental Health Problem	All	80	80	0	0	100.00%	0
Physical	All	80	80	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	28	28	0	0	100.00%	0
Relationship to Head of Household*	All	80	80	0	0	100.00%	0
Client Location*	All	80	80	N/A	N/A	100.00%	N/A
Continuously homeless for a year or more*	Adults & HoH	28	26	0	0	92.86%	0
Times Homeless in the Past 3 years*	Adults & HoH	28	26	0	0	92.86%	0
Months continuously homeless prior to entry*	Adults & HoH	28	26	N/A	N/A	92.86%	N/A
Status Documented*	Adults & HoH	28	28	N/A	N/A	100.00%	N/A
Housing Status	All	80	80	0	0	100.00%	0
Domestic Violence	Adults & HoH	28	28	0	0	100.00%	0

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

Summary by Provider

Date Range: 9/1/15- 9/30/15

Salvation Army Women and Children's Shelter(9260)

GRADE BASED ON OVERALL  
PERCENTAGE:

Excellent

99.63%

Universal Data Element	Required for	Number of Applicable Entry Exits	Number of Non-Null Values	Don't Know	Refused	Percent Complete	Data Not Collected
Social Security Number*	All	80	80	18	1	100.00%	0
Name Data Quality*+	All	80	80	0	0	100.00%	0
Date of Birth*	All	80	80	0	0	100.00%	0
Race*	All	80	80	0	0	100.00%	0
Ethnicity*	All	80	80	0	0	100.00%	0
Gender*	All	80	80	0	0	100.00%	0
Veteran Status*	Adults	27	27	0	0	100.00%	0
Disabling Condition*	All	80	80	0	0	100.00%	0
Alcohol Abuse	All	80	80	0	0	100.00%	0
Drug Abuse	All	80	80	0	0	100.00%	0
Both Alc & Drug Abuse	All	80	80	0	0	100.00%	0
Chronic Health Condition	All	80	80	0	0	100.00%	0
Developmental	All	80	80	0	0	100.00%	0
HIV/AIDS	All	80	80	0	0	100.00%	0
Mental Health Problem	All	80	80	0	0	100.00%	0
Physical	All	80	80	0	0	100.00%	0
Residence Prior to Program Entry*	Adults & HoH	28	28	0	0	100.00%	0
Relationship to Head of Household*	All	80	80	0	0	100.00%	0
Client Location*	All	80	80	N/A	N/A	100.00%	N/A
Continuously Homeless for a year or more*	Adults & HoH	28	26	0	0	92.86%	0
Times homeless in Past 3 years*	Adults & HoH	28	26	0	0	92.86%	0
Months continuously homeless prior to entry*	Adults & HoH	28	26	N/A	N/A	92.86%	N/A
Status Documented*	Adults & HoH	28	28	N/A	N/A	100.00%	N/A
Housing Status	All	80	80	0	0	100.00%	0
Domestic Violence	Adults & HoH	28	28	0	0	100.00%	0

\* = HUD Universal Data Elements

+ = New Data Elements not included in Grade

# Data Completeness Report Card (EE)

## Additional Information

Date Range: 9/1/15- 9/30/15

---

User Prompt Field	Value(s) Selected
Enter Start Date:	9/1/15
Enter End Date PLUS 1 Day:	10/1/15
Select Provider(s):	Select.; Salvation Army Women and Children's Shelter(9260)

Providers Reporting Information	Unduplicated Client Count
Salvation Army Women and Children's Shelter(9260)	80

# Quarterly Program Performance

Salvation Army, A Georgia Corporation (The)

Austin Shelter for Women and Children

<b>Start</b>	10/1/2013	<b>Quarter Period</b>	Oct - Dec						
<b>End</b>	9/30/2014	<b>Quarter Number</b>	1	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

## Outcomes

Number of case-managed households that transition from homelessness into housing	16		16		236	6.78
Number of households that exit the program	23		23		315	7.3
Percent of case-managed households that transition from homelessness into housing	69.57	-7.15	69.57	-7.15	74.92	92.85
Number of adults at time of exit who improve their financial stability.	16		16		78	20.51
Number of adults who exit shelter.	22		22		120	18.33
Percent of adults who improve financial stability	72.73	11.89	72.73	11.89	65	111.89

The percent of adults who improve financial stability was over projection due to teh increased focus on employemtn skills adn partnership with Goodwill.



<b>Start</b>	10/1/2013	<b>Quarter Period</b>	Oct - Dec						
<b>End</b>	9/30/2014	<b>Quarter Number</b>	1	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

**Outputs**

Total Number of Unduplicated Clients Served

147 86.67 147 86.67 315 46.67

The number of unduplicated was over projection due to the roll-over from the previos year.

Number of adults and children who exit to safe and stable housing.

55 -6.78 55 -6.78 236 23.31

Number of client bed nights of shelter provided to adult and children residents

6064 16.6 6064 16.6 20802 29.15

The number of client bed nights of shelter provided to adult and children residents was over projection due to the high number of large families in sheler this quarter.

# Quarterly Program Performance

Salvation Army, A Georgia Corporation (The)

Austin Shelter for Women and Children

<b>Start</b>	10/1/2013	<b>Quarter Period</b>	Jan - Mar						
<b>End</b>	9/30/2014	<b>Quarter Number</b>	2	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

## Outcomes

Number of case-managed households that transition from homelessness into housing	20		36		236	15.25
Number of households that exit the program	23		46		315	14.6
Percent of case-managed households that transition from homelessness into housing	86.96	16.06	78.26	4.46	74.92	104.46

Percent of case-managed households that transition from homelessness into housing was above projection due to teh small sample. this did not account for the children which had previously been measured.

Number of adults at time of exit who improve their financial stability.	17		33		78	42.31
Number of adults who exit shelter.	22		44		120	36.67
Percent of adults who improve financial stability	77.27	18.88	75	15.38	65	115.38

Percent of adults who improve financial stability out of variance due to the small number measured. There were fewer exits than anticipated due to tight rental market.

<i>Start</i>	10/1/2013	<i>Quarter Period</i>	Jan - Mar		<i>Qtr</i>	<i>Qtr</i>	<i>YTD</i>	<i>YTD</i>	<i>Annual</i>	<i>YTD %</i>
<i>End</i>	9/30/2014	<i>Quarter Number</i>	2		<i>Varianc</i>	<i>YTD</i>	<i>Variance</i>	<i>Goal</i>	<i>Achieved</i>	
<b><i>Outputs</i></b>										
Total Number of Unduplicated Clients Served					76	-3.49	223	41.59	315	70.79
Number of adults and children who exit to safe and stable housing.					63	6.78	118		236	50
Number of client bed nights of shelter provided to adult and children residents					6176	18.76	12240	17.68	20802	58.84
Number of client bed nights of shelter provided to adult and children residents exceeds projection due to the number of large families in shelter.										

# Quarterly Program Performance

Salvation Army, A Georgia Corporation (The)

Austin Shelter for Women and Children

<b>Start</b>	10/1/2013	<b>Quarter Period</b>	Apr - Jun						
<b>End</b>	9/30/2014	<b>Quarter Number</b>	3	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

## Outcomes

Number of case-managed households that transition from homelessness into housing	20		56		236	23.73
Number of households that exit the program	24		70		315	22.22
Percent of case-managed households that transition from homelessness into housing	83.33	11.23	80	6.78	74.92	106.78
The outcome is on target but the actual number of exits is below goal due to the lengthened shelter stays.						
Number of adults at time of exit who improve their financial stability.	18		51		78	65.38
Number of adults who exit shelter.	24		68		120	56.67
Percent of adults who improve financial stability	75	15.38	75	15.38	65	115.38
The outcome is on target but the actual number of exits is below goal due to the lengthened shelter stays.						

<b>Start</b>	10/1/2013	<b>Quarter Period</b>	Apr - Jun						
<b>End</b>	9/30/2014	<b>Quarter Number</b>	3	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

**Outputs**

Total Number of Unduplicated Clients Served	70	-11.11	293	24.02	315	93.02
---	----	--------	-----	-------	-----	-------

We were below goal this quarter due to the slow move-outs. Shelter satys have been lengthening due to a tightening rental market.

Number of adults and children who exit to safe and stable housing.	63	6.78	181	2.26	236	76.69
--	----	------	-----	------	-----	-------

Number of client bed nights of shelter provided to adult and children residents	6035	16.05	18275	17.14	20802	87.85
---	------	-------	-------	-------	-------	-------

We are continuing to see large families and rooms are staying full.

# Quarterly Program Performance

Salvation Army, A Georgia Corporation (The)

Austin Shelter for Women and Children

<b>Start</b>	10/1/2013	<b>Quarter Period</b>	Jul - Sep						
<b>End</b>	9/30/2014	<b>Quarter Number</b>	4	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

## Outcomes

Number of case-managed households that transition from homelessness into housing	22		78			236	33.05
Number of households that exit the program	29		99			315	31.43
Percent of case-managed households that transition from homelessness into housing	75.86	1.26	78.79	5.16		74.92	105.16
Number of adults at time of exit who improve their financial stability.	20		71			78	91.03
Number of adults who exit shelter.	29		97			120	80.83
Percent of adults who improve financial stability	68.97	6.1	73.2	12.61		65	112.61

The percentage was higher than projection due to improved job market in Austin. The actual number measured, however, was lower than target.

<i>Start</i>	10/1/2013	<i>Quarter Period</i>	Jul - Sep							
<i>End</i>	9/30/2014	<i>Quarter Number</i>	4	<i>Qtr</i>	<i>Qtr Varianc</i>	<i>YTD</i>	<i>YTD Variance</i>	<i>Annual Goal</i>	<i>YTD % Achieved</i>	
<b>Outputs</b>										
Total Number of Unduplicated Clients Served				75	-4.76	368	16.83	315	116.83	
ASWC is above teh variance for the YTD due to the roll-over in the beginning of the year.										
Number of adults and children who exit to safe and stable housing.				60	1.69	241	2.12	236	102.12	
Number of client bed nights of shelter provided to adult and children residents				5814	11.8	24089	15.8	20802	115.8	
We were above target due to the number of large families.										

# Quarterly Program Performance

Salvation Army, A Georgia Corporation (The)

Austin Shelter for Women and Children

<i>Start</i>	10/1/2014	<i>Quarter Period</i>	Oct - Dec						
<i>End</i>	9/30/2015	<i>Quarter Number</i>	1	<i>Qtr</i>	<i>Qtr Varianc</i>	<i>YTD</i>	<i>YTD Variance</i>	<i>Annual Goal</i>	<i>YTD % Achieved</i>
<b>Outcomes</b>									
Number of case-managed households that transition from homelessness into housing				22		22		90	24.44
Number of households that exit the program				28		28		120	23.33
Percent of case-managed households that transition from homelessness into housing				78.57	4.76	78.57	4.76	75	104.76
Number of adults at time of exit who improve their financial stability.				19		19		78	24.36
Number of adults who exit shelter.				28		28		120	23.33
Percentage of adults who improve financial stability.				67.86	4.4	67.86	4.4	65	104.4



<b>Start</b>	10/1/2014	<b>Quarter Period</b>	Oct - Dec						
<b>End</b>	9/30/2015	<b>Quarter Number</b>	1	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

**Outputs**

Total Number of Unduplicated Clients Served

133 68.89 133 68.89 315 42.22

This number was above projection due to the roll-over of clients at the start of the year.

Number of adults and children who exit to safe and stable housing.

52 -11.86 52 -11.86 236 22.03

A lower number of adults and children exited to safe and stable housing because a smaller number of people exited overall. We relate this to the tight rental market and lack of affordable housing.

Number of client bed nights of shelter provided to adults and children.

6703 28.89 6703 28.89 20802 32.22

This was above target due to the number of larger families with small children in shelter.

# Quarterly Program Performance

Salvation Army, A Georgia Corporation (The)

Austin Shelter for Women and Children

<b>Start</b>	10/1/2014	<b>Quarter Period</b>	Jan - Mar						
<b>End</b>	9/30/2015	<b>Quarter Number</b>	2	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

## Outcomes

Number of case-managed households that transition from homelessness into housing	24		46		90	51.11
Number of households that exit the program	28		56		120	46.67
Percent of case-managed households that transition from homelessness into housing	85.71	14.29	82.14	9.52	75	109.52
The percent of case-managed households that transition from homelessness into housing was higher than anticipated due to the return of TBRA vouchers and access to BSS+ funding.						
Number of adults at time of exit who improve their financial stability.	20		39		78	50
Number of adults who exit shelter.	29		57		120	47.5
Percentage of adults who improve financial stability.	68.97	6.1	68.42	5.26	65	105.26

<b>Start</b>	10/1/2014	<b>Quarter Period</b>	Jan - Mar						
<b>End</b>	9/30/2015	<b>Quarter Number</b>	2	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

**Outputs**

Total Number of Unduplicated Clients Served

93 18.1 226 43.49 315 71.75

There were a larger number of exits and admits after a slow down at the end of the year.

Number of adults and children who exit to safe and stable housing.

83 40.68 135 14.41 236 57.2

This number is higher than anticipated due to the return of TBRA vouchers and access to BSS+ funding. There were more overall exits, as well.

Number of client bed nights of shelter provided to adults and children.

5746 10.49 12449 19.69 20802 59.85

There was a continuing trend of large families in shelter increasing the number of bednights.

# Quarterly Program Performance

Salvation Army, A Georgia Corporation (The)

Austin Shelter for Women and Children

<i>Start</i>	10/1/2014	<i>Quarter Period</i>	Apr - Jun						
<i>End</i>	9/30/2015	<i>Quarter Number</i>	3	<i>Qtr</i>	<i>Qtr Varianc</i>	<i>YTD</i>	<i>YTD Variance</i>	<i>Annual Goal</i>	<i>YTD % Achieved</i>
<b>Outcomes</b>									
Number of case-managed households that transition from homelessness into housing				18		64		90	71.11
Number of households that exit the program				23		79		120	65.83
Percent of case-managed households that transition from homelessness into housing				78.26	4.35	81.01	8.02	75	108.02
Number of adults at time of exit who improve their financial stability.				18		57		78	73.08
Number of adults who exit shelter.				26		83		120	69.17
Percentage of adults who improve financial stability.				69.23	6.51	68.67	5.65	65	105.65

<b>Start</b>	10/1/2014	<b>Quarter Period</b>	Apr - Jun						
<b>End</b>	9/30/2015	<b>Quarter Number</b>	3	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

**Outputs**

Total Number of Unduplicated Clients Served 64 -18.73 290 22.75 315 92.06

There was a lower than anticipated number of unduplicated clients served because clients are exiting shelter at a slower rate due to the tight housing market.

Overall exceeding output due to first quarter carry forward.

Number of adults and children who exit to safe and stable housing. 50 -15.25 185 4.52 236 78.39

The number of adults and children who exit to safe and stable housing is lower than projected because the overall number of exits is lower than anticipated. On target for YTD.

Number of client bed nights of shelter provided to adults and children. 5708 9.76 18157 16.38 20802 87.28

The number of client bed nights of shelter provided to adults and children was higher than anticipated due to the number of large families in shelter.

# Quarterly Program Performance

Salvation Army, A Georgia Corporation (The)

Austin Shelter for Women and Children

<b>Start</b>	10/1/2014	<b>Quarter Period</b>	Jul - Sep						
<b>End</b>	9/30/2015	<b>Quarter Number</b>	4	<b>Qtr</b>	<b>Qtr Variance</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

## Outcomes

Number of case-managed households that transition from homelessness into housing	23		87		90	96.67
Number of households that exit the program	28		107		120	89.17
Percent of case-managed households that transition from homelessness into housing	82.14	9.52	81.31	8.41	75	108.41
Number of adults at time of exit who improve their financial stability.	25		82		78	105.13
Number of adults who exit shelter.	28		111		120	92.5
Percentage of adults who improve financial stability.	89.29	37.36	73.87	13.65	65	113.65

We are well above goal due to the strong job market in Austin. Many clients are able to quickly find low-wage employment, but are unable to afford housing.

<b>Start</b>	10/1/2014	<b>Quarter Period</b>	Jul - Sep						
<b>End</b>	9/30/2015	<b>Quarter Number</b>	4	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

**Outputs**

Total Number of Unduplicated Clients Served

77 -2.22 367 16.51 315 116.51

While we were close to goal for the quarter, we remain over do the an intially high Q1.

Number of adults and children who exit to safe and stable housing.

61 3.39 246 4.24 236 104.24

Number of client bed nights of shelter provided to adults and children.

6004 15.45 24161 16.15 20802 116.15

We remain high on bed nights due to the number of large families in shelter.

# Quarterly Program Performance

Salvation Army, A Georgia Corporation (The)

Austin Shelter for Women and Children

<b>Start</b>	10/1/2015	<b>Quarter Period</b>	Oct - Dec						
<b>End</b>	9/30/2016	<b>Quarter Number</b>	1	<b>Qtr</b>	<b>Qtr Variance</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

## Outcomes

Number of case-managed households that transition from homelessness into housing	19		19		90	21.11
Number of households that exit the program	23		23		120	19.17
Percent of case-managed households that transition from homelessness into housing	82.61	10.14	82.61	10.14	75	110.14

Percent of case-managed households that transition from homelessness into housing was higher than anticipated due to access to Coordinated Assessment. We had residents able to access RRH and PSH through a variety of agencies through a single point of entry. We relied less on more traditional resources like TBRA. However, fewer household exited than anticipated due to longer shelter stays.

Number of adults at time of exit who improve financial stability	20		20		78	25.64
Number of adults who exit shelter	23		23		120	19.17
Percentage of adults who improve financial stability.	86.96	33.78	86.96	33.78	65	133.78

More adults than anticipated improved financial stability by obtaining employment. While many resident found jobs, most were not living wages.

Number of Homeless Households residing in Shelter programs receiving HHSD-funding who receive case management services	23		23		120	19.17
Number of Homeless Households residing in Shelter programs receiving HHSD-funding	23		23		120	19.17
Percentage of Homeless Households residing in Shelter programs receiving HHSD-funding who receive case management services	100		100		100	100



<b>Start</b>	10/1/2015	<b>Quarter Period</b>	Oct - Dec						
<b>End</b>	9/30/2016	<b>Quarter Number</b>	1	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

**Outputs**

Total Number of Unduplicated Clients Served

121 53.65 121 53.65 315 38.41

Due to the rollover of clients counted as new October 1, the unduplicated count is higher than anticipated.

Number of adults and children who exit to safe and stable housing.

52 -11.86 52 -11.86 236 22.03

Families were taking a longer time to move out of shelter due to the lack of affordable housing. Specificially in Decemeber, HACA and some housing programs closed, causing further delays.

Number of client bed nights of shelter provided to adults and children.

6193 19.08 6193 19.08 20802 29.77

We had several very large families (&gt;5) during the quarter that increased our bed nights.

# Quarterly Program Performance

Salvation Army, A Georgia Corporation (The)

Austin Shelter for Women and Children

<b>Start</b>	10/1/2015	<b>Quarter Period</b>	Jan - Mar						
<b>End</b>	9/30/2016	<b>Quarter Number</b>	2	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

## Outcomes

Number of case-managed households that transition from homelessness into housing	18		37		90	41.11
Number of households that exit the program	30		53		120	44.17
Percent of case-managed households that transition from homelessness into housing	60	-20	69.81	-6.92	75	93.08

The percent of case-managed households that transition from homelessness into housing was less than expected due to many families having to transfer to Safe Place due to increased domestic violence risk. Additionally, many families needed additional time to search for housing and transferred to Turning Point Dorm and Foundation for the Homeless as a result of the difficult rental market.

Number of adults at time of exit who improve financial stability	26		46		78	58.97
Number of adults who exit shelter	30		53		120	44.17
Percentage of adults who improve financial stability.	86.67	33.33	86.79	33.53	65	133.53

The percentage of adults who improve financial stability was higher than the projection due to improved Employment Skills curriculum and participation and an overall strong job market.

Number of Homeless Households residing in Shelter programs receiving HHSD-funding who receive case management services	30		53		120	44.17
Number of Homeless Households residing in Shelter programs receiving HHSD-funding	30		53		120	44.17
Percentage of Homeless Households residing in Shelter programs receiving HHSD-funding who receive case management services	100		100		100	100

<b>Start</b>	10/1/2015	<b>Quarter Period</b>	Jan - Mar						
<b>End</b>	9/30/2016	<b>Quarter Number</b>	2	<b>Qtr</b>	<b>Qtr Varianc</b>	<b>YTD</b>	<b>YTD Variance</b>	<b>Annual Goal</b>	<b>YTD % Achieved</b>

**Outputs**

Total Number of Unduplicated Clients Served 96 21.9 217 37.78 315 68.89

The Total Number of Unduplicated Clients Served was higher than anticipated due to having 3 extraordinarily large families in shelter during this quarter.

Number of adults and children who exit to safe and stable housing. 61 3.39 113 -4.24 236 47.88

Number of client bed nights of shelter provided to adults and children. 6235 19.89 12428 19.49 20802 59.74

The high number of client bed nights of shelter provided to adults and children was also related to the large family sizes during this time period.

## CONTRACT PROGRESS REPORT

Salvation Army, A Georgia Corporation (The) (Agency Intake)  
Agency Legal Name: Salvation Army, A Georgia Corporation (The)  
Agency Name As It Appears in AIMS: Salvation Army

### CPR-Program Financial Summary

1. Total FY Program Amount (Original City FY Program Budget Plus Any Amendments)
2. Total FY Program Expenditures (May Not Exceed Line 1 Above)
3. Total FY Program Payments Received Plus Outstanding Invoices (Sum of All FY Payment Requests Submitted or to be Submitted)
4. Unexpended FY Program Amount RELEASED Back to City (Line 1 Minus Line 2 Above) EXPLAIN ANY NON-ZERO AMOUNTS BELOW
5. Overpayment, FY Program Amount to be REFUNDED to City (Line 3 Minus Line 2 Above) EXPLAIN ANY NON-ZERO AMOUNTS BELOW, and Send a Check to City Contract Manager Payable to City of Austin

FY Program Amount(City Only)	1686715.00
------------------------------	------------

FY Program Expenditures(Allowable City Only)	1686715.00
--	------------

FY Payments Received/TBR(City Only)	1686715.00
-------------------------------------	------------

FY Unexpended Balance(Release to City)	0.00
--	------

FY Over-Payment(Refund To City)	0.00
---------------------------------	------

### Contract Progress Report Info

Program Name	Austin Shelter for Women and Children
--------------	---------------------------------------

#### Progress Report Period Term

Period Start Date	10/1/2013
-------------------	-----------

Period End Date	9/30/2014
-----------------	-----------

#### for Contract Term

Contract Start Date	1/1/2011
---------------------	----------

Contract End Date	9/30/2014
-------------------	-----------

I hereby certify that the agency is current on all tax payments, as of the contract progress report certification date indicated below, and has complied with all requirements of the law, regarding collection, payment, deposit, and reporting of federal, state, and local taxes. These legal requirements include (but are not limited to) full and timely payment of all payroll taxes such as employee withholding, Social Security, Medicare, etc.

Tax Certification	Yes
-------------------	-----

If No, Please Explain	
-----------------------	--

#### Program Performance UpdateEnter Total Unduplicated Client Count

Period TermActual to Date	369
---------------------------	-----

Period TermTotal Goal	315
-----------------------	-----

% Period TermGoal Achieved	117.14
----------------------------	--------

#### Program Financial Update

Period Term Amount Expended to Date	1686715.00
Total Period Term Amount	1686715.00
% Period Term Expended to Date	100.00
Performance and Financial Contract Summary	The Austin Shelter for Women and Children (ASWC) served well-above the targeted number of individuals for the contract year. We came in just at budget due to some cost saving measures and absence of major capital purchases for the year.
Program Progress Update	
Successes	During Fiscal 2014, ASWC served 369 individuals. This was 117% of our target for the year. Additionally, we provided 24,089 nights of shelter, which was 116% of our goal. 78% of households exited to safe and stable housing and 73% improved their financial stability. These successes, particularly as they related to housing were due to the case management partnerships and collaborations. In addition to the longstanding participation in the Passages program, the Salvation Army began working with the Best Single Source Plus (BSS+) program in August of 2013. By having access to funds that helped eliminate barriers to housing, along with long-term case management, families were better able to transition into permanent housing. We continue to have an ongoing relationship with the University of Texas School of Social Work and rely on their interns for valuable programming assistance.
Challenges	ASWC was below target for actual number of households exiting shelter for the contract year. This was a reflection of overall increased shelter stays due to a significant lack of affordable housing in the community. Case managers had great difficulty assisting residents with their housing search in a saturated market, particularly when clients presented with multiple barriers to housing such as criminal history, debt, evictions, low-income, and lack of resident status. Waiting lists for affordable housing programs were lengthy, if they were open at all. Through the BSS+ program, the Landlord Outreach Specialists provided an extra measure of assistance with housing searches to clients in that program. During this year, there was also a temporary discontinuation of Tenant-based Rental Assistance vouchers, taking one of our options off the table. These lengthened shelter stays created waiting lists for shelter that maxed out at over 500 individuals at one point this summer.
Trends	The demographics of our clientele continued to reflect an ongoing trend of young mothers with large families of many small children under five. Some new observations from this year show an increased number of domestic violence survivors entering shelter. Many of these families are moving in directly from SafePlace, which we see from their intake interviews, as well as other domestic violence shelters from across the state. Additionally, we have seen many families moving to Austin, hearing about the strong economy and being unable to find affordable housing.
Additional Comments	This year, the ASWC was awarded the Salvation Army Nation Social Services Award of Excellence for the Southern Territory. The program was recognized as one the Salvation Army's most effective. ASWC continues to work with architects, designers, and city staff on plans for the renovation.

For Homeless Contractors Required to Utilize HMIS –

Provide an Update regarding HMIS contract requirements. See contract for specific requirements.

HMIS Update

ASWC is in compliance with the requirements outlined in our contract with the City of Austin. ASWC case managers and Agency Admin met with ECHO in August for a general feedback session to discuss what is working and not working with ServicePoint, as well as general training and support enhancements the ECHO HMIS team could be making. New HMIS data standards and changes to ServicePoint were rolled out Oct 1st along with the SP 5.11.0 upgrade, including alterations to the Universal Data Elements, Program specific data elements, and basic workflow. The Interim and Follow-up Review workflow is a new functionality used to enter updates and Annual Assessment information, which is now required of all HUD and Federal Partner Programs. Additionally ECHO set the Client Summary Page as the default page for most users, which allows users to easily navigate to different ServicePoint tabs (Client Profile Page, Households tab, ROI, Assessments). It is a feature that makes the workflow for most users much faster. In October there will also be an introduction to the New 2014 HMIS ROI and the new data sharing policy.

Case Managers and Agency Admin participated in the following trainings by ECHO:

- 7 hours HMIS New User Training
- 6 hours Full SPDAT training
- 2.5 hours Agency Admin Ethics Refresher Training
- 2.5 hours Annual Ethics Refresher Training
- 5+ hours New HMIS Data Standards training, covering the ServicePoint 5.11.0 upgrade, an overview of the HUD Data Dictionary 2014, and changes in Universal Data Elements, Program specific data elements, and basic workflow.
- 7 hours Agency Admin Training on ART reports and responsibilities of an agency admin.
- 1 hour New 2014 HMIS ROI training, introducing the new form and data sharing policy.

To Download a Blank CAPITAL INVENTORY CERTIFICATION Contract Progress Report form, [Click Here](#).

Agency Certification

Full Name of Certifier Stacy Schwarz

Certifier's Title Shelter Director

Contract Progress Report  
Certification Date 10/29/2014

Ready for Processing? Yes

City Use Only - Progress Report CDR

Financial Review

Pay request and expenditure report submitted timely?

FR1AAnswer Yes

FR1AComments

Documentation provided to support the amount requested?	
FR1BAnswer	Yes
FR1BComments	
Accounting is correct on request form?	
FR1CAnswer	Yes
FR1CComments	
All expenses are allowable?	
FR1DAnswer	Yes
FR1DComments	
Are expenditures for administrative/indirect costs versus direct service delivery costs within approved range and/or reasonable? If not, what was done to address issues?	
FR1EAnswer	Not Applicable
FR1EComments	
Has the contractor made adequate progress toward spending funds awarded?	
FR1FAnswer	Yes
FR1FComments	
Approved procurement procedures were followed?	
FR1GAnswer	Yes
FR1GComments	
Additional Grant Requirements (If applicable)	
FR1HAnswer	Yes
FR1HComments	
Performance Review	
Performance report(s) submitted timely?	
PR2AAnswer	Yes
PR2AComments	
Is the entity making satisfactory progress on the work of this contract and/or meeting performance goals?	
PR2BAnswer	Yes
PR2BComments	
Achievement versus expenditures is reasonable?	
PR2CAnswer	Yes
PR2CComments	
Report(s) contains all necessary information?	
PR2DAnswer	Yes
PR2DComments	
Additional Grant Requirements (If applicable)	
PR2EAnswer	Yes
PR2EComments	
Administrative Review	
Is staffing appropriate to administer the program?	

AR4AAnswer	Yes
AR4AComments	
Documentation of necessary and up-to-date insurance/bond provided?	
AR4BAnswer	Yes
AR4BComments	
Inventory is up to date (If applicable)?	
AR4CAnswer	Yes
AR4CComments	
Audits submitted for review annually (if applicable)?	
AR4DAnswer	Yes
AR4DComments	
If this is a closeout, have final payment and program reports been submitted?	
AR4EAnswer	Not Applicable
AR4EComments	Not a close out
Additional Grant Requirements (If applicable)	
AR4FAnswer	Yes
AR4FComments	
Prior Monitor Results	
Was the previous monitoring report(s) free of findings?	
PriorMonitorAnswerA	Yes
PriorMonitorCommentA	
Has there been appropriate progress toward resolving them?	
PriorMonitorAnswerB	Not Applicable
PriorMonitorCommentB	
If required or requested, other funders monitoring reviews have been provided from the past 12-months?	
PriorMonitorAnswerC	Yes
PriorMonitorCommentC	
Were all concerns or findings resolved from other funding monitoring reviews? If applicable.	
PriorMonitorAnswerD	Not Applicable
PriorMonitorCommentD	
Additional Grant Requirements (If applicable)	
PriorMonitorAnswerE	Not Applicable
PriorMonitorCommentE	
City Use Only - Contract Progress Report	
Master Agreement in which Program Above Derives	NG110000006
Monitoring Level	1



Type of Report	<input checked="" type="checkbox"/> CR <input checked="" type="checkbox"/> DR
Contract Manager	
Date Reviewed	11/25/2014
Reviewer Full Name	Natasha Ponczek
Reviewer Email	Natasha.Ponczek@austintexas.gov
Reviewer Status	Approved
Unit of Responsibility	Community Based Resources
Responsible Manager Email	Robert.Kingham@austintexas.gov
Reviewer Comments	
Supervisor Review	
Supervisor Review Date	1/14/2015
Supervisor Reviewer	Robert Kingham
Supervisor Email	Robert.Kingham@austintexas.gov
Supervisor Approval Status	Approved
Supervisor Comments	

## CONTRACT PROGRESS REPORT

Salvation Army, A Georgia Corporation (The) (Agency Intake)  
Agency Legal Name: Salvation Army, A Georgia Corporation (The)  
Agency Name As It Appears in AIMS: Salvation Army

### CPR-Program Financial Summary

1. Total FY Program Amount (Original City FY Program Budget Plus Any Amendments)
2. Total FY Program Expenditures (May Not Exceed Line 1 Above)
3. Total FY Program Payments Received Plus Outstanding Invoices (Sum of All FY Payment Requests Submitted or to be Submitted)
4. Unexpended FY Program Amount RELEASED Back to City (Line 1 Minus Line 2 Above) EXPLAIN ANY NON-ZERO AMOUNTS BELOW

5. Overpayment, FY Program Amount to be REFUNDED to City (Line 3 Minus Line 2 Above) EXPLAIN ANY NON-ZERO AMOUNTS BELOW, and Send a Check to City Contract Manager Payable to City of Austin

FY Program Amount(City Only)	1686715.00
------------------------------	------------

FY Program Expenditures(Allowable City Only)	1686715.00
--	------------

FY Payments Received/TBR(City Only)	1686715.00
-------------------------------------	------------

FY Unexpended Balance(Release to City)	0.00
--	------

FY Over-Payment(Refund To City)	0.00
---------------------------------	------

### Contract Progress Report Info

Program Name	Austin Shelter for Women and Children
--------------	---------------------------------------

#### Progress Report Period Term

Period Start Date	10/1/2014
-------------------	-----------

Period End Date	9/30/2015
-----------------	-----------

#### for Contract Term

Contract Start Date	1/1/2011
---------------------	----------

Contract End Date	9/30/2016
-------------------	-----------

I hereby certify that the agency is current on all tax payments, as of the contract progress report certification date indicated below, and has complied with all requirements of the law, regarding collection, payment, deposit, and reporting of federal, state, and local taxes. These legal requirements include (but are not limited to) full and timely payment of all payroll taxes such as employee withholding, Social Security, Medicare, etc.

Tax Certification	Yes
-------------------	-----

If No, Please Explain	
-----------------------	--

#### Program Performance UpdateEnter Total Unduplicated Client Count

Period TermActual to Date	367
---------------------------	-----

Period TermTotal Goal	315
-----------------------	-----

% Period TermGoal Achieved	116.51
----------------------------	--------

#### Program Financial Update

Period Term Amount Expended to Date	1686715.00
Total Period Term Amount	1686715.00
% Period Term Expended to Date	100.00
Performance and Financial Contract Summary	In FY 2015, the ASWC served 367 women and children. We provided a total of 24,161 nights of shelter to homeless mothers and their kids during that time. 81% of households exited to safe and stable housing- many of them continuing in long-term case management through our Passages program. 74% of adults improved their financial stability while residing at ASWC. We spent all of the program budget and relied on Salvation Army funds to make up for a deficit to meet program needs.
Program Progress Update	
Successes	For FY2015, ASWC exceeded all of the goals measured. Most importantly, 81% of households exited to safe and stable housing. This was in conjunction with our long-term case management programs- Passages and Best Single Source Plus. We also relied heavily on the Salvation Army's Rapid Rehousing Program. Our case managers worked closely with other housing/homelessness providers and collaborators to find the best housing fit for each family. We had a great deal of success working with residents to improve financial stability. This was due to the strong local economy and work with employment agencies in the community to provide job search assistance. ASWC did a lot of work in 2015 to better train staff on trauma-informed care and measures for providing services to diverse populations. We worked to review policies and procedures to ensure that client experience was fully considered in decision-making processes.
Challenges	In recent months the greatest challenges we have faced have been related to a lack of affordable housing in Austin. Many of the clients we serve have barriers to housing including criminal backgrounds, evictions, poor credit, lack of documentation, and low income. With such a tight rental market, landlords can be much choosier when renting units and often are unwilling to rent to our clients when there are more desirable tenants applying. Our case managers have been working to build relationships with landlords, but until the supply increases dramatically this will continue to be an issue.
Trends	We are continuing to see many Spanish speaking clients. We are maintaining our commitment to hire bilingual staff to meet this need. The greatest unmet need for the shelter remains capacity. At several points during the year, the call-back list was topping 500 people, most of whom were children. With only 6 single beds, three of which are top bunk, the wait for a single bed can be months. For a disabled or pregnant woman, this can be even longer. The addition of the Safe Sleep beds has created an alternative for women needing off the streets, but has also introduced a new group of women to the shelter system who had previously not participated in services. The call-back list for families remains high while many mothers move between family members' houses while waiting to move into shelter.

Additional Comments	ASWC has become a part of many new collaborations this year to increase knowledge about our service area, create avenues for advocacy, and collaborate. Shelter Director, Stacy Schwarz represents the Salvation Army at One Voice Central Texas- a new membership for the agency. Additionally, we have become a partner in the Trauma-informed Care Consortium of Central Texas. Most recently, we have been awarded certification in the Mayor' Health and Fitness Council. We continue to remain active in al other ongoing partnerships and collaborations.
For Homeless Contractors Required to Utilize HMIS – Provide an Update regarding HMIS contract requirements.See contract for specific requirements.	
HMIS Update	We are in compliance with all HMIS requirements. The newest issue in our service area is the Coordinated Assessment. While we are working to have all of our clients complete this assessment, everyone is adjusting to the new structure for applying for housing.
To Download a Blank CAPITAL INVENTORY CERTIFICATION Contract Progress Report form, Click Here.	
Agency Certification	
Full Name of Certifier	Stacy Schwarz
Certifier's Title	Shelter Director
Contract Progress Report Certification Date	11/23/2015
Ready for Processing?	Yes
City Use Only - Progress Report CDR	
Financial Review	
Pay request and expenditure report submitted timely?	
FR1AAnswer	Yes
FR1AComments	
Documentation provided to support the amount requested?	
FR1BAnswer	Yes
FR1BComments	
Accounting is correct on request form?	
FR1CAnswer	No
FR1CComments	CM had to update financial information on the Progress Report.
All expenses are allowable?	
FR1DAnswer	Yes
FR1DComments	
Are expenditures for administrative/indirect costs versus direct service delivery costs within approved range and/or reasonable? If not, what was done to address issues?	
FR1EAnswer	Not Applicable
FR1EComments	
Has the contractor made adequate progress toward spending funds awarded?	
FR1FAnswer	Yes
FR1FComments	

Approved procurement procedures were followed?	
FR1GAnswer	Not Applicable
FR1GComments	
Additional Grant Requirements (If applicable)	
FR1HAnswer	Yes
FR1HComments	
Performance Review	
Performance report(s) submitted timely?	
PR2AAnswer	Yes
PR2AComments	
Is the entity making satisfactory progress on the work of this contract and/or meeting performance goals?	
PR2BAnswer	Yes
PR2BComments	
Achievement versus expenditures is reasonable?	
PR2CAnswer	Yes
PR2CComments	
Report(s) contains all necessary information?	
PR2DAnswer	Yes
PR2DComments	
Additional Grant Requirements (If applicable)	
PR2EAnswer	Yes
PR2EComments	
Administrative Review	
Is staffing appropriate to administer the program?	
AR4AAnswer	Yes
AR4AComments	
Documentation of necessary and up-to-date insurance/bond provided?	
AR4BAnswer	Yes
AR4BComments	
Inventory is up to date (If applicable)?	
AR4CAnswer	Yes
AR4CComments	
Audits submitted for review annually (if applicable)?	
AR4DAnswer	Yes
AR4DComments	
If this is a closeout, have final payment and program reports been submitted?	
AR4EAnswer	Yes
AR4EComments	
Additional Grant Requirements (If applicable)	
AR4FAnswer	Yes

AR4FComments	
Prior Monitor Results	
Was the previous monitoring report(s) free of findings?	
PriorMonitorAnswerA	Yes
PriorMonitorCommentA	
Has there been appropriate progress toward resolving them?	
PriorMonitorAnswerB	Not Applicable
PriorMonitorCommentB	
If required or requested, other funders monitoring reviews have been provided from the past 12-months?	
PriorMonitorAnswerC	Yes
PriorMonitorCommentC	
Were all concerns or findings resolved from other funding monitoring reviews? If applicable.	
PriorMonitorAnswerD	Not Applicable
PriorMonitorCommentD	
Additional Grant Requirements (If applicable)	
PriorMonitorAnswerE	Yes
PriorMonitorCommentE	
City Use Only - Contract Progress Report	
Master Agreement in which Program Above Derives	NG110000006
Monitoring Level	1
Type of Report	<input checked="" type="checkbox"/> CR
Contract Manager	
Date Reviewed	1/26/2016
Reviewer Full Name	Natasha Ponczek
Reviewer Email	Natasha.Ponczek@austintexas.gov
Reviewer Status	Approved
Unit of Responsibility	Community Based Resources
Responsible Manager Email	Robert.Kingham@austintexas.gov
Reviewer Comments	
Supervisor Review	
Supervisor Review Date	
Supervisor Reviewer	
Supervisor Email	
Supervisor Approval Status	
Supervisor Comments	

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**FINANCIAL STATEMENTS  
AND SUPPLEMENTARY INFORMATION**

**FOR THE YEAR ENDED SEPTEMBER 30, 2014  
WITH INDEPENDENT AUDITOR'S REPORTS**

RECEIVED MAY 5 2015

TEXAS DIVISIONAL FINANCE BOARD  
☒ APPROVED ☐ WITH CONTINGENCIES  
☐ RECOMMENDED APPROVAL TO THQ

MAR 31 2015

☐ DEFERRED ☒ DECLINED

CHAIRMAN

## CONTENTS

	<b><u>Page</u></b>
<b>Independent Auditor's Report on Financial Statements and Schedule of Expenditures of Federal Awards</b>	<b>1-3</b>
<b>Audited Financial Statements:</b>	
Statement of Financial Position	4
Statement of Activities and Changes in Net Assets	5
Statement of Functional Expenses	6
Statement of Cash Flows	7
Notes to Financial Statements	8-17
<b>Schedule of Expenditures of Federal Awards</b>	<b>18</b>
<b>Note to Schedule of Expenditures of Federal Awards</b>	<b>19</b>
<b>Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With <i>Government Auditing Standards</i></b>	<b>20-21</b>
<b>Independent Auditor's Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by OMB Circular A-133</b>	<b>22-24</b>
<b>Schedule of Findings and Questioned Costs</b>	<b>25-26</b>



## **INDEPENDENT AUDITOR'S REPORT**

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the Operating Fund of The Salvation Army - Austin, Texas Area Command, which comprise the statement of financial position as of September 30, 2014, and the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Operating Fund of The Salvation Army - Austin, Texas Area Command as of September 30, 2014, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Other Matters***

***Other Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

As discussed in Note 1, the financial statements present only the Operating Fund of The Salvation Army - Austin, Texas Area Command and do not purport to, and do not, present fairly the financial position of The Salvation Army - Austin, Texas Area Command as a whole or The Salvation Army, a Georgia corporation, as of September 30, 2014, and the changes in their net assets and their cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
Page 3

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated February 13, 2015, on our consideration of the Operating Fund of The Salvation Army - Austin, Texas Area Command's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Operating Fund of The Salvation Army - Austin, Texas Area Command's internal control over financial reporting and compliance.

*BKHM, P.A.*

Winter Park, Florida  
February 13, 2015

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**STATEMENT OF FINANCIAL POSITION**

**SEPTEMBER 30, 2014**

**ASSETS**

**Current assets:**

Cash and cash equivalents	\$ 1,234,081
Receivables	528,307
Due from Territorial Headquarters	64,560
Prepaid expenses	<u>12,344</u>
Total current assets	<u>1,839,292</u>

**Equipment:**

Vehicles	616,716
Accumulated depreciation	<u>(307,574)</u>
Total equipment, net	<u>309,142</u>
Total assets	<u><u>\$ 2,148,434</u></u>

**LIABILITIES AND NET ASSETS**

**Current liabilities:**

Due to Divisional Headquarters	\$ 119,477
Accounts payable and accrued expenses	<u>227,573</u>
Total liabilities	<u>347,050</u>

**Net assets:**

Unrestricted	1,719,813
Temporarily restricted	<u>81,571</u>
Total net assets	<u>1,801,384</u>
Total liabilities and net assets	<u><u>\$ 2,148,434</u></u>

See accompanying notes to financial statements.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2014**

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
<b>Support and revenue:</b>			
Contributions	\$ 5,837,169	\$ 65,966	\$ 5,903,135
United Way	43,002	-	43,002
Fees and grants from government agencies	3,431,067	-	3,431,067
Other income	354,450	-	354,450
Net assets released from restrictions:			
Satisfaction of program restrictions	23,129	(23,129)	-
Total support, revenue and net assets released from restrictions	<u>9,688,817</u>	<u>42,837</u>	<u>9,731,654</u>
<b>Expenses:</b>			
Program services:			
Social services	5,285,486	-	5,285,486
Women's shelter	1,970,122	-	1,970,122
Pathways and Partnerships	581,560	-	581,560
Citadel Corps	456,472	-	456,472
Georgetown Service Unit	158,672	-	158,672
Total program services	<u>8,452,312</u>	<u>-</u>	<u>8,452,312</u>
Supporting services:			
Management and general	541,832	-	541,832
Fund raising	1,208,562	-	1,208,562
Total supporting services	<u>1,750,394</u>	<u>-</u>	<u>1,750,394</u>
Total expenses	<u>10,202,706</u>	<u>-</u>	<u>10,202,706</u>
Change in net assets	(513,889)	42,837	(471,052)
Net assets at beginning of year	<u>2,233,702</u>	<u>38,734</u>	<u>2,272,436</u>
Net assets at end of year	<u>\$ 1,719,813</u>	<u>\$ 81,571</u>	<u>\$ 1,801,384</u>

See accompanying notes to financial statements.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**STATEMENT OF FUNCTIONAL EXPENSES**

**FOR THE YEAR ENDED SEPTEMBER 30, 2014**

	Program Services				Supporting Services		
	Social Services	Women's Shelter	Partnerships and Pathways	Citadel Corps	Georgetown Service Unit	Management and General	Fund Raising
Officers' allowances, employee salaries and benefits	\$ 986,295	\$ 1,162,780	\$ 466,972	\$ 203,453	\$ 62,830	\$ 326,462	\$ 427,957
Contract and professional services	840,777	96,924	1,867	2,143	378	3,714	88,626
Supplies	962,234	73,993	-	33,297	7,414	26,921	58,825
Telecommunications	29,160	8,854	8,584	7,695	2,102	14,101	6,455
Postage and shipping	3,582	317	47	286	-	594	206,687
Occupancy and equipment	569,761	150,618	5,744	54,482	22,059	114,253	4,866
Printing and publications	6,859	474	-	2,926	758	-	325,102
Travel and meals	47,771	9,538	-	45,091	2,253	25,471	11,463
Conferences and meetings	5,246	475	-	7,157	25	5,636	78,384
Specific assistance to individuals	1,528,859	101,222	7,964	24,176	60,633	-	-
Support services	242,806	362,437	90,382	59,533	-	-	-
Miscellaneous	20,695	2,490	-	1,545	220	9,498	197
Depreciation expense	41,441	-	-	14,688	-	15,182	-
Total expenses	\$ 5,285,486	\$ 1,970,122	\$ 581,560	\$ 456,472	\$ 158,672	\$ 541,832	\$ 1,208,562
							\$ 10,202,706

See accompanying notes to financial statements.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**STATEMENT OF CASH FLOWS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2014**

**CASH FLOWS FROM OPERATING ACTIVITIES**

Change in net assets	\$ (471,052)
Adjustments to reconcile change in net assets to net cash provided by (used for) operating activities:	
Depreciation expense	71,311
Changes in assets and liabilities:	
Receivables	142,834
Due from Territorial Headquarters	10,158
Prepaid expenses	4,033
Due to Divisional Headquarters	82,430
Accounts payable and accrued expenses	<u>111,741</u>
Net cash used for operating activities	<u>(48,545)</u>

**CASH FLOWS FROM INVESTING ACTIVITIES**

Purchase of equipment	<u>(40,089)</u>
Net cash used for investing activities	<u>(40,089)</u>
Net decrease in cash and cash equivalents	(88,634)
Cash and cash equivalents at beginning of year	<u>1,322,715</u>
Cash and cash equivalents at end of year	<u><u>\$ 1,234,081</u></u>

See accompanying notes to financial statements.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2014**

**1 PURPOSE AND ORGANIZATION**

The Salvation Army, founded in 1865, is a not-for-profit international religious organization and charitable movement organized and operated on a quasi-military pattern and is a branch of the Christian Church. Its memberships include officers (clergy), soldiers and adherents (laity), members of varied activity groups and volunteers who serve as advisors, associates and committed participants in its service functions.

The accompanying financial statements are summaries of the financial position, results of operations, net asset classifications and sources and applications of cash of the Operating Fund (the "Fund") of The Salvation Army - Austin, Texas Area Command (the "Command"). The Command is a local unit of The Salvation Army, a Georgia corporation. The Command operates under the direction of The Salvation Army - Texas Divisional Headquarters in Dallas, Texas, and The Salvation Army - Southern Territorial Headquarters in Atlanta, Georgia. The Fund is used to record the day-to-day operations of the Command, including the receipt and use of funds with no external restrictions. The Fund does not include land and buildings and certain other interest-earning assets which are under the legal control and discretion of The Salvation Army, a Georgia corporation.

The Salvation Army is an organization exempt from income taxation under Section 501(a) as an entity described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended and is exempt from state income taxes under related state provisions. Accordingly, no provision for federal or state income taxes is included in the accompanying financial statements.

The Command's program services include the following:

Social Services - Programs providing emergency financial assistance and counseling to families and individuals in need who, because of illness, unemployment or disaster, are temporarily unable to meet their own needs. Services offered include emergency short-term food and shelter for the homeless and longer-term transitional housing for homeless families (including job search assistance, instructions in life skills and child care).

Citadel Corps/Community Center and Georgetown Service Unit - Operating units providing spiritual and social programs for young people and adults, group activities, pastoral counseling, homemaking classes, institutional and family visitation, sports and recreation facilities, educational and music classes.

Women's Shelter - Provides emergency overnight shelter, meals, clothing and hygiene supplies, case management, employment services, education, counseling, and licensed on-site child care for homeless and low income women and their children.



**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

Pathways and Partnerships - Provides basic emergency services and short-term self-sufficiency services for homeless and low income men, women and children.

**2      SIGNIFICANT ACCOUNTING POLICIES**

Basis of presentation

The accompanying financial statements have been prepared in accordance with the national accounting policies of The Salvation Army. These policies are consistent with accounting principles generally accepted in the United States of America.

The Salvation Army has adopted the provisions of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 958-605, *Contributions Received* ("ASC 958-605"), and FASB ASC 958-205, *Not-for-Profit Entities: Presentation of Financial Statements* ("ASC 958-205"). ASC 958-605 requires that contributions received, including unconditional promises to give, be recognized as increases in net assets in the period received at their fair value. ASC 958-205 establishes the standards for external financial reporting for not-for-profit organizations, which includes a statement of financial position, a statement of activities, a statement of functional expenses and a statement of cash flows. It requires the classification of resources into three classes of net assets based on the absence or existence of donor-imposed restrictions.

In order to observe restrictions which donors place on contributions and other gifts, as well as designations made by the Board of Trustees/Directors, all assets, liabilities and support and revenue are accounted for in the following net asset classifications:

- Unrestricted net assets - not subject to donor-imposed restrictions. Unrestricted net assets may be designated for specific purposes or locations by action of the Board of Trustees/Directors.
- Temporarily restricted net assets - subject to donor-imposed stipulations that may be fulfilled by actions of The Salvation Army to meet the stipulations or become unrestricted at the date specified by the donor.
- Permanently restricted net assets - subject to donor-imposed stipulations that they be retained and invested permanently by The Salvation Army. The donors require the Fund to use all or part of the investment return on these net assets for specified or unspecified purposes.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

Cash and cash equivalents

For purposes of these statements, cash equivalents are defined as short-term, highly liquid investments that are both readily convertible to known amounts of cash and have original maturities of three months or less.

Cash and cash equivalents in the accompanying statement of financial position include restricted cash of \$45,605 that must be used for Kid Care Connection and \$35,966 that must be used for Children's Learning Center.

Contributions receivable

Contributions receivable that are expected to be collected within one year are recorded at net realizable value. Contributions receivable that are expected to be collected in future years are recorded at fair value based on the present value of their estimated future cash flows and are discounted at the rate applicable to the year in which the contribution was made. Conditional contributions receivable are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met.

Property, equipment, depreciation and reserves

All land and buildings used by the Command, as well as any contributions or reserves established for purchase or replacement of land or buildings, are held in separate funds which are under the legal control and discretion of The Salvation Army, a Georgia corporation. Consequently, these assets are not included in the accompanying financial statements. The Fund has not been assessed a specific fee or rent charge for utilization of these facilities. Rent charges may be assessed for utilization of other facilities from third parties.

Equipment is stated at cost or, if donated, at fair market value at the date of donation. Equipment is capitalized based upon actual cost and depreciated on a straight line basis over three to ten years. As a matter of Salvation Army policy, items costing \$10,000 or more are capitalized and all other items are expensed to occupancy and equipment costs.

Provision is made for estimated major future costs of property maintenance and replacement of vehicles and some equipment by transfer of operating net assets to board designated unrestricted net assets. As of September 30, 2014, cash and cash equivalents include the following, which are board designated to be used for certain purposes:

Property maintenance reserve	\$ 117,175
Vehicle replacement reserve	37,848
	<u>\$ 155,023</u>

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

The Command is subject to the provisions of FASB ASC 360-10-35, *Impairment or Disposal of Long-Lived Assets*. This standard requires impairment losses to be recorded on long-lived assets when indicators of impairment are present and when the undiscounted cash flows estimated to be generated by those assets (excluding interest) are less than the carrying amount of the assets. In such cases, the carrying value of assets to be held and used are adjusted to their estimated fair value and assets held for sale are adjusted to their estimated fair value less selling expenses. No impairment losses were recognized during the year ended September 30, 2014.

Support and revenue

All items of support and revenue are stated on the accrual basis. Contributions subject to donor-imposed restrictions are recorded as temporarily restricted support and are reclassified as unrestricted when the donor-imposed restriction has been fulfilled or the stipulated time period has elapsed. Contributions with restrictions that are met during the fiscal year are recorded as unrestricted support. Support and revenue are reported as increases in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions that are not fulfilled in the accounting period. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulations or by law. All expenses are reported as decreases in unrestricted net assets. Expirations of temporary restrictions on net assets, that is, the expiration of the donor-imposed stipulated purpose or the elapsing of the specified time period, are reported as net assets released from restrictions.

Contributions receivable that are scheduled to be received after the end of the reporting period are shown as increases in temporarily restricted net assets and are reclassified to unrestricted net assets when the purpose or time restriction is met. Contributions receivable subject to donor-imposed stipulations that the corpus be maintained permanently are recognized as increases in permanently restricted net assets.

In addition to contributions from the public at large, the Fund also receives certain amounts which are earned or otherwise released from funds held in trust by Southern Territorial Headquarters. These amounts are included in contributions in the accompanying financial statements.

Donations-in-kind and contributed services

Material donations-in-kind items used in The Salvation Army programs and services (e.g., vehicle, free rent, equipment, etc.) and donated goods distributed (e.g., clothing, furniture, foodstuffs, etc.) are recorded at their estimated fair value as revenue and expense at the time the items are placed into service or distributed.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

Contributed equipment is recorded at fair value at the date of donation as unrestricted support and revenue unless the use of such contributed assets is restricted by a donor-imposed restriction.

Contributed services are reported as contributions at their fair value if the services received (a) create or enhance non-financial assets or (b) require specialized skills, are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. In addition, the appropriate value of donated services of individuals is recorded as an expense when such services qualify for cost reimbursement from third-party providers.

Unpaid volunteers have made significant contributions of time to the Command. The value of this contributed time is not reflected in the accompanying statements since it does not create or enhance non-financial assets or require specialized skills.

Expenses

All expenses are stated on the accrual basis and are presented in the statement of activities and changes in net assets and the statement of functional expenses. Allocations of expenses to program services and supporting services are estimated based on personnel time and actual expenses incurred for the related activities.

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from these estimates.

**3 RECEIVABLES**

Receivables consist primarily of amounts due under various government grants and contracts. Based on the collectibility of funds from these sources, management believes that an allowance for doubtful accounts is not considered necessary.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

**4 PENSION, RETIREMENT AND POST-RETIREMENT BENEFIT PLANS**

Employee pension plan

Eligible employees of the Command participate in The Salvation Army Pension Plan (the "Plan") with other Salvation Army territories, which provides for death, disability and retirement benefits. The Plan is a defined contribution, money purchase plan. Annual contributions to the Plan are based on a stipulated percentage (5.25% in fiscal year 2014) of eligible employees' salaries. The Fund incurred \$104,931 of expense under the Plan in fiscal year 2014.

Officers' retirement and other post-retirement benefits provisions

The Salvation Army has a noncontributory retirement provision for officers, which provides retirement benefits, as defined by Salvation Army policy governing such benefits. Retirement allowances are determined based upon active officer allowances and length of service. Amounts charged to the Fund and included in expenses for this plan were \$6,000 in fiscal year 2014.

The Salvation Army also provides certain health care and death benefits for retired Salvation Army officers as part of the retirement provision for officers. The Salvation Army also provides a housing and furnishings allowance at the time of retirement. All Salvation Army officers and their eligible dependents are eligible for these benefits, as defined by Salvation Army policy. Provision for these benefits is made in a manner similar to that for officers' retirement benefits. Amounts charged to the Fund and included in expenses for this plan were \$15,048 in fiscal year 2014.

**5 EMPLOYEE MEDICAL PLAN**

Employees of The Salvation Army are provided health benefits under a self-insured program which is administered by a third-party claims administrator. The employee medical plan is funded by assessments made to all centers of operation which in turn assess the programs of the unit based on premium rates for all employees eligible for participation and by earnings on the designated assets of the plan maintained by the Southern Territorial Headquarters of The Salvation Army. Amounts charged to the Fund and included in expenses for this plan were \$484,239 in fiscal year 2014.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

**6 INSURANCE**

The Salvation Army maintains self-insurance programs for general liability, automobile, workers compensation and property coverage. The programs which are administered by the Southern Territorial Headquarters of The Salvation Army are intended to provide coverage for claims arising in all centers of operation. Funding for these programs is obtained through assessments to all centers of operation which in turn assess the programs of the unit for each line of coverage and through earnings on assets designated by the Southern Territorial Headquarters of The Salvation Army to pay claims. Amounts charged to the Fund and included in expenses were \$187,751 in fiscal year 2014.

**7 NET ASSET CLASSIFICATIONS**

Temporarily restricted net assets are available for the following purposes or periods:

Periods after September 30, 2014:	
Kid Care Connection	\$ 45,605
Children's Learning Center	<u>35,966</u>
Total temporarily restricted net assets	<u>\$ 81,571</u>

**8 NET ASSETS RELEASED FROM RESTRICTIONS**

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by the occurrence of other events specified by the donors during the fiscal year.

Purpose restriction accomplished:	
Kid Care Connection	\$ <u>23,129</u>
Total net assets released from restrictions	<u>\$ 23,129</u>

**9 RELATED PARTY TRANSACTIONS**

The Fund is assessed an administrative charge by Texas Divisional Headquarters for support services provided by Texas Divisional Headquarters and Southern Territorial Headquarters to the Fund. Support services provided include program, personnel, business and social services. These charges are reflected as support services in the accompanying statement of functional expenses.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

Due from Territorial Headquarters included in the accompanying financial statements represent trust account withdrawals approved prior to year-end.

During the year ended September 30, 2014, the Command recorded income of approximately \$276,000 from trust accounts maintained by and under the legal control and discretion of The Salvation Army, a Georgia corporation, to assist in the payment of various liabilities to Divisional Headquarters. These amounts are included in the accompanying financial statements as contributions.

**10 FAIR VALUE OF FINANCIAL INSTRUMENTS**

The Command's financial instruments consist of cash and cash equivalents, receivables, due from Territorial Headquarters, due to Divisional Headquarters and accounts payable and accrued expenses. All financial instruments are stated either at cost or net realizable value, which approximates fair value.

Financial instruments that potentially expose the Command to concentrations of credit and market risk consist primarily of cash and cash equivalents and receivables. Cash and cash equivalents are maintained at federally insured financial institutions and credit exposure is limited to the amount of deposits at any one institution in excess of the federally insured limit. As of September 30, 2014, the Command had cash balances on deposit with federally insured financial institutions which exceeded federally insured limits by approximately \$161,000. The Command has not historically experienced losses as a result of these uninsured balances.

Receivables may be due from various government agencies, other entities and individuals, therefore, diversifying the related concentration of credit risk. Losses due to uncollectibility of these receivables have historically been negligible.

**11 FAIR VALUE MEASUREMENTS**

The Command has adopted ASC subtopic 820-10-65, which delayed the effective date of ASC 820 for all nonfinancial assets and liabilities to fiscal years beginning after November 15, 2008, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis.

The Command has adopted Accounting Standards Update ("ASU") 2010-06, *Improving Disclosures about Fair Value Measurements*, to amend ASC 820, *Fair Value Measurements and Disclosure*. ASU 2010-06 requires additional disclosures for the amounts and reasons for significant transfers in and out of fair value measurements hierarchies. ASU 2010-06 also requires information about purchases, sales, issuances and settlements for Level 3 fair value measurements to be presented separately.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

The Command recorded certain assets at their fair value. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date.

ASC 820 establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The fair value hierarchy is categorized into three levels based on inputs as follows:

Level 1: Quoted market prices for identical assets or liabilities to which an entity has access at the measurement date.

Level 2: Inputs and information other than quoted market indices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include:

- a. Quoted prices for similar assets or liabilities in active markets;
- b. Quoted prices for identical or similar assets in markets that are not active;
- c. Observable inputs other than quoted prices for the asset or liability;
- d. Inputs derived principally from, or corroborated by, observable market data by correlation or by other means.

Level 3: Inputs that are unobservable and significant to the overall fair value measurement of the asset or liability. Unobservable inputs should be used to measure the fair value to the extent that observable inputs are not available.

Observable inputs reflect the assumptions market participants would use in pricing the asset or liability developed from sources independent of the reporting entity and unobservable inputs reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability developed based on the best information available in the circumstances.

The fair value of short-term financial instruments, including cash and cash equivalents, receivables, due from Territorial Headquarters, due to Divisional Headquarters and accounts payable and accrued expenses, approximate the carrying value in the accompanying financial statements due to the short maturity of such instruments.

## **12 CONTINGENCIES**

In the normal course of conducting its business and programs, the Command occasionally becomes party to various legal actions and proceedings. While outside counsel cannot predict the outcome of such litigation, management does not expect the outcome to have a material effect upon the financial position or the results of operations of the Command.



**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

**13 SUBSEQUENT EVENTS**

ASC 855 requires the disclosure of the date through which an entity has evaluated subsequent events and the basis for that date (that is, whether that date represents the date the financial statements were issued or were available to be issued). The Command has evaluated all subsequent events through February 13, 2015, which is the date the financial statements were available to be issued.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2014**

<b>Federal Grantor/ Pass-Through Grantor/ Program Title</b>	<b>Federal CFDA Number</b>	<b>Grant Period</b>	<b>Expenditures</b>
United States Department of Housing and Urban Development / Supportive Housing Program	14.235	6/1/13 - 5/31/14 6/1/13 - 6/30/15	\$ 523,554 (1)
United States Department of Housing and Urban Development / Supportive Housing Program (Rapid Re-Housing Initiative)	14.235	2/1/10 - 1/31/14 2/1/14 - 6/30/14 7/1/14 - 6/30/15	<u>311,318</u>
Total Supportive Housing Program			834,872
United States Department of Housing and Urban Development / Austin Housing Finance Corporation / Home Investment Partnerships Program	14.239	10/1/13 - 9/30/14	14,811
United States Department of Housing and Urban Development / Veterans Homelessness Prevention Demonstration Program	14.260	2/3/11 - 2/3/14	199,723
United States Department of Housing and Urban Development / Texas Department of Housing and Community Affairs / Emergency Solutions Grant Program	14.231	10/1/13 - 9/30/14	23,718
United States Department of Homeland Security / Emergency Food and Shelter National Board Program	97.024	7/1/13 - 5/31/14	<u>132,037</u>
Total Expenditures of Federal Awards			<u><u>\$ 1,205,161</u></u>

(1) Of this amount, \$135,926 in expenditures were incurred by other agencies participating in the program. Payment of the reimbursement requests was passed through The Salvation Army - Austin, Texas Area Command from the United States Department of Housing and Urban Development.

See accompanying note to schedule of expenditures of federal awards  
and independent auditor's report.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTE TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2014**

**1 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the Command and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*.

**Independent Auditor's Report on Internal Control Over Financial Reporting  
and on Compliance and Other Matters Based on an Audit of Financial Statements  
Performed in Accordance With *Government Auditing Standards***

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Operating Fund of The Salvation Army - Austin, Texas Area Command (the "Command"), which comprise the statement of financial position as of September 30, 2014, the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated February 13, 2015.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Command's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Command's internal control. Accordingly, we do not express an opinion on the effectiveness of the Command's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Command's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*BKHM, P.A.*

Winter Park, Florida  
February 13, 2015

**Independent Auditor's Report on Compliance for Each Major Program  
and on Internal Control Over Compliance Required by OMB Circular A-133**

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

**Report on Compliance for Each Major Federal Program**

We have audited the Operating Fund of The Salvation Army - Austin, Texas Area Command's (the "Command") compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the Command's major federal programs for the year ended September 30, 2014. The Command's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the Command's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Command's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Command's compliance.

***Opinion on Each Major Federal Program***

In our opinion, the Command complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2014.

**Report on Internal Control Over Compliance**

Management of the Command is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Command's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Command's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
Page 3

### **Purpose of This Report**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

*BKHM, P.A.*

Winter Park, Florida  
February 13, 2015



**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2014**

**Section I - Summary of Auditor's Results**

*Financial Statements*

Type of auditor's report issued:	Unmodified
Internal control over financial reporting:	
• Material weaknesses identified?	No
• Significant deficiencies identified that are not considered to be material weaknesses?	None reported
Noncompliance material to financial statements noted?	No

*Federal Awards*

Internal control over major programs:	
• Material weaknesses identified?	No
• Significant deficiencies identified that are not considered to be material weaknesses?	None reported
Type of auditor's report issued on compliance for major programs:	Unmodified
Any audit findings disclosed that are required to be reported in accordance with section 510(a) of OMB Circular A-133?	No

Identification of major federal programs:

<u>CFDA Number</u>	<u>Grant Period</u>	<u>Name of Federal Program</u>
14.260	2/3/11 – 2/3/14	United States Department of Housing and Urban Development / Veterans Homelessness Prevention Demonstration Program
97.024	7/1/13 – 5/31/14	United States Department of Homeland Security / Emergency Food and Shelter National Board Program

Dollar threshold used to distinguish between type A and type B programs:	\$300,000
Auditee qualified as a low-risk auditee?	Yes

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
(continued)**

**Section II - Financial Statement Findings**

None

**Section III - Federal Award Findings and Questioned Costs**

None

**Section IV - Status of Prior Year Audit Findings**

There were no prior year audit findings.

February 13, 2015

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

We have audited the financial statements of the Operating Fund of The Salvation Army - Austin, Texas Area Command (the "Command") as of and for the year ended September 30, 2014, and have issued our report thereon dated February 13, 2015. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, *Government Auditing Standards* and OMB Circular A-133, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated July 31, 2014. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Findings

*Qualitative Aspects of Accounting Practices*

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Command are described in Notes 2 and 11 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ended September 30, 2014. We noted no transactions entered into by the Command during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were:

Management's estimate of the allowance for uncollectible receivables is based on historical experience and an analysis of the collectibility of individual accounts. We evaluated the key factors and assumptions used to develop the allowance in determining that it is reasonable in relation to the financial statements taken as a whole.

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
February 13, 2015  
Page 2

Management's estimate of depreciation expense is based on the useful life of capital assets. We evaluated the key factors and assumptions used to develop the depreciation estimate in determining that it is reasonable in relation to the financial statements taken as a whole.

Management's estimate of the value of donations-in-kind is based on an average value. We evaluated the key factors and assumptions used to develop the value of donations-in-kind in determining that it is reasonable in relation to the financial statements taken as a whole.

Management's estimate of the functional expense allocation is based on direct costs associated with the specific program or has been calculated using percentages provided by national guidelines of The Salvation Army. We evaluated the key factors and assumptions used to develop the allocation and compared the percentages to the most recent national level for The Salvation Army in determining that it is reasonable in relation to the financial statements taken as a whole.

Certain financial statement disclosures may be particularly sensitive because of their significance to financial statement users. There were no sensitive disclosures affecting the financial statements. The financial statement disclosures are neutral, consistent and clear.

#### *Difficulties Encountered in Performing the Audit*

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### *Corrected and Uncorrected Misstatements*

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. The attached schedule summarizes uncorrected misstatements of the financial statements. Management has determined that their effects are immaterial, both individually and in the aggregate, to the financial statements taken as a whole. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

#### *Disagreements with Management*

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
February 13, 2015  
Page 3

*Management Representations*

We have requested certain representations from management that are included in the management representation letter dated February 13, 2015.

*Management Consultations with Other Independent Accountants*

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Command's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

*Other Audit Findings or Issues*

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Command's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

With respect to the supplementary information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content and methods of preparing the information to determine that the information complies with U.S. generally accepted accounting principles, the method of preparing it has not changed from the prior period and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

This information is intended solely for the use of the Board of Trustees and management of The Salvation Army - Austin, Texas Area Command and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

*BKHM, P.A.*

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

In planning and performing our audit of the financial statements of the Operating Fund of The Salvation Army - Austin, Texas Area Command (the "Command") as of and for the year ended September 30, 2014, in accordance with auditing standards generally accepted in the United States of America, we considered the Command's internal control over financial reporting ("internal control") as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Command's internal control. Accordingly, we do not express an opinion on the effectiveness of the Command's internal control.

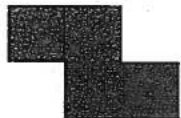
A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

This communication is intended solely for the information and use of the Board of Trustees, management and others within The Salvation Army - Austin, Texas Area Command and is not intended to be, and should not be, used by anyone other than these specified parties.

*BKHM, P.A.*

Winter Park, Florida  
February 13, 2015



BKHM, PA  
Certified Public Accountants  
1560 Orange Avenue  
Suite 600  
Winter Park, FL 32789

p. 407-998-9000  
f. 407-998-9010

THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND

FINANCIAL STATEMENTS  
AND SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED SEPTEMBER 30, 2015  
WITH INDEPENDENT AUDITOR'S REPORTS

I RECEIVED MAY 27 2016  
*meb*

TEXAS DIVISIONAL FINANCE BOARD  
☒ APPROVED ☐ WITH CONTINGENCIES  
☐ RECOMMENDED APPROVAL TO THQ

APR 15 2016

☐ DEFERRED ☒ DECLINED

*[Signature]*  
CHAIRMAN



## CONTENTS

	<u>Page</u>
<b>Independent Auditor's Report on Financial Statements and Schedule of Expenditures of Federal Awards</b>	1-3
<b>Audited Financial Statements:</b>	
Statement of Financial Position	4
Statement of Activities and Changes in Net Assets	5
Statement of Functional Expenses	6
Statement of Cash Flows	7
Notes to Financial Statements	8-17
<b>Schedule of Expenditures of Federal Awards</b>	18
<b>Note to Schedule of Expenditures of Federal Awards</b>	19
<b>Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With <i>Government Auditing Standards</i></b>	20-21
<b>Independent Auditor's Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by OMB Circular A-133</b>	22-24
<b>Schedule of Findings and Questioned Costs</b>	25-26



## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the Operating Fund of The Salvation Army - Austin, Texas Area Command, which comprise the statement of financial position as of September 30, 2015, and the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
Page 2

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Operating Fund of The Salvation Army - Austin, Texas Area Command as of September 30, 2015, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Other Matters***

***Other Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

As discussed in Note 1, the financial statements present only the Operating Fund of The Salvation Army - Austin, Texas Area Command and do not purport to, and do not, present fairly the financial position of The Salvation Army - Austin, Texas Area Command as a whole or The Salvation Army, a Georgia corporation, as of September 30, 2015, and the changes in their net assets and their cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
Page 3

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated March 4, 2016, on our consideration of the Operating Fund of The Salvation Army - Austin, Texas Area Command's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Operating Fund of The Salvation Army - Austin, Texas Area Command's internal control over financial reporting and compliance.

*BKHM, P.A.*

Winter Park, Florida  
March 4, 2016

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**STATEMENT OF FINANCIAL POSITION**

**SEPTEMBER 30, 2015**

**ASSETS**

**Current assets:**

Cash and cash equivalents	\$ 948,900
Receivables	295,571
Prepaid expenses	<u>17,009</u>
Total current assets	<u>1,261,480</u>

**Equipment:**

Vehicles	531,216
Accumulated depreciation	<u>(297,191)</u>
Total equipment, net	<u>234,025</u>
Total assets	<u><u>\$ 1,495,505</u></u>

**LIABILITIES AND NET ASSETS**

**Current liabilities:**

Due to Divisional Headquarters	\$ 18,066
Accounts payable and accrued expenses	<u>144,317</u>
Total liabilities	<u>162,383</u>

**Net assets:**

Unrestricted	1,266,431
Temporarily restricted	<u>66,691</u>
Total net assets	<u>1,333,122</u>
Total liabilities and net assets	<u><u>\$ 1,495,505</u></u>

See accompanying notes to financial statements.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2015**

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
Support and revenue:			
Contributions	\$ 5,289,157	\$ 66,691	\$ 5,355,848
United Way	36,716	-	36,716
Fees and grants from government agencies	3,356,109	-	3,356,109
Other income	463,401	-	463,401
Net assets released from restrictions:			
Satisfaction of program restrictions	81,571	(81,571)	-
Total support, revenue and net assets released from restrictions	<u>9,226,954</u>	<u>(14,880)</u>	<u>9,212,074</u>
Expenses:			
Program services:			
Social services	4,721,265	-	4,721,265
Women's shelter	1,984,357	-	1,984,357
Pathways and Partnerships	586,858	-	586,858
Citadel Corps	429,557	-	429,557
Georgetown Service Unit	208,298	-	208,298
Total program services	<u>7,930,335</u>	<u>-</u>	<u>7,930,335</u>
Supporting services:			
Management and general	598,382	-	598,382
Fund raising	1,151,619	-	1,151,619
Total supporting services	<u>1,750,001</u>	<u>-</u>	<u>1,750,001</u>
Total expenses	<u>9,680,336</u>	<u>-</u>	<u>9,680,336</u>
Change in net assets	(453,382)	(14,880)	(468,262)
Net assets at beginning of year	<u>1,719,813</u>	<u>81,571</u>	<u>1,801,384</u>
Net assets at end of year	<u>\$ 1,266,431</u>	<u>\$ 66,691</u>	<u>\$ 1,333,122</u>

See accompanying notes to financial statements.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**STATEMENT OF FUNCTIONAL EXPENSES  
FOR THE YEAR ENDED SEPTEMBER 30, 2015**

	Program Services				Supporting Services		
	Social Services	Women's Shelter	Partnerships and Pathways	Citadel Corps	Georgetown Service Unit	Management and General	Fund Raising
Officers' allowances, employee salaries and benefits	\$ 985,196	\$ 1,193,303	\$ 472,207	\$ 215,430	\$ 82,827	\$ 377,111	\$ 366,825
Contract and professional services	898,982	103,572	1,730	4,041	898	9,819	66,644
Supplies	489,968	71,215	1,412	29,428	5,837	26,057	33,341
Telecommunications	26,936	10,156	7,869	4,347	2,529	13,226	5,100
Postage and shipping	2,200	1,055	177	201	-	1,619	113,667
Occupancy and equipment	541,253	141,062	11,113	35,637	21,897	110,049	4,453
Printing and publications	4,403	1,346	-	1,214	501	375	418,745
Travel and meals	36,845	7,000	824	32,706	4,291	29,436	3,331
Conferences and meetings	60	-	-	9,835	25	6,739	136,421
Specific assistance to individuals	1,412,269	145,514	8,106	21,770	71,647	-	-
Support services	270,388	310,134	83,420	59,704	17,536	-	-
Depreciation expense	44,413	-	-	14,688	-	16,016	-
Miscellaneous	8,352	-	-	556	310	7,935	3,092
Total expenses	\$ 4,721,265	\$ 1,984,357	\$ 586,858	\$ 429,557	\$ 208,298	\$ 598,382	\$ 1,151,619
							\$ 9,680,336

See accompanying notes to financial statements.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**STATEMENT OF CASH FLOWS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2015**

**CASH FLOWS FROM OPERATING ACTIVITIES**

Change in net assets	\$ (468,262)
Adjustments to reconcile change in net assets to net cash provided by (used for) operating activities:	
Depreciation expense	75,117
Changes in assets and liabilities:	
Receivables	232,736
Due from Territorial Headquarters	64,560
Prepaid expenses	(4,665)
Due to Divisional Headquarters	(101,411)
Accounts payable and accrued expenses	<u>(83,256)</u>
Net cash used for operating activities	<u>(285,181)</u>
Net decrease in cash and cash equivalents	(285,181)
Cash and cash equivalents at beginning of year	<u>1,234,081</u>
Cash and cash equivalents at end of year	<u><u>\$ 948,900</u></u>

See accompanying notes to financial statements.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2015**

**1 PURPOSE AND ORGANIZATION**

The Salvation Army, founded in 1865, is a not-for-profit international religious organization and charitable movement organized and operated on a quasi-military pattern and is a branch of the Christian Church. Its memberships include officers (clergy), soldiers and adherents (laity), members of varied activity groups and volunteers who serve as advisors, associates and committed participants in its service functions.

The accompanying financial statements are summaries of the financial position, results of operations, net asset classifications and sources and applications of cash of the Operating Fund (the "Fund") of The Salvation Army - Austin, Texas Area Command (the "Command"). The Command is a local unit of The Salvation Army, a Georgia corporation. The Command operates under the direction of The Salvation Army - Texas Divisional Headquarters in Dallas, Texas, and The Salvation Army - Southern Territorial Headquarters in Atlanta, Georgia. The Fund is used to record the day-to-day operations of the Command, including the receipt and use of funds with no external restrictions. The Fund does not include land and buildings and certain other interest-earning assets which are under the legal control and discretion of The Salvation Army, a Georgia corporation.

The Salvation Army is an organization exempt from income taxation under Section 501(a) as an entity described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended and is exempt from state income taxes under related state provisions. Accordingly, no provision for federal or state income taxes is included in the accompanying financial statements.

The Command's program services include the following:

Social Services - Programs providing emergency financial assistance and counseling to families and individuals in need who, because of illness, unemployment or disaster, are temporarily unable to meet their own needs. Services offered include emergency short-term food and shelter for the homeless and longer-term transitional housing for homeless families (including job search assistance, instructions in life skills and child care).

Women's Shelter - Provides emergency overnight shelter, meals, clothing and hygiene supplies, case management, employment services, education, counseling, and licensed on-site child care for homeless and low income women and their children.

Pathways and Partnerships - Provides basic emergency services and short-term self-sufficiency services for homeless and low income men, women and children.

Citadel Corps/Community Center and Georgetown Service Unit - Operating units providing spiritual and social programs for young people and adults, group activities, pastoral counseling, homemaking classes, institutional and family visitation, sports and recreation facilities, educational and music classes.



**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

**2      SIGNIFICANT ACCOUNTING POLICIES**

Basis of presentation

The accompanying financial statements have been prepared in accordance with the national accounting policies of The Salvation Army. These policies are consistent with accounting principles generally accepted in the United States of America.

The Salvation Army has adopted the provisions of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 958-605, *Contributions Received* ("ASC 958-605"), and FASB ASC 958-205, *Not-for-Profit Entities: Presentation of Financial Statements* ("ASC 958-205"). ASC 958-605 requires that contributions received, including unconditional promises to give, be recognized as increases in net assets in the period received at their fair value. ASC 958-205 establishes the standards for external financial reporting for not-for-profit organizations, which includes a statement of financial position, a statement of activities, a statement of functional expenses and a statement of cash flows. It requires the classification of resources into three classes of net assets based on the absence or existence of donor-imposed restrictions.

In order to observe restrictions which donors place on contributions and other gifts, as well as designations made by the Board of Trustees/Directors, all assets, liabilities and support and revenue are accounted for in the following net asset classifications:

- Unrestricted net assets - not subject to donor-imposed restrictions. Unrestricted net assets may be designated for specific purposes or locations by action of the Board of Trustees/Directors.
- Temporarily restricted net assets - subject to donor-imposed stipulations that may be fulfilled by actions of The Salvation Army to meet the stipulations or become unrestricted at the date specified by the donor.
- Permanently restricted net assets - subject to donor-imposed stipulations that they be retained and invested permanently by The Salvation Army. The donors require the Fund to use all or part of the investment return on these net assets for specified or unspecified purposes.

Cash and cash equivalents

For purposes of these statements, cash equivalents are defined as short-term, highly liquid investments that are both readily convertible to known amounts of cash and have original maturities of three months or less.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

Cash and cash equivalents in the accompanying statement of financial position include restricted cash of \$35,064 that must be used for Children's Learning Center and \$24,862 that must be used for Kid Care Connection.

Contributions receivable

Contributions receivable that are expected to be collected within one year are recorded at net realizable value. Contributions receivable that are expected to be collected in future years are recorded at fair value based on the present value of their estimated future cash flows and are discounted at the rate applicable to the year in which the contribution was made. Conditional contributions receivable are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met.

Property, equipment, depreciation and reserves

All land and buildings used by the Command, as well as any contributions or reserves established for purchase or replacement of land or buildings, are held in separate funds which are under the legal control and discretion of The Salvation Army, a Georgia corporation. Consequently, these assets are not included in the accompanying financial statements. The Fund has not been assessed a specific fee or rent charge for utilization of these facilities. Rent charges may be assessed for utilization of other facilities from third parties.

Equipment is stated at cost or, if donated, at fair market value at the date of donation. Equipment is capitalized based upon actual cost and depreciated on a straight line basis over three to ten years. As a matter of Salvation Army policy, items costing \$10,000 or more are capitalized and all other items are expensed to occupancy and equipment costs.

Provision is made for estimated major future costs of property maintenance and replacement of vehicles and some equipment by transfer of operating net assets to board designated unrestricted net assets. As of September 30, 2015, cash and cash equivalents include the following, which are board designated to be used for certain purposes:

Property maintenance reserve	\$	56,515
Vehicle replacement reserve		37,848
	\$	<u>94,363</u>

The Command is subject to the provisions of FASB ASC 360-10-35, *Impairment or Disposal of Long-Lived Assets*. This standard requires impairment losses to be recorded on long-lived assets when indicators of impairment are present and when the undiscounted cash flows estimated to be generated by those assets (excluding interest) are less than the carrying amount of the assets. In such cases, the carrying value of assets to be held and used are adjusted to their estimated fair value and assets held for sale are adjusted to their estimated fair

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

value less selling expenses. No impairment losses were recognized during the year ended September 30, 2015.

Support and revenue

All items of support and revenue are stated on the accrual basis. Contributions subject to donor-imposed restrictions are recorded as temporarily restricted support and are reclassified as unrestricted when the donor-imposed restriction has been fulfilled or the stipulated time period has elapsed. Contributions with restrictions that are met during the fiscal year are recorded as unrestricted support. Support and revenue are reported as increases in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions that are not fulfilled in the accounting period. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulations or by law. All expenses are reported as decreases in unrestricted net assets. Expirations of temporary restrictions on net assets, that is, the expiration of the donor-imposed stipulated purpose or the elapsing of the specified time period, are reported as net assets released from restrictions.

Contributions receivable that are scheduled to be received after the end of the reporting period are shown as increases in temporarily restricted net assets and are reclassified to unrestricted net assets when the purpose or time restriction is met. Contributions receivable subject to donor-imposed stipulations that the corpus be maintained permanently are recognized as increases in permanently restricted net assets. Contributions received for fundraising events are recorded as deferred revenue until the event is held.

In addition to contributions from the public at large, the Fund also receives certain amounts which are earned or otherwise released from funds held in trust by Southern Territorial Headquarters. These amounts are included in contributions in the accompanying financial statements.

Donations-in-kind and contributed services

Material donations-in-kind items used in The Salvation Army programs and services (e.g., vehicle, free rent, equipment, etc.) and donated goods distributed (e.g., clothing, furniture, foodstuffs, etc.) are recorded at their estimated fair value as revenue and expense at the time the items are placed into service or distributed.

Contributed equipment is recorded at fair value at the date of donation as unrestricted support and revenue unless the use of such contributed assets is restricted by a donor-imposed restriction.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

Contributed services are reported as contributions at their fair value if the services received (a) create or enhance non-financial assets or (b) require specialized skills, are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. In addition, the appropriate value of donated services of individuals is recorded as an expense when such services qualify for cost reimbursement from third-party providers.

Unpaid volunteers have made significant contributions of time to the Command. The value of this contributed time is not reflected in the accompanying statements since it does not create or enhance non-financial assets or require specialized skills.

Expenses

All expenses are stated on the accrual basis and are presented in the statement of activities and changes in net assets and the statement of functional expenses. Allocations of expenses to program services and supporting services are estimated based on personnel time and actual expenses incurred for the related activities.

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from these estimates.

**3 RECEIVABLES**

Receivables consist primarily of amounts due under various government grants and contracts. Based on the collectibility of funds from these sources, management believes that an allowance for doubtful accounts is not considered necessary.

**4 PENSION, RETIREMENT AND POST-RETIREMENT BENEFIT PLANS**

Employee pension plan

Eligible employees of the Command participate in The Salvation Army Pension Plan (the "Plan") with other Salvation Army territories, which provides for death, disability and retirement benefits. The Plan is a defined contribution, money purchase plan. Annual contributions to the Plan are based on a stipulated percentage (6.00% in fiscal year 2015) of eligible employees' salaries. Amounts charged to the Fund and included in expenses for this plan were \$107,297 in fiscal year 2015.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

Officers' retirement and other post-retirement benefits provisions

The Salvation Army has a noncontributory retirement provision for officers, which provides retirement benefits, as defined by Salvation Army policy governing such benefits. Retirement allowances are determined based upon active officer allowances and length of service. Amounts charged to the Fund and included in expenses for this plan were \$9,450 in fiscal year 2015.

The Salvation Army also provides certain health care and death benefits for retired Salvation Army officers as part of the retirement provision for officers. The Salvation Army also provides a housing and furnishings allowance at the time of retirement. All Salvation Army officers and their eligible dependents are eligible for these benefits, as defined by Salvation Army policy. Provision for these benefits is made in a manner similar to that for officers' retirement benefits. Amounts charged to the Fund and included in expenses for this plan were \$26,791 in fiscal year 2015.

**5      EMPLOYEE MEDICAL PLAN**

Employees of The Salvation Army are provided health benefits under a self-insured program which is administered by a third-party claims administrator. The employee medical plan is funded by assessments made to all centers of operation which in turn assess the programs of the unit based on premium rates for all employees eligible for participation and by earnings on the designated assets of the plan maintained by the Southern Territorial Headquarters of The Salvation Army. Amounts charged to the Fund and included in expenses for this plan were \$517,115 in fiscal year 2015.

**6      INSURANCE**

The Salvation Army maintains self-insurance programs for general liability, automobile, workers compensation and property coverage. The programs which are administered by the Southern Territorial Headquarters of The Salvation Army are intended to provide coverage for claims arising in all centers of operation. Funding for these programs is obtained through assessments to all centers of operation which in turn assess the programs of the unit for each line of coverage and through earnings on assets designated by the Southern Territorial Headquarters of The Salvation Army to pay claims. Amounts charged to the Fund and included in expenses were \$184,007 in fiscal year 2015.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

**7 NET ASSET CLASSIFICATIONS**

Temporarily restricted net assets are available for the following purposes or periods:

Periods after September 30, 2015:	
Children's Learning Center	\$ 35,064
Kid Care Connection	24,862
Passages program	<u>6,765</u>
Total temporarily restricted net assets	<u>\$ 66,691</u>

**8 NET ASSETS RELEASED FROM RESTRICTIONS**

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by the occurrence of other events specified by the donors during the fiscal year.

Purpose restriction accomplished:	
Kid Care Connection	\$ 45,605
Children's Learning Center	<u>35,966</u>
Total net assets released from restrictions	<u>\$ 81,571</u>

**9 RELATED PARTY TRANSACTIONS**

The Command, Texas Divisional Headquarters, Southern Territorial Headquarters and other Salvation Army units may hold funds or may pay operating costs on behalf of each other. The balances receivable or payable are presented as amounts due from or due to the related party in the accompanying statement of financial position.

During the year ended September 30, 2015, the Command recorded income of \$189,360 from trust accounts maintained by and under the legal control and discretion of Southern Territorial Headquarters to assist in the operations of the Command, including the payment of various liabilities to Divisional Headquarters. This amount is included in the accompanying financial statements as contributions.

During the year ended September 30, 2015, the Command recorded income of \$53,058 from The Salvation Army Adult Rehabilitation Center and \$28,750 from Southern Territorial Headquarters in the form of grants. These amounts are included in the accompanying financial statements as other income.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

The Command is assessed an administrative charge by Texas Divisional Headquarters for support services provided by Texas Divisional Headquarters and Southern Territorial Headquarters. Support services provided include program, personnel, business and social services. These charges are included in the accompanying financial statements as support services.

During the year ended September 30, 2015, the Command made lease payments of \$133,450, which were paid on behalf of The Salvation Army, a Georgia corporation, who has leased buildings and certain other equipment which are used by the Command. This amount is included in the accompanying financial statements as occupancy and equipment expense.

**10 FAIR VALUE OF FINANCIAL INSTRUMENTS**

The Command's financial instruments consist of cash and cash equivalents, receivables, due to Divisional Headquarters and accounts payable and accrued expenses. All financial instruments are stated either at cost or net realizable value, which approximates fair value.

Financial instruments that potentially expose the Command to concentrations of credit and market risk consist primarily of cash and cash equivalents and receivables. Cash and cash equivalents are maintained at federally insured financial institutions and credit exposure is limited to the amount of deposits at any one institution in excess of the federally insured limit. As of September 30, 2015, the Command had cash balances on deposit with federally insured financial institutions which exceeded federally insured limits by approximately \$292,000. The Command has not historically experienced losses as a result of these uninsured balances.

Receivables may be due from various government agencies, other entities and individuals, therefore, diversifying the related concentration of credit risk. Losses due to uncollectibility of these receivables have historically been negligible.

**11 FAIR VALUE MEASUREMENTS**

The Command has adopted ASC subtopic 820-10-65, which delayed the effective date of ASC 820 for all nonfinancial assets and liabilities to fiscal years beginning after November 15, 2008, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis.

The Command has adopted Accounting Standards Update ("ASU") 2010-06, *Improving Disclosures about Fair Value Measurements*, to amend ASC 820, *Fair Value Measurements and Disclosure*. ASU 2010-06 requires additional disclosures for the amounts and reasons for significant transfers in and out of fair value measurements hierarchies. ASU 2010-06 also requires information about purchases, sales, issuances and settlements for Level 3 fair value measurements to be presented separately.



**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

The Command recorded certain assets at their fair value. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date.

ASC 820 establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The fair value hierarchy is categorized into three levels based on inputs as follows:

Level 1: Quoted market prices for identical assets or liabilities to which an entity has access at the measurement date.

Level 2: Inputs and information other than quoted market indices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include:

- a. Quoted prices for similar assets or liabilities in active markets;
- b. Quoted prices for identical or similar assets in markets that are not active;
- c. Observable inputs other than quoted prices for the asset or liability;
- d. Inputs derived principally from, or corroborated by, observable market data by correlation or by other means.

Level 3: Inputs that are unobservable and significant to the overall fair value measurement of the asset or liability. Unobservable inputs should be used to measure the fair value to the extent that observable inputs are not available.

Observable inputs reflect the assumptions market participants would use in pricing the asset or liability developed from sources independent of the reporting entity and unobservable inputs reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability developed based on the best information available in the circumstances.

The fair value of short-term financial instruments, including cash and cash equivalents, receivables, due to Divisional Headquarters and accounts payable and accrued expenses, approximate the carrying value in the accompanying financial statements due to the short maturity of such instruments.



**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

**12 CONTINGENCIES**

In the normal course of conducting its business and programs, the Command occasionally becomes party to various legal actions and proceedings. While outside counsel cannot predict the outcome of such litigation, management does not expect the outcome to have a material effect upon the financial position or the results of operations of the Command.

**13 SUBSEQUENT EVENTS**

ASC 855 requires the disclosure of the date through which an entity has evaluated subsequent events and the basis for that date (that is, whether that date represents the date the financial statements were issued or were available to be issued). The Command has evaluated all subsequent events through March 4, 2016, which is the date the financial statements were available to be issued.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2015**

<b>Federal Grantor/ Pass-Through Grantor/ Program Title</b>	<b>Federal CFDA Number</b>	<b>Grant Period</b>	<b>Expenditures</b>
United States Department of Housing and Urban Development / Continuum of Care Program (Passages Program)	14.267	6/1/14 - 6/30/15 7/1/15 - 6/30/16	\$ 552,715 (1)
United States Department of Housing and Urban Development / Continuum of Care Program (Rapid Re-Housing Initiative)	14.267	7/1/14 - 6/30/15 7/1/15 - 6/30/16	<u>236,184</u>
Total Continuum of Care Programs			788,899
United States Department of Housing and Urban Development / Austin Housing Finance Corporation / Home Investment Partnerships Program	14.239	10/1/14 - 9/30/15	13,539
United States Department of Veterans Affairs / Front Steps, Inc. / Supportive Services for Veteran Families Program	64.033	11/1/14 - 9/30/17	33,568
United States Department of Homeland Security / Emergency Food and Shelter National Board Program	97.024	6/1/14 - 9/30/15	<u>153,930</u>
Total Expenditures of Federal Awards			<u>\$ 989,936</u>

- (1) Of this amount, \$141,126 in expenditures were incurred by other agencies participating in the program. Payment of the reimbursement requests was passed through The Salvation Army - Austin, Texas Area Command from the United States Department of Housing and Urban Development.

See accompanying note to schedule of expenditures of federal awards  
and independent auditor's report.

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**NOTE TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2015**

**1 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the Command and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*.

**Independent Auditor's Report on Internal Control Over Financial Reporting  
and on Compliance and Other Matters Based on an Audit of Financial Statements  
Performed in Accordance With *Government Auditing Standards***

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Operating Fund of The Salvation Army - Austin, Texas Area Command (the "Command"), which comprise the statement of financial position as of September 30, 2015, the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated March 4, 2016.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Command's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Command's internal control. Accordingly, we do not express an opinion on the effectiveness of the Command's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Command's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*BKHM, P.A.*

Winter Park, Florida  
March 4, 2016

**Independent Auditor's Report on Compliance for Each Major Program  
and on Internal Control Over Compliance Required by OMB Circular A-133**

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

**Report on Compliance for Each Major Federal Program**

We have audited the Operating Fund of The Salvation Army - Austin, Texas Area Command's (the "Command") compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the Command's major federal programs for the year ended September 30, 2015. The Command's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the Command's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Command's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Command's compliance.



### ***Opinion on Each Major Federal Program***

In our opinion, the Command complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2015.

### **Report on Internal Control Over Compliance**

Management of the Command is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Command's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Command's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
Page 3

### **Purpose of This Report**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

*BKHM, P.A.*

Winter Park, Florida  
March 4, 2016



**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2015**

**Section I - Summary of Auditor's Results**

*Financial Statements*

Type of auditor's report issued:	Unmodified
Internal control over financial reporting:	
• Material weaknesses identified?	No
• Significant deficiencies identified that are not considered to be material weaknesses?	None reported
Noncompliance material to financial statements noted?	No

*Federal Awards*

Internal control over major programs:	
• Material weaknesses identified?	No
• Significant deficiencies identified that are not considered to be material weaknesses?	None reported
Type of auditor's report issued on compliance for major programs:	Unmodified
Any audit findings disclosed that are required to be reported in accordance with section 510(a) of OMB Circular A-133?	No

Identification of major federal programs:

CFDA Number	Grant Period	Name of Federal Program
14.267	6/1/14 - 6/30/15 7/1/15 - 6/30/16	United States Department of Housing and Urban Development / Continuum of Care Program (Passages Program)
14.267	7/1/14 - 6/30/15 7/1/15 - 6/30/16	United States Department of Housing and Urban Development / Continuum of Care Program (Rapid Re-Housing Initiative)

Dollar threshold used to distinguish between type A and type B programs:	\$300,000
Auditee qualified as a low-risk auditee?	Yes

**THE SALVATION ARMY - AUSTIN, TEXAS AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
(continued)**

**Section II - Financial Statement Findings**

None

**Section III - Federal Award Findings and Questioned Costs**

None

**Section IV - Status of Prior Year Audit Findings**

There were no prior year audit findings.



### Council Question and Answer

Related To	Item #37 and #38	Meeting Date	June 9, 2016
Additional Answer Information			

**QUESTION:** 1) Why wasn't having "the required metadata" and "automatically adding the location of each recorded event" part of the Body Camera RFP? Do the Dashcams have this same limitation? 2) How much time "cost savings of officer time" is expected with the phones? 3) Are the officers currently issued cell phones? Do they currently have any type of GPS technology on them or in their vehicles? 4) Where did this item come from – in the previous discussions relating to Body Worn Cameras, cell phones were never mentioned? 5) How many officers are not generally in vehicles with Toughbooks? 6) Why can't the existing Toughbooks be used instead of a Smartphone? 7) Was this an APD initiated project? If not, who initiated it? 8) Which software or Aps will be installed on the phones? 9) Will this software/Aps worked with any Body Worn Camera or just the Taser International cameras? 10) Was there any public process or discussion for the phones? 11) Why didn't this go out for bid? What functionality is missing from Android phones? 12) Which version of the iPhone will be used? 13) If an iPhone breaks during the 5 year contract, will it be replaced free of charge? 14) Why was AT&T selected? Which other carriers were look at? 15) From the RFP, "It shall be possible to export data from storage to a non-proprietary format. Describe the formats your system will generate for file export." Which formats will TASER's body camera product allow for file export? 16) From the FRP, "Recordings shall include metadata for indexing and searching, such as a date/time stamp. The system shall embed metadata in the video as viewable information. Describe available options for embedded metadata." If viewable metadata for time/date is embedded, why does APD need a smartphone to do that? 17) From APD's response to CM Zimmerman's Q&A: 5) Having the smartphone is not necessary for the body camera to function properly, however it will dramatically increase operational efficiency for officers in the field. This includes allowing officers to enter all metadata immediately following the video (Case number, Case Type, Classification Code and any notes). If body cam video will be uploaded or viewed using the smartphones can staff explain what security/ protection measures are in place for incorporating a third party device? Or from preventing an officer from videoing the iPhone video screen using a personal recording device? COUNCIL MEMBER ZIMMERMAN'S OFFICE

### ANSWER:

*1) Why wasn't having "the required metadata" and "automatically adding the location of each recorded event" part of the Body Camera RFP?*

Some pieces of metadata cannot be automatically generated. Date/time stamp and officer ID are examples of metadata that can be automatically added. The following language was in the RFP as a desired, but not a mandatory requirement. "Ideally, the system would transmit GPS Coordinates from each camera for the purpose of real-time location tracking." Based on our research and responses to the Request for Information, we recognized that this capability was still in the development stages with BWC technology, so it was not a mandatory requirement.

*2) Do the Dashcams have this same limitation?*

Dashcams have limitations and require Officers to add the following information to the Dashcam videos: case number, classification and notes.

3) *How much time “cost savings of officer time” is expected with the phones?*

Officer time cost savings is approximately 15 minutes per shift which equals 4 hours a month. This equates to approximately \$160 per month per officer in cost savings.

4) *Are the officers currently issued cell phones?*

Not all officers are currently issued cell phones. There are currently 108 officers that are issued cell phones and APD pays approximately \$10,000 a month in cell phone stipends to 300 Sergeants, Detectives and Officers.

5) *Do they currently have any type of GPS technology on them or in their vehicles?*

Detectives do not have any type of GPS technology. Officers assigned to vehicles with a Toughbook have GPS technology in the cars.

6) *Where did this item come from – in the previous discussions relating to Body Worn Cameras, cell phones were never mentioned?*

The enhanced features of the cellphones were discovered during the pilot process when APD officers were field testing the body worn cameras. Although using the phone was not required, officers recognized the value of streamlining the process. Some officers chose to sync the body cameras to their personal cell phones which allowed them to immediately add the additional metadata and it automatically added the geolocation due to the cellular connectivity.

7) *How many officers are not generally in vehicles with Toughbooks?*

There are approximately 900 officers who are not generally in vehicles with Toughbooks.

8) *Why can't the existing Toughbooks be used instead of a Smartphone?*

Mobile USBs can't be used on the existing Toughbooks and docking stations, because the constant plugging and unplugging of devices causes high failure rates of the USB ports. In addition, activating the USB ports could cause security issues if non City devices (USB drives, phones, etc.) are allowed to be connected to the Toughbooks.

9) *Was this an APD initiated project? If not, who initiated it?*

The enhancement features to the body camera were identified and the proposal was initiated by APD Police Technology. In 2012, Congress passed a law to establish the First Responder Network Authority or FirstNet and allocating valuable spectrum and up to \$7 billion in funding for the construction of the FirstNet network. The law gives FirstNet the mission to build, operate and maintain the first high-speed, nationwide wireless broadband network dedicated to public safety. Recognizing that public safety would have its own network. The Police Technology Unit began working on a plan to issue cell phones to officers as a replacement to the outdated pager technology and to take advantage of other law enforcement applications that are available.

The Smart Cities Innovation Conference will be held in Austin the week of June 13 and includes the following panel discussion about the public safety network FirstNet:

First Responders and Use of Mobile Broadband and Applications Smart cities must be safe cities. Safe cities must have first responders – police, firefighters, paramedics, 911 centers – who use leading edge technology, especially mobile devices and apps, to serve and protect the public. Some smart cities are using and experimenting with these leading edge technologies in their public safety departments today. This panel will discuss how these cities are using such apps and technologies today, as well as their plans for tomorrow. A major issue with public safety mobile apps is lack of wireless bandwidth. Mobile technologies such as body-worn video cameras, mapping and computer-aided dispatch can be bandwidth-hungry. Today first responders must compete with consumers and businesses for bandwidth on commercial networks. FirstNet will be a wireless nationwide network with priority for first responders. Because it will be

nationwide, mobile apps used in one city or state will also work seamlessly elsewhere when major disasters occur. When FirstNet is operational, a wave of innovation in devices, analytics, apps and the “Internet of First Responder Things” will sweep the public safety mobile technology market.

10) *Which software or Apps will be installed on the phones?*

Apps to be installed are still being developed, but include the following: Axon View (to view videos and add metadata), Axon Capture (Digital evidence such as photos can be taken and uploaded from phone), OmniLink (Monitor GPS ankle monitors for high risk offenders), Google Translate or iTranslate, Google Maps, Find my iPhone, AirWatch (Mobile Data Management), Email, text messaging, MobilePD (Austin PD Mobile APP), Digital Camera, Inform CAD (Mobile Access to CAD).

All devices will be enrolled in AirWatch which is the Mobile Data Management program in which all installed applications must be approved by Public Safety IT and devices will be shipped with all the applications installed.

11) *Will this software/Apps worked with any Body Worn Camera or just the Taser International cameras?*

The Axon View and Axon Capture are the two specific applications that work only with Taser Cameras.

12) *Was there any public process or discussion for the phones?*

No

13) *Why didn't this go out for bid?*

This was bid out by The Texas Department of Information Resources (DIR). DIR has already performed all state of Texas competitive procurement requirements and meet the competitive requirements for all governmental entities.

14) *What functionality is missing from Android phones?*

The existing enterprise support model is in place to support IOS devices, not Android.

15) *Which version of the iPhone will be used?*

The version of the phone to be used that is provided free of charge will be one version lower than the newest phone (6s), so currently the iPhone 6 would be used.

16) *If an iPhone breaks during the 5 year contract, will it be replaced free of charge?*

If a phone breaks or is damaged, ATT will replace up to 2% of on hand stock as part of the agreement.

17) *Why was AT&T selected? Which other carriers were look at?*

Both AT&T and Verizon were looked at. APD selected AT&T because Verizon was not able to agree to the terms that the City wanted. These two vendors were chosen in part because Public Safety has a direct relationship with them on the data side and they are currently on the state DIR contract. AT&T had more favorable terms in regards to the free phone, monthly cost, and wireless priority service.

18) *From the RFP, "Recordings shall include metadata for indexing and searching, such as a date/time stamp. The system shall embed metadata in the video as viewable information. Describe available options for embedded metadata." If viewable metadata for time/date is embedded, why does APD need a smartphone to do that?*

APD needs a smartphone for the type of metadata that includes type of call, the classification of the video for retention purposes, the location of the incident and any notes. The time/date is embedded in the video.

19) *From the RFP, "It shall be possible to export data from storage to a non-proprietary format. Describe the formats your system will generate for file export." Which formats will TASER's body camera product allow for file export?*

Taser's files are exported in a non-proprietary MP4 format.

20) *From APD's response to CM Zimmerman's Q&A: 5) Having the smartphone is not necessary for the body camera to function properly, however it will dramatically increase operational efficiency for officers in the field. This includes allowing officers to enter all metadata immediately following the video (case number, case type, classification code and any other notes). If body cam video will be uploaded or viewed using the smartphones can staff explain what security/ protection measures are in place for incorporating a third party device? Or from preventing an officer from videoing the iPhone video screen using a personal recording device?*

Body camera videos will not be uploaded from the phones. When viewing the videos on any device, there is a watermark on the video that shows the badge number of the employee viewing the video. Any recording of the video will clearly show the badge number of the person who was viewing the video at the time the recording was made.

Security and protection measures are in place with the Axon Capture mobile app allowing officers to upload digital evidence, such as photographs. That process incorporates end to end encryption utilizing modern security protocols.



### Council Question and Answer

Related To	Item #XX	Meeting Date	June 9, 2016
Additional Answer Information			

**QUESTION:** 1) Why wasn't having "the required metadata" and "automatically adding the location of each recorded event" part of the Body Camera RFP? Do the Dashcams have this same limitation? 2) How much time "cost savings of officer time" is expected with the phones? 3) Are the officers currently issued cell phones? Do they currently have any type of GPS technology on them or in their vehicles? 4) Where did this item come from – in the previous discussions relating to Body Worn Cameras, cell phones were never mentioned? 5) How many officers are not generally in vehicles with Toughbooks? 6) Why can't the existing Toughbooks be used instead of a Smartphone? 7) Was this an APD initiated project? If not, who initiated it? 8) Which software or Aps will be installed on the phones? 9) Will this software/Aps worked with any Body Worn Camera or just the Taser International cameras? 10) Was there any public process or discussion for the phones? 11) Why didn't this go out for bid? What functionality is missing from Android phones? 12) Which version of the iPhone will be used? 13) If an iPhone breaks during the 5 year contract, will it be replaced free of charge? 14) Why was AT&T selected? Which other carriers were look at? 15) From the RFP, "It shall be possible to export data from storage to a non-proprietary format. Describe the formats your system will generate for file export." Which formats will TASER's body camera product allow for file export? 16) From the FRP, "Recordings shall include metadata for indexing and searching, such as a date/time stamp. The system shall embed metadata in the video as viewable information. Describe available options for embedded metadata." If viewable metadata for time/date is embedded, why does APD need a smartphone to do that? 17) From APD's response to CM Zimmerman's Q&A: 5) Having the smartphone is not necessary for the body camera to function properly, however it will dramatically increase operational efficiency for officers in the field. This includes allowing officers to enter all metadata immediately following the video (Case number, Case Type, Classification Code and any notes). If body cam video will be uploaded or viewed using the smartphones can staff explain what security/ protection measures are in place for incorporating a third party device? Or from preventing an officer from videoing the iPhone video screen using a personal recording device? COUNCIL MEMBER ZIMMERMAN'S OFFICE

**ANSWER:**

*1) Why wasn't having "the required metadata" and "automatically adding the location of each recorded event" part of the Body Camera RFP?*

Some pieces of metadata cannot be automatically generated. Date/time stamp and officer ID are examples of metadata that can be automatically added. The following language was in the RFP as a desired, but not a mandatory requirement. "Ideally, the system would transmit GPS Coordinates from each camera for the purpose of real-time location tracking." Based on our research and responses to the Request for Information, we recognized that this capability was still in the development stages with BWC technology, so it was not a mandatory requirement.

*2) Do the Dashcams have this same limitation?*

Dashcams have limitations and require Officers to add the following information to the Dashcam videos: case number, classification and notes.

3) *How much time “cost savings of officer time” is expected with the phones?*

Officer time cost savings is approximately 15 minutes per shift which equals 4 hours a month. This equates to approximately \$160 per month per officer in cost savings.

4) *Are the officers currently issued cell phones?*

Not all officers are currently issued cell phones. There are currently 108 officers that are issued cell phones and APD pays approximately \$10,000 a month in cell phone stipends to 300 Sergeants, Detectives and Officers.

5) *Do they currently have any type of GPS technology on them or in their vehicles?*

Detectives do not have any type of GPS technology. Officers assigned to vehicles with a Toughbook have GPS technology in the cars.

6) *Where did this item come from – in the previous discussions relating to Body Worn Cameras, cell phones were never mentioned?*

The enhanced features of the cellphones were discovered during the pilot process when APD officers were field testing the body worn cameras. Although using the phone was not required, officers recognized the value of streamlining the process. Some officers chose to sync the body cameras to their personal cell phones which allowed them to immediately add the additional metadata and it automatically added the geolocation due to the cellular connectivity.

7) *How many officers are not generally in vehicles with Toughbooks?*

There are approximately 900 officers who are not generally in vehicles with Toughbooks.

8) *Why can't the existing Toughbooks be used instead of a Smartphone?*

Mobile USBs can't be used on the existing Toughbooks and docking stations, because the constant plugging and unplugging of devices causes high failure rates of the USB ports. In addition, activating the USB ports could cause security issues if non City devices (USB drives, phones, etc.) are allowed to be connected to the Toughbooks.

9) *Was this an APD initiated project? If not, who initiated it?*

The enhancement features to the body camera were identified and the proposal was initiated by APD Police Technology. In 2012, Congress passed a law to establish the First Responder Network Authority or FirstNet and allocating valuable spectrum and up to \$7 billion in funding for the construction of the FirstNet network. The law gives FirstNet the mission to build, operate and maintain the first high-speed, nationwide wireless broadband network dedicated to public safety. Recognizing that public safety would have its own network. The Police Technology Unit began working on a plan to issue cell phones to officers as a replacement to the outdated pager technology and to take advantage of other law enforcement applications that are available.

The Smart Cities Innovation Conference will be held in Austin the week of June 13 and includes the following panel discussion about the public safety network FirstNet:

First Responders and Use of Mobile Broadband and Applications Smart cities must be safe cities. Safe cities must have first responders – police, firefighters, paramedics, 911 centers – who use leading edge technology, especially mobile devices and apps, to serve and protect the public. Some smart cities are using and experimenting with these leading edge technologies in their public safety departments today. This panel will discuss how these cities are using such apps and technologies today, as well as their plans for tomorrow. A major issue with public safety mobile apps is lack of wireless bandwidth. Mobile technologies such as body-worn video cameras, mapping and computer-aided dispatch can be bandwidth-hungry. Today first responders must compete with consumers and businesses for bandwidth on commercial networks. FirstNet will be a wireless nationwide network with priority for first responders. Because it will be



nationwide, mobile apps used in one city or state will also work seamlessly elsewhere when major disasters occur. When FirstNet is operational, a wave of innovation in devices, analytics, apps and the “Internet of First Responder Things” will sweep the public safety mobile technology market.

10) *Which software or Apps will be installed on the phones?*

Apps to be installed are still being developed, but include the following: Axon View (to view videos and add metadata), Axon Capture (Digital evidence such as photos can be taken and uploaded from phone), OmniLink (Monitor GPS ankle monitors for high risk offenders), Google Translate or iTranslate, Google Maps, Find my iPhone, AirWatch (Mobile Data Management), Email, text messaging, MobilePD (Austin PD Mobile APP), Digital Camera, Inform CAD (Mobile Access to CAD).

All devices will be enrolled in AirWatch which is the Mobile Data Management program in which all installed applications must be approved by Public Safety IT and devices will be shipped with all the applications installed.

11) *Will this software/Apps worked with any Body Worn Camera or just the Taser International cameras?*

The Axon View and Axon Capture are the two specific applications that work only with Taser Cameras.

12) *Was there any public process or discussion for the phones?*

No

13) *Why didn't this go out for bid?*

This was bid out by The Texas Department of Information Resources (DIR). DIR has already performed all state of Texas competitive procurement requirements and meet the competitive requirements for all governmental entities.

14) *What functionality is missing from Android phones?*

The existing enterprise support model is in place to support IOS devices, not Android.

15) *Which version of the iPhone will be used?*

The version of the phone to be used that is provided free of charge will be one version lower than the newest phone (6s), so currently the iPhone 6 would be used.

16) *If an iPhone breaks during the 5 year contract, will it be replaced free of charge?*

If a phone breaks or is damaged, ATT will replace up to 2% of on hand stock as part of the agreement.

17) *Why was AT&T selected? Which other carriers were look at?*

Both AT&T and Verizon were looked at. APD selected AT&T because Verizon was not able to agree to the terms that the City wanted. These two vendors were chosen in part because Public Safety has a direct relationship with them on the data side and they are currently on the state DIR contract. AT&T had more favorable terms in regards to the free phone, monthly cost, and wireless priority service.

18) *From the RFP, "Recordings shall include metadata for indexing and searching, such as a date/time stamp. The system shall embed metadata in the video as viewable information. Describe available options for embedded metadata." If viewable metadata for time/date is embedded, why does APD need a smartphone to do that?*

APD needs a smartphone for the type of metadata that includes type of call, the classification of the video for retention purposes, the location of the incident and any notes. The time/date is embedded in the video.

19) *From the RFP, "It shall be possible to export data from storage to a non-proprietary format. Describe the formats your system will generate for file export." Which formats will TASER's body camera product allow for file export?*

Taser's files are exported in a non-proprietary MP4 format.

20) *From APD's response to CM Zimmerman's Q&A: 5) Having the smartphone is not necessary for the body camera to function properly, however it will dramatically increase operational efficiency for officers in the field. This includes allowing officers to enter all metadata immediately following the video (case number, case type, classification code and any other notes). If body cam video will be uploaded or viewed using the smartphones can staff explain what security/ protection measures are in place for incorporating a third party device? Or from preventing an officer from videoing the iPhone video screen using a personal recording device?*

Body camera videos will not be uploaded from the phones. When viewing the videos on any device, there is a watermark on the video that shows the badge number of the employee viewing the video. Any recording of the video will clearly show the badge number of the person who was viewing the video at the time the recording was made.

Security and protection measures are in place with the Axon Capture mobile app allowing officers to upload digital evidence, such as photographs. That process incorporates end to end encryption utilizing modern security protocols.



### Council Question and Answer

<b>Related To</b>	Item #58265 #58266 #58267 #58296 #58297	<b>Meeting Date</b>	June 9, 2016
-------------------	--	---------------------	--------------

### Additional Answer Information

**QUESTION:** QUESTION: 1) What is the age of the properties to be rehabilitated? 2) What is the aggregated cost of the rehabilitations? 3) Has the Housing Authority considered adding density to these developments? COUNCIL MEMBER HOUSTON'S OFFICE

**ANSWER:**

1. Please see table below.
2. Please see table below. Dollar amounts provided by HACA.

Address & Council District	Year property built	Number of Units	Estimated Cost of Rehabilitatio n	Population Served
2300 West North Loop Blvd. (District 7)	1975	130 units	\$6,044,457	Seniors & Disabled
110 Bolles Circle (District 4)	1973	94 units	\$4,061,259	Families
3628 Manchaca Road (District 5)	1978	33 units	\$1,726,381	Families
6328 Shadow Bend (District 2)	1978	50 units	\$2,568,977	Families
9120 Northgate Blvd. (District 4)	1979	130 units	\$2,952,594	Families
<b>TOTALS</b>		<b>437 units</b>	<b>\$17,353,668</b>	

3. We received the following response from HACA:

“HACA has reviewed adding density at all of our sites. In a review of each property, HACA considered space available, existing density, age of the property and, efforts to avoid displacement of large number of residents. HACA has preliminarily determined that the best sites for responsibly adding additional units are: Bouldin Oaks, Chalmers Courts, Santa Rita Courts, Goodrich Apartments, and Rosewood Courts, and potentially Thurmond Heights and Meadowbrook Apartments.”